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New government,
old problems
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Is the UK losing
its attractions?
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A ray of hope
Italian industry
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Survey, pages 25-29



FT Exporter
Mickey Kantor
warns Europe
Survey, Section III

Europe's Business Newspaper

FINANCIAL TIMES

WEDNESDAY OCTOBER 13 1993

D8523A

UK seeks to draw companies with opt-out of EC rules

The UK government made a naked pitch for multinationals in Europe to relocate to the UK in order to evade EC social legislation.

The call came as Britain won a six-year opt-out from EC legislation to protect young people at work, agreed yesterday in Luxembourg. But it failed to prevent the 11 from deciding to go ahead with plans for EC-wide elected works councils in transnational companies, under the social chapter of the Maastricht treaty. Page 2

Yeltsin apologises to Japan Russian president Boris Yeltsin moved to patch up relations with Japan with a spontaneous apology on the first day of his visit to the country over 600,000 prisoners of war and an acknowledgement of Japan's claim to four islands annexed at the end of the war. Page 16; One day may decide all Russia's future, Page 3

UK minister blames officials over Iraq A UK cabinet minister accepted he had erred in approving exports to Iraq that were used to boost the country's military capability before the invasion of Kuwait. But Mr William Waldegrave blamed Whitehall officials for not passing on key intelligence that might have affected the approval. Page 16

Nippon Steel, the world's largest steelmaker, is to ask its 37,000 staff to take two extra days holiday a month on lower pay because of declining demand. The move is likely to add to the risk of labour tension in Japan. Page 16

News Corporation, the Australian-based media, film and publishing group owned by Rupert Murdoch's, plans to create a new class of shares with "super" voting rights, to be issued on a one-for-one basis to existing shareholders. Page 17; Lex, Page 18

Wal-Mart Stores, the US discount store giant, was told by an Arkansas court that it had broken state law by selling a range of pharmaceutical products below cost. The ruling could have ramifications for US retailing by encouraging legal suits against store groups which price aggressively to win market share. Page 17

Vin & Spirit, the Swedish wine and spirits company, announced that Seagram, the North American drinks group, would take over distribution of Absolut Vodka, the Swedish-owned premium brand, in the US. Page 17; Lex, Page 18

Americans win Nobel economics prizes The Nobel Economics Prize was awarded to two American economic historians, Robert Fogel of the University of Chicago and Douglass North of Washington University in St Louis, for pioneering work on the causes of economic and institutional change. Page 5

Argentina to update fighter bombers Argentina has been in talks with a US subsidiary of Smiths Industries of the UK to modernise second-hand fighter bombers its air force is buying from the US to replace those shot down in the 1982 Falklands conflict. Page 5

Allied Signal, the US high technology group, and BASF's North American arm, which had combined 1992 sales of \$1bn, are to combine their nylon carpet fibres and textile nylon businesses into an equally owned joint venture. Page 17

First woman to lead Irish political party Ms Harriet Harman (left) became the first woman leader of a political party in the Irish Republic when she was elected to head Ireland's Progressive Democrat party. A reforming politician, Ms Harman has campaigned for the liberalising of Ireland's conservative social legislation since she was elected to the Dáil (parliament) in 1981. Page 3

Detroit police jailed Two white former Detroit police officers were sentenced to lengthy prison terms for fatally beating a black motorist.

Compagnie Générale des Eaux, the French construction and communications group, reported a year on year 8.7 per cent rise in net profits to FF1.88bn (\$340m) for the first half. The group plans to raise FF7.3bn FF8.6bn by a rights issue. Page 18

French public sector strike A one-day strike in protest at pay restraint, job cuts and employment worries caused widespread disruption in France's public sector, affecting rail, air, postal and telecommunications services. Page 3

STOCK MARKET INDICES

	STERLING	US DOLLAR
FTSE 100	3,094.7 (-7.5)	1.534
Fed	3.79	1.534
FTSE Financial 100	1,316.91 (+4.05)	1.532 (1.531)
FTSE All-Share	1,351.85 (-1.26)	2.445 (2.455)
Mibex	20,137.31 (+21.33)	0.8075 (0.8275)
New York Composite	3,855.82 (+2.51)	2.145 (2.155)
Dow Jones and Ave	3,855.82 (+2.51)	16.225 (16.275)
S&P Composite	461.73 (+0.91)	8.88 (8.93)

US LUNCHTIME RATES

	STERLING	US DOLLAR
Federal Funds	3.2	1.593
3-mo T-bill Bid Yld	3.024%	5.255
Long Bond	10.45%	5.805
Yield	5.9%	1.2978

LONDON MONEY

3-mo Interbank 5.82 (5.74)

Life long gilt future Dec 11/93 (Dec 11/93)

NEAR SEA OIL (Argus)

Brent 15-day (Nov) \$17.375 (17.34)

Gold

New York Comex (Dec) \$365.22 (361.7)

London \$361.15 (\$360.25) Tokyo close Y 105.75

Decision clears the way for treaty to become European law from November

German court gives approval to Maastricht

By Quentin Peel in Bonn and Lionel Barber in Brussels

THE GERMAN federal constitutional court yesterday cleared away the last legal obstacle to the ratification of the Maastricht treaty on European union.

The court's ruling was greeted with relief in European capitals, allaying fears that the German judicial authorities might impose conditions incompatible with the treaty which is set to become European law from November 1.

The court in Karlsruhe rejected the challenges to the treaty as either inadmissible or unsubstantiated, in a fundamental decision defining Germany's future attitude to European integration.

Mr Jacques Delors, president of the European Commission, said ratification of the Maastricht treaty would end a long period of uncertainty for the EC. But he warned: "We cannot forget that the preoccupation of Europe today remains the recession and the growth in unemployment."

Mr Delors avoided any note of triumphalism, a reflection of how divisive the ratification battles have been in Denmark, France,

the UK and, latterly, Germany since the treaty was signed in December 1991.

"If we continue like this, failing to recognise the benefits of a European construction, losing our ideals and the will to achieve them... we will be marginalised," Mr Delors, one of Maastricht's architects, said in an interview on German television.

"We must stop splitting hairs, being morose... we must resume moving forward," he said.

Within hours, the German ratification law had been signed by President Richard von Weizsäcker, and was dispatched last night by diplomatic courier to be deposited in Rome.

The decision was welcomed by Chancellor Helmut Kohl, who had staked his political reputation on the treaty and the integration process. He said it was now urgent to proceed with the

programme set out in the treaty.

Belgium, president of the EC, announced that the planned special summit on October 29 would go ahead. Mr Jean-Luc Dehaene, Belgian prime minister, said the meeting would put into force the treaty's provisions covering the second phase of European economic and monetary union, currency security and foreign policy, and co-operation on crime and justice matters.

EC leaders will try to reach a summit deal on the site of the European Monetary Institute, the precursor of the European Central Bank, as well as other sites such as the European environment agency and Europol. Germany remains the leading candidate for the EMI with Amsterdam staging a late bid.

The eight German judges sitting in the court's second chamber decided that the process of European union did not conflict with the principles of democracy enshrined in the German constitution, thanks to national democratic controls implicit in the Maastricht treaty.

Although they called for the "democratic basis of European union to be expanded step by step to keep pace with integration," they concluded that the German Bundestag must retain

powers "of substantial weight" in relation to the European process.

The judges also expressed their confidence in the control by both government and parliament of further moves towards integration – including the final phase of economic and monetary union.

"With ratification of the union treaty, Germany is not subordinating itself to an unclear, automatic and uncontrollable mechanism leading to currency union," they said in a summary of the judgment. The German parliament has demanded the right to debate and decide on the preconditions for monetary union before a final move to a single currency.

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NEWS: EUROPE

'Come to UK: opt out of EC social rules'

By David Gardner
in Luxembourg

THE British government last night made a naked pitch for multinationals in Europe to relocate in the UK in order to evade EC social legislation.

The call came as Britain won a six-year opt-out from EC legislation to protect young people at work, agreed yesterday in Luxembourg. But it failed to prevent the 11 from deciding to go ahead with plans for EC-wide elected works councils in transnational companies, under the social chapter of the Maastricht treaty.

Mr David Hunt, UK employment secretary, claimed victory on all fronts. "We are turning the tide in Europe," he said, claiming that "in private, many of [EC] ministerial colleagues agree with me."

On works councils, he said Britain had refused to accept "an alien model of compulsory consultation" of workers on investment, relocation and jobs plans.

Mr Hunt then predicted that "there may well be companies that decide to concentrate more of their activities in the UK". A provocative remark in view of recent controversy that Britain is gaining unfair advantage in luring investment by staying outside EC social and employment rules.

German, Dutch and French officials poured scorn on the idea of a mass industrial exodus from the continent to the UK. "But you can be sure the Council [of Ministers] will react if any such thing were to happen," one said.

Once Britain won its opt-out from the new law on protecting young people at work, Spain abstained, objecting that the UK was getting far too many exemptions from EC legislation, even before Maastricht, enshrining Britain's opt-out from its social chapter, had come into effect.

The object of the directive is to regulate the number of hours and the conditions of work for children (up to age 18) and adolescents (from 15 to 18). "This is the first time Europe will have strict rules to protect the young," Ms Miet Smet, the Belgian president of the Council said.

Britain repealed legislation giving special protection at work for school-leavers in 1988. It objected in particular to a 12-hours-a-week limit on work for children, a 40-hour weekly limit for school-leaving adolescents; and a total ban on night work, including adolescents.

The UK will now get a four-year derogation from these provisions, amounting to six years along with the two years allowed for the directive to be put on the statute books. The Council will then review the opt-out again.

German court's Maastricht ruling a win for all

Quentin Peel interprets the judgment on the European treaty

GREATER POWERS ARE IN PROSPECT FOR THE EUROPEAN PARLIAMENT

THE German ruling on the Maastricht treaty clears the way for small, but potentially significant changes in how the European Community does business, writes Lionel Barber in Brussels.

Treaty ratification will increase the powers of the European Parliament, and deepen co-operation between governments on drugs, immigration and crime. It also lays the groundwork for greater co-operation on foreign policy, and provides for a move to a single currency by 1999 at the latest.

Some of these changes look incremental; others such as the move to European economic and monetary

union look problematic. But, as one long-serving EC diplomat in Brussels said: "The powers are there in the treaty. It depends on whether the politicians are prepared to use them."

The obvious winner among EC institutions is the parliament. Under Article 189, it gains the right of "co-decision" on legislation, to be shared with the council of ministers. This does not extend to core issues such as foreign policy and judicial co-operation, rather to mundane matters such as the internal market.

A senior EC official predicts that the legislative struggle between EC ministers and parliament will resemble bargaining between House and Senate

in the US, with the European Commission playing the broker.

The parliament will exert greater scrutiny over the Commission, starting from January 1, 1995. On this date, both bodies will begin five-year terms.

Other important changes include:

- More qualified majority voting in social policy legislation. Britain has a treaty opt-out, but remains involved in discussions.
- The right of EC citizens to vote or stand as a candidate in local and European parliament elections.
- Accelerated devolution of power to national and local levels under the principle of "subsidiarity".
- Establishment of "joint actions".

in foreign and security policy. This does not mean the EC will be sending combat troops to ex-Yugoslavia, but should lead to less reactive diplomacy.

• Creation of a committee of the regions. Only four states have so far put forward a list of members, and some senior EC officials worry about bureaucratic confusion over its role.

Lastly, the EC will be known in future as the European Union, but not apparently in all its future guises. Top lawyers in Brussels are studying variations. The safe bet is that the British, who remain worried about federal consultations, will stick to the "Community" – or even better, the "Common Market".

them," they said. The court agreed with the German government that a worded article in the Maastricht treaty which allows the European Union to give itself the "means" necessary to achieve its goals, did not amount to a blank cheque. Germany, and all the other members states, agreed that the statement was merely a compromise clause to allow future financing to be arranged, without a clear commitment.

As for the transition to economic and monetary union, the court seems to be satisfied that the controls to be exercised by the Bundestag, and perhaps even more strictly by the Bundesbank, will be adequate.

"With ratification of the treaty, Germany is not subordinating itself to an unclear, automatic and uncontrollable mechanism leading to currency union. The treaty opens the way to a further step-by-step integration of the European community of law which depends at every further step either on conditions which the parliament can now foresee, or on further approval by the federal government, subject to influence from the parliament."

Mr Kohl could hardly have put it better himself.

Mitsotakis steps down as leader of party

By Karin Hope in Athens

GREECE'S outgoing prime minister, Mr Constantine Mitsotakis, 75, is stepping down as leader of the conservative New Democracy party following its defeat by the Socialists in Sunday's election.

The two strongest contenders to succeed him are Mr Miltiades Evert, a former mayor of Athens, who launched the city's first private radio station, and Mr Ioannis Vavitsiotis, defence minister in the defeated government.

Final election results, announced yesterday, gave Mr Andreas Papandreou's Socialists 46.9 per cent of the vote and 171 seats in the 300-member parliament.

New Democracy won 39.1 per cent and 110 seats. Political Spring, a conservative splinter group headed by Mr Antonis Samaras, took third place with 4.9 per cent and 10 seats.

The Greek Communist party, with 4.6 per cent of the vote and nine seats, will be the only other party in parliament.

Mr Papandreou was expected to announce his cabinet late yesterday. Mr Giorgos Genimatas, a former labour minister, was expected to take the economy portfolio. Mr Carlos Papoulias was tipped as foreign minister, a job he held during the Socialists' previous term in 1981-89.

By the end of the decade Germany's politicians and civil servants will be exchanging the tranquillity of Bonn beside the Rhine...

Date set for Bonn move to Berlin

By Judy Dempsey in Berlin

also send a signal, however late, to investors and property developers, who always believed the move would attract more investment into the five eastern states.

Officials in Bonn, particularly those who have established careers and homes in the Rhineland, have tried to delay the move as long as possible, largely because of the cost and upheaval. Mr Theo Walz, finance minister, has estimated the move will cost about DM30bn (\$18.5bn).

The cabinet decision was welcomed by the Berlin Senate, or state government, which said there was "finally a clear perspective". It will

lower house, in June, 1991.

The slow timetable, however, has prompted sharp criticism from commentators, most notably Marion Gräfin Dönhoff, publisher of *Die Zeit*. She recently wrote that the government's reluctance to move to Berlin was slowing the social and psychological unification of eastern and western Germany.

• The Treuhand, the agency charged with restructuring and privatising east German industry, yesterday announced it had liquidated 3,151 enterprises with the loss of 235,000 jobs since it was set up in July 1990. They had been liquidated largely because they proved unviable, even after restructuring, or could not be privatised.

The Treuhand has already privatised almost 12,000 of the 13,000 enterprises under its control. Some 1,300 are in the process of being sold, leaving about 500, many of which will also be privatised.

However, there is increasing concern about the fate of 15 enterprises, which together employ about 100,000 people, and include the chemicals, mining and heavy machinery sectors.

THE small Armada in St. Katharine's Dock bobbed languidly in the eventide, as my eye lingered upon the spot where the plucky Chichester became Sir Francis. And I wondered, did he miss the comforts of trouser press with iron and board, electronic safe and china tea set, out there upon the pounding briny?"

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Invitation to Tender

The State Property Agency of Hungary (SPA), with the participation of its privatisation consultants Közép-európai Nemzetközi Bank Rt., CIB, Société Générale announces an invitation for a one round tender for the partial purchase of its shares in

DÉL-DUNÁNTÚLI ÁRAMSZOLGÁLTATÓ Rt.

The share capital of the company is HUF 29,797,700,000 out of which the SPA is the owner of a HUF 14,076,924,000 share tranche representing 47.24% of the shares. The reserves of the company in addition to share capital were HUF 245,928,000 (as of December 31, 1992).

In the course of this tender a share tranche of HUF 4,469,660,000 corresponding to 15% of the company's share capital is for sale.

An offer can be made to buy only the indicated share tranche. Also, in the course of a capital increase to take place in 1994, the bidder shall undertake an obligation to increase the present share capital by at least 10% but not more than 15%.

Offers, written in Hungarian or in English, marked with a reference to the Invitation to Tender, shall be submitted in person or through a duly authorised agent in 3 (three) copies in a sealed unmarked envelope. The original of the three copies submitted must be clearly marked as such.

Interested parties are hereby invited to:

submit offers not later than 12 noon on 15 November 1993 to

The Registrar's Office
State Property Agency
1133 Budapest, Pozsonyi út 56
Hungary

Bids shall be eligible from foreign or domestic registered companies and consortia established for the purpose of participation in the tender. Applicants must be trade investors.

The State Property Agency reserves the right to pronounce the Invitation to Tender unsuccessful.

Applicants shall keep open their offers for not less than 90 days from date of submission. Participation in the tender shall be conditional upon applicants obtaining a copy of the detailed Invitation to Tender document, Company Profile and Information Memorandum and signing of a confidentiality statement in exchange for payment of \$1000 or an equivalent HUF amount + VAT from:

Közép-európai Nemzetközi Bank Rt.
Tökepiaci és Befektetési Földszály
Radnóti Zoltán
1052 Budapest, Váci u. 16/b.
Tel: (361) 138-2352

Société Général
Ms. Agnès Joly
50, rue Taitbout, Paris
Tel: (33-1) 44-637940

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ÉSZAK-DUNÁNTÚLI ÁRAMSZOLGÁLTATÓ Rt.

The share capital of the company is HUF 46,882,300,000 out of which the SPA is the owner of a HUF 22,291,864,000 share tranche representing 47.55% of the shares. The reserves of the company in addition to share capital were HUF 1,732,156,000 (as of December 31, 1992).

In the course of this tender a share tranche of HUF 7,032,350,000 corresponding to 15% of the company's share capital is for sale.

An offer can be made to buy only the indicated share tranche. Also, in the course of a capital increase to take place in 1994, the bidder shall undertake an obligation to increase the present share capital by at least 10% but not more than 15%.

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French strike over public sector policy

By David Buchan in Paris

A ONE-DAY strike in protest at pay restraint, job cuts and employment worries yesterday caused widespread disruption in France's public sector, affecting rail, air, postal and telecommunications services.

The strike was called by two of France's union federations, the Force Ouvrière (FO) and the left-wing Confédération Générale du Travail (CGT) and took place mainly within public sector companies, though one in four civil servants stayed away from work.

Train services in much of the country were cut by two-thirds, as was much of the Paris Métro, while striking Air France employees for a time blocked access to their airline's terminal at Charles de Gaulle airport and caused the cancellation of many medium-haul, but not long-distance, flights.

Pay is the main issue for the national civil service which has been offered an increase of 4.5 per cent for the 1993-95 period. But elsewhere strikers were mainly preoccupied by job cuts, privatisation plans and the Balladur government's employment bill which is aimed at introducing more flexibility in French labour law.

The strike was widely followed at Air France which has announced a further 4,000 layoffs over the next year. Air France is on the government's privatisation list, while the postal service and France Telecom are not. But striking

postal workers cited privatisation as one of the reasons for their protest.

Nearly three-quarters of France Telecom staff stayed away from work. The government has announced its intention to turn the telecoms utility into a public limited company so that it is better adapted to form international alliances. But many France Telecom staff see this as a step to eventual privatisation.

While Mr Louis Viannet, head of the CGT, hailed the action as a success, Mr François Perigot, head of the Patronat employers' federation, said such a revival of strike action would "block action already underway to get the country's out of its rut". He contrasted yesterday's action in the public sector with the labour climate in the private sector "where the number of disputes is the lowest since 1945".

Meanwhile, Mr Edmond Alphandery, the economy minister, claimed yesterday that the recession was now no longer getting any worse. "One swallow does not make a summer," said the minister. But he said it was important not to minimise encouraging signs. With an upturn already in new housing and household consumption, it was possible to hope that unemployment would stabilise in 1994.

The draft budget for 1994, on which the national assembly started debate yesterday, would support economic activity and fight unemployment, he said.



A Muscovite posing with cardboard figures of President Yeltsin and former Soviet President Mikhail Gorbachev, who said last weekend he could return to politics to 'rescue' Russia

By John Lloyd in Moscow

THE FUTURE of all Russia's democratic institutions is likely to be decided on December 12 following indications yesterday that President Boris Yeltsin would opt for a presidential poll in December.

This would coincide with elections to both houses of the federal assembly, or new parliament and to the regional and republican councils.

Earlier, Mr Yeltsin had insisted that presidential elections be held in June to guarantee stability in the country over the parliamentary election period.

However, Mr Georgy Sataev, a presidential aide, was quoted yesterday by the official Itar-Tass news agency as saying that Mr Yeltsin, presently on a visit to Japan, was now looking more favourably on the December date.

The latest opinion polls suggest Mr Yeltsin has gained in popularity, and many of those advising him believe he should stand while he remains popular and while his popularity would benefit those parties and groups which support him.

Several supporters, including Mr Anatoly Sobchak, the mayor of St Petersburg and Mr Boris Yefimov, deputy prime

minister with responsibility for finance, have called on him to stand in December.

The biggest uncertainty facing the December polls is whether there is enough time left for them to be organised.

Boundaries have to be drawn, electoral commissions appointed, party lists made up and rules on media coverage published.

Many parties and some papers remain banned during the state of emergency - due to end on Sunday.

Mr Satarov said yesterday that another possibility was to move all elections to a later date.

However, the main forces of the far right and left now seem likely to participate.

Mr Sergei Baburin, a nationalist deputy and a former deputy chairman of the banned National Salvation Front group, said yesterday he would call on his comrades in the Russian Popular Union - a smaller party of which he was also chairman - to put up candidates because "it is important to participate... in order to make the federal assembly, which is now purely decorative, into a real organ of representative power".

Mr Gennady Zyuganov, leader of the Russian Communists, said that of the 120 nationalist/communist parties, only a few had been banned - and that communist and nationalist candidates could use the legal parties for their campaigns.

He said that the Agrarian Union and the trade unions would also serve as vehicles for these forces.

However, the main trade union federation - the Russian Federation of Independent Unions - said yesterday it wished to be free of all political affiliations.

On Monday, its praesidium accepted the resignation of Mr Igor Klochkov, the federation president - apparently as a "peace offering" to Mr Yeltsin, whose policies Mr Klochkov had strenuously opposed and whom the unions now fear may confiscate all or a large part of its property holdings.

Meanwhile, several key Russian regions, until now broadly opposed to Mr Yeltsin, are falling into line with his plans. The diamond-producing Republic of Yakutia yesterday dissolved its local parliament and has set December 12 as a date for fresh elections.

In the Siberian city of Irkutsk, local politicians promised to reform their legislature, as Mr Yeltsin has demanded.

OECD warns of deep crisis in Russian R&D

By John Lloyd

RUSSIAN research and development, once the largest system of scientific research in the world, is now in "product crisis", according to a study by the Organisation for Economic Co-operation and Development.

The report, by a group of western experts, says that many institutions are now on the verge of collapse, that the break-up of the Soviet Union has

severed links between parts of the same research institutes and that young researchers are either leaving or refusing to join institutes because of low pay and morale. The rapidity of the decline in funding and projects, especially in the military sphere which accounted for more than 70 per cent of all R&D, has left politicians and administrators with a huge problem of redefining priorities. The Russian Academy of Science,

the most prestigious centre for basic research, has seen its budget decline by 2.5 times in real terms between 1990 and 1992. The report says that R&D investment (corrected to OECD norms) accounted for 2.1 per cent of gross domestic product in 1990, falling to 1.4 per cent in 1991. Of the estimated 250,000 people working in R&D in Russia (excluding space research) in 1991, 200,000-300,000 people have left the system, with fur-

ther cuts expected. The "brain drain" has, so far, not been very large - with an estimated 30,000 people leaving to work abroad since 1990.

The continuing domination of the military sector, accustomed to working with large budgets and no cost constraints, means that the introduction of an innovation system based on interactions between science and the marketplace "will be slow and difficult". The space sector, an area

of excellence, employs some 1m workers, of whom more than half were in R&D. However, recent budget reductions have been substantial.

The report recommends a range of changes, focusing on continued opening up of the sector to international co-operation and a reduction in secrecy.

Science, Technology and Innovation Policy, Federation of Russia, Evaluation Report, OECD, September.

Mitsotakis steps down as leader of party

By Alan Rabinowitz in Athens

THE high-spending world of Italian football has received a rude shock from magistrates investigating alleged phonny transfers, tax evasion and falsified balance sheets.

Five first division and two second division clubs are involved along with nine of their players. At stake are the reputations of the best-known and richest clubs - including AC Milan, owned by media magnate Mr Silvio Berlusconi, and Juventus, the team of Mr Giovanni Agnelli, head of Fiat.

These clubs, along with Cesena, Inter-Milan, Genoa, Torino and Venezia, have all had their offices raided by police this week. Police have also visited the homes of players and managers. The top-named players are Milan's Gianluigi Lentini, who reputedly was responsible for the game's record transfer fee of £24.2m.

Italian magistrates cry foul on football finance

By Robert Graham in Rome

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Almost a year ago Turin magistrates were alerted by a small Turin shareholder to the suspicious circumstances of a player's transfer to Venezia. Inquiries revealed the £570m transfer was fictitious and the player's name was none other than the son of a Turin employee.

As a result, the magistrates extended their investigations into the management of the then Turin chairman, Mr Gian Mauro Borsano, a socialist member of parliament. Apart from transfers of fictitious players, the magistrates are examining the disparity between the figures for which transfers are booked and the figure quoted. Lentini was transferred from Torino to Milan in July 1992 for a sum said by his old club to be around £60m. He appears in Milan's books worth £27.2m.

Again Dino Baggio was party to a curious triangular deal whereby in the space of a few days he was transferred from Torino, to Juventus to Inter for a mere £4.5m - a figure considered surprisingly low for someone of his reputation.

One of the tricks magistrates believe they have uncovered is the accounting for a player's transfer for half the real price in one year, then next year the remainder is paid over to a "ghost" player. By splitting the fee in two the payment to the fictitious player looks more realistic. The Italian press has carried statements from former football managers claiming the practices have been long known and tolerated.

First woman elected to lead Irish political party

By Tim Coone in Dublin

MS MARY HARNEY was elected yesterday to lead Ireland's Progressive Democrat party. It is the first time a woman has led a political party in the Irish Republic.

The election follows last week's announcement by the outgoing leader, Mr Des O'Malley, that he would withdraw from the frontline of Irish politics.

A reforming politician, Ms Harney, 40, has campaigned for the liberalisation of Ireland's conservative social legislation since she was elected to the Dail in 1981. She was a key

figure in the founding of the Progressive Democrats in 1985 by a group which split from the Fianna Fail party on policy differences over Northern Ireland, the contraceptive issue and internal party democracy. The Progressive Democrats have 10 seats in the 166-seat Irish parliament.

Ms Harney said yesterday she wanted the party to field candidates in every constituency at the next general election, and to mount an "effective but constructive opposition" to the present government. On economic policy the PDs are conservative in outlook, favouring low tax-

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NEWS: WORLD TRADE

Mexico plans S American trade pact

By Stephen Fidler and Damian Fraser in Mexico City

THE Mexican government plans to sign a free trade agreement with Venezuela, Colombia and possibly Bolivia by the end of this year, and another with Costa Rica according to Mr Jaime Serra Puche, Mexican trade minister.

Mr Serra told the Financial Times the government hopes to join the Organisation for Economic Co-operation and Development (OECD) early next year. Entry should be eased by passage of a new, more liberal foreign investment law, which the government is expected to submit to Congress at the end of this year.

Mr Serra said the foreign investment law will be submitted whether or not the North American Free Trade Agreement (Nafta) is ratified. The substance of the proposed legislation would be similar in either eventuality, but the access that it gave to specific countries could be different.

Mexico has been concrantly negotiating trade agreements with Central America, Venezuela and Colombia in an effort to balance the proposed agreement with the US and strengthen ties with neighbouring countries.

President Carlos Salinas said last week that Mexico's relations with the US could be damaged if the trade accord

with the US and Canada was not approved.

Officials are talking of a possible backlash against US companies in such an event, and say they may seek selective investment agreements with countries in Europe, Asia and Latin America if the treaty were rejected.

A senior Mexican government official said he would not rule out the possibility that Mexican tariffs would be raised if Nafta was not passed.

Such comments may be no more than part of a campaign to press the US Congress into approving the treaty. A move to discriminate against the US could backfire, since Mexico depends on it for about 60 per cent of its direct foreign investment.

Mr Serra said that signing sector-by-sector trade agreements with the US would be difficult were Nafta not passed. Under provisions of Gatt, a free trade accord is only allowed if it is comprehensive, which could be interpreted to exclude special sector deals.

The Mexican government expects the fate of Nafta to be settled by November 25, the day by which the House of Representatives has been asked by President Clinton to vote on the legislation which permits Nafta to go ahead. The vote in the Senate, where support for the treaty is stronger than in the House, may not come until after the New Year.

Time to square the Quad for the Round

Frances Williams on a need to clarify the Tokyo deal between the big four traders

WHEN the world's four biggest trading nations struck an unexpected deal on tariffs last July in Tokyo, there was an almost audible sigh of relief from the other participants in the 16-nation Uruguay Round of trade liberalisation talks.

The apparent resolution of disagreements related to industrial goods between the so-called Quad nations - the US, the European Community, Japan and Canada - was seen as paving the way for an ambitious tariff-cutting package going well beyond the Round's one-third target reduction.

However, just more than two months to go to the December 15 deadline for concluding the seven-year-old Round, the negotiations to improve market access for imports are still being held up by the Quad's failure to agree how precisely the Tokyo accord should be applied, tariff line by tariff line.

Under the most-favoured-nation principle of the General Agreement on Tariffs and Trade, tariff concessions agreed by the leading traders are extended to all, providing a basic platform for bargaining by others. Mr Peter Sutherland, Gatt's director-general, said at the end of September that the Quad's "unfinished agenda" was putting "clear obstacles" in the way of the Geneva talks.

The meeting in Brussels today between Mr Mickey Kantor, US trade representative, and Sir Leon Brittan, EC trade commissioner, is thus seen as crucial in breaking the logjam. "If this meeting is unproductive, the Uruguay Round will be in a very difficult situation," says a senior official from another Quad country.



Mr Mickey Kantor (left) and Sir Leon Brittan: today's meeting crucial in breaking the logjam

Senior Quad negotiators will meet in Geneva tomorrow to review progress in the market access negotiations before an important stocktaking meeting of all Uruguay Round participants on Friday.

The basic problem appears to be a difference between the EC and its Quad partners on how the Tokyo accord should be interpreted. EC negotiators say it provides an agreed "formula" for tariff cuts across the board: zero tariffs for some categories of goods, harmonised low tariffs for others, peak tariffs (15 per cent and over) to be halved, and other tariffs to

be cut by a third.

The US, Japan and Canada say the accord sets out objectives, to be hardened up through the normal bargaining process. Community officials argue that the "request and offer" approach - which the EC has always opposed - is simply impracticable at this late stage of the negotiations.

The EC is particularly annoyed because it thought it had won agreement from the US in Tokyo to halve most tariff peaks on textiles, a key objective for the Community. Instead, Washington has offered 50 per cent cuts on only

half the textile tariff peaks the EC has identified, and the reductions on the rest amount to less than a fifth.

In the tariff category targeted for a one-third reduction, the US has chosen to meet the goal by offering extra zero-tariff sectors, notably electronics, rather than lowering duties across the range.

For its part, Japan has offered 50 per cent reductions on fewer than half its tariff peaks. High tariffs on leather goods, where both the EC and the US are pushing for reductions, have barely been touched.

US negotiators are hoping that, in the textiles area at least, a settlement may be in sight after signs that the American and European textiles industries are close to a tariff-cutting agreement on products of bilateral interest, mostly wool. Similar industry accords, on zero tariffs for pharmaceuticals and low harmonised tariffs for chemicals, were taken on board in the July Quad deal.

As for the rest, according to one sanguine insider, "there are few issues left and the trade-offs are clear. Mr Kantor and Sir Leon should be able to close in on a deal."

Tokyo talks to discuss access to insurance markets

By Michiyo Nakamoto in Tokyo

US AND Japanese negotiators gathered in Tokyo yesterday to discuss the possibility of smoothing access to each other's insurance markets.

The US says business practices of Japanese companies create an obstacle to foreign

insurers in the Japanese market. Japanese companies tend to deal with insurance companies in their own corporate groups, or *keiretsu*. This and the fact that car insurance is mainly sold through car dealers have been cited as barriers to foreign companies, which have only about 4 per cent of

the Japanese market. Japan, meanwhile, has told the US its state licensing system for insurance companies made it difficult for foreign companies to enter the US market.

The insurance talks come at the start of a period of intense trade talks between the two countries. They had been pre-

ceded by inconclusive talks between Mr Mike Espy, US secretary of agriculture and Mr Eiuro Hata, agriculture minister.

Later this week, officials will turn their attention to Japan's pensions fund management market - another bone of contention. Japan agreed this

summer to expand the scope of corporate pension funds that can be managed by foreign investment advisers as part of market opening measures agreed with the US, Canada and the EC in an effort to bring the stalled Uruguay Round to a successful conclusion.

The talks this week between the US and Japan covering financial services will be followed next week by talks on trade in cars and car parts, and on government procurement of high technology equipment. In both cases, the US is likely to press Japan to further open its markets to US products.

OECD Export Credit Rates

The Ecu rate which was not available for publication in the Financial Times of October 12 for the period October 15 to November 14 is 7.13, compared with 7.33 for September 15-October 14. These rates are published monthly by the Financial Times, normally in the middle of the month.

Needham warns France that Gatt stance may harm EC

By David Dodwell, World Trade Editor

FRENCH efforts to protect its subsidised farm exports, which are putting in jeopardy a successful conclusion of the Uruguay Round of talks on world trade liberalisation, could inflict enormous damage on the European Community, Mr Richard Needham, UK trade minister, warned yesterday.

On the eve of a high-profile trade-promotion visit to China, Hong Kong and Taiwan, Mr Needham insisted Britain "could not stand back and agree to fall in with a protectionist Europe".

"If one country in the EC wrecks the Uruguay Round, they have to know it will do enormous damage to the Community," he said.

His comments come in the wake of drab trade figures showing UK

exports in July to the depressed markets of Europe - which account for almost 60 per cent of all British exports - fell to £1.35bn, their lowest level for 18 months. In contrast, exports to non-EC countries are 2.5 per cent up on the year, with sales to China up by 90 per cent.

"These figures illustrate well the new British priority being given to Asia's markets," Mr Needham said. This will be his fourth visit to China

since assuming office last year. Complaining about the comparatively poor performance of UK exporters in Asia, Mr Needham said the government intended to exploit more effectively the Crown Agents, the Commonwealth Development Corporation, and multilateral agencies such as the World Bank in seeking contracts in Asia and other parts of the developing world.

He noted that last year, France

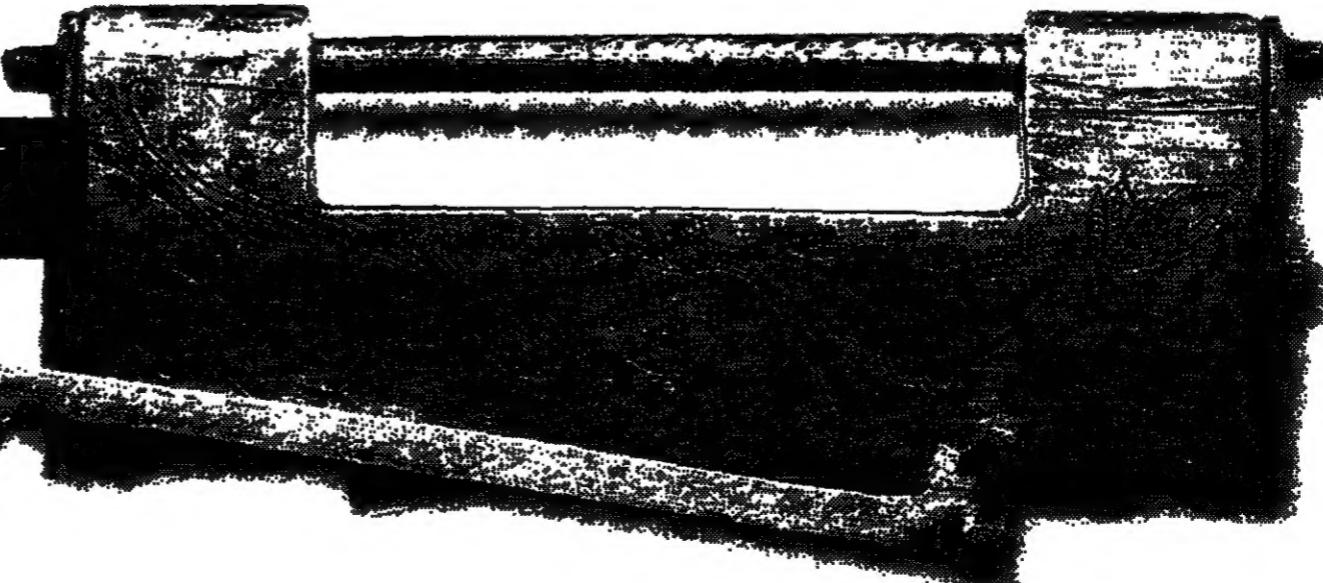
won 15 per cent of World Bank procurement contracts in the developing world, and Italy 12.5 per cent, while the UK won just 2.2 per cent.

David Buchanan adds from Paris: Prime Minister Edouard Balladur is today to spell out proposals for an interim world trade deal this year to break the current impasse in the Gatt negotiations. He called seven of his ministers together yesterday to discuss his idea of identifying a

list of trade issues which could be settled by the December 15 deadline agreed between the EC, the US and other main Gatt participants, leaving the rest for later negotiation.

But several officials conceded that they were "in the dark" about much of the state of bargaining in several of the 15 Gatt areas of negotiations, because Sir Leon Brittan, EC chief negotiator, and his Brussels officials "have not chosen to enlighten us".

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Health bill for Congress this week

By Jurek Martin in Washington

THE Clinton administration will probably send its detailed healthcare reform bill to Congress next week, according to one of its chief architects.

Mr Ira Magaziner, White House adviser, said in a speech in Washington yesterday that publication of the bill had been delayed by last-minute number-crunching over new taxes and fees to finance the extension of basic health coverage to all Americans.

This delay has offset some of the initial momentum gained from the impressive presentation of the outlines of the package by President Bill Clinton and his wife late last month.

Mrs Hillary Clinton has continued to draw favourable reviews as she campaigns around the country on behalf of the plan, which she also played a leading role in shaping. But her husband, and the public, have been distracted by events in Somalia.

However, yesterday the president flew down to North Carolina, one of the biggest tobacco producing states, with the apparent intent of at least trying to make the case that it is right and proper to help finance national healthcare reform through the levying of higher "sin taxes".

The suspicion of some lost momentum was confirmed by the latest Washington Post poll released yesterday. This found public support for the Clinton plan down to 51 per cent from 56 per cent after his speech to Congress, while opposition had risen from 24 per cent to 39 per cent.

Most reservations centred on the undoubtedly fact that people will have to pay more, directly or indirectly, for their medical care and on the fears that its quality, including the freedom to choose doctor and hospital, might decline.

Nevertheless, as the White House was quick to point out yesterday, the Post poll still found a comfortable majority (59-31 per cent) believing that the Clinton plan was better than the current system. Even many Republicans concede that reform is essential.

The details of the bill, likely to run to over 1,000 pages, will be critical, with countless interest groups waiting to pounce. The New York Times, for example, reported over the weekend new anxieties that some poor and disabled children would be worse off under the Clinton plan.

Argentina in aircraft talks

By John Barham
In Buenos Aires

ARGENTINA has been in talks with a US subsidiary of Smiths Industries of the UK to modernise second-hand fighter bombers its air force is buying from the US to replace those shot down by Britain in the 1982 Falklands conflict.

Smiths' US unit said it "actively competed" for the contract, even though a British arms embargo imposed during the conflict remains in force.

The company's avionics division, based in Grand Rapids, Michigan, said this week it had held meetings in Buenos Aires with local defence ministry officials. More talks were planned this week in the US with Mr Oscar Camilión, Argentine defence minister, who will make a counter-proposal to the bid.

UK and Argentine government officials agree there is little chance that Smiths will win the contract unless the embargo is relaxed. By negotiating with a British company for a defence contract Argent-



Prowse: rigorous statistical techniques

Mexican power sale setback

By Damian Fraser
in Mexico City

MEXICO'S ambitious programme to privatise electricity generation has received a blow after investors pulled out of buying a plant in the northern state of Coahuila.

The Carbote II plant was to be sold for \$1.6bn (£1.05bn) to a consortium 49 per cent owned by Mission Energy, a subsidiary of Southern California Edison, and 51 per cent owned by Mexico's Grupo Acerero del Norte and Organización Autrey. It was to be the first privately-owned electricity plant in Mexico.

However, US environmentalists complained that pollution from the plant would blow over the border into the Big Bend National Park in Texas, and demanded that smokestack scrubbers be fitted at a cost of about \$300m. Such scrubbers are demanded by US law, but not by Mexico.

Mr John Bryson, chief executive of Southern California Edison, said in a statement issued by Mexico's energy ministry that circumstances were not favourable to conclude the deal.

The problems over the plant have highlighted growing pressure on Mexico to upgrade environmental regulations to the levels in the US even though this is not required by Mexican law. Mexico has recently been willing to cede to the US over the environment, in an effort to win support for the North American Free Trade Agreement.

Economic historians win Nobel

By Michael Prowse in Washington

THE Nobel prize for economics was yesterday awarded to Robert Fogel of the University of Chicago and Douglass North of Washington University in St Louis for pioneering work on the causes of economic and institutional change.

The Nobel committee's decision to break with tradition and award the prize for work in economic history, rather than economics proper, reflects the growing importance economists attach to the role of social institutions in providing a framework for economic growth.

Professors Fogel and North are widely credited with revolutionising economic history as an academic discipline by applying rigorous statistical techniques and theories. The approach is known as "cliometrics" or "the new economic history".

"It's a tremendous decision," said Prof Roderick Floud, provost of

don Guildhall University, who has collaborated with Prof Fogel for the past 10-15 years. He said their emphasis on quantitative techniques had transformed economic history and stimulated greater numeracy in other branches of history.

Prof North, 72, has cast doubt on many traditional explanations of economic growth, arguing that factors such as technical change and innovations are less important than previously claimed. He puts more stress on legal and social institutions, such as property rights, that create the conditions in which market economies can flourish.

His work is of particular relevance to former communist countries where the lack of capitalist institutions is widely seen as one of the main obstacles to development. Prof North recently advised the Czech Republic on privatisation. "It's a tremendous decision," said Prof Roderick Floud, provost of

"He is adamant that you cannot just leave development to markets," said Prof John Nye, a colleague of Prof North at Washington University. "He is trying to push back the boundaries of economics by getting economists to focus on institutions as well as exchange and allocation."

Prof North has also used the modern economic theory of transactions costs to throw new light on feudal and medieval economies. His careful statistical analysis indicated that slavery was economically viable and would have persisted but for political opposition. He did not, however, attempt to justify slavery, arguing that it was morally unacceptable.

More recently Prof Fogel has helped to develop a new branch of economic history that uses biomedical data on human height, weight, food intake and morbidity as a gauge of changes in economic welfare.

North: stress on institutions

Port-au-Prince tense as armed men roam the streets

By William Spindler in Port-au-Prince

THE Haitian capital of Port-au-Prince was tense yesterday, with many shops and offices closed and heavily-armed men roaming the almost empty streets.

Public transport was at a standstill. Small-arms and machine-gun fire was heard through the night, following Monday's violent demonstrations

which prevented the landing of US troops on a UN mission intended to oversee the restoration of democracy on the island.

The offices of national radio and television were occupied by plain-clothes police auxiliaries, known as "attachées", who also led Monday's demonstrations.

The UN special representative in Haiti, Mr Dante Caputo, cancelled a

planned trip to Washington because of the incident. He blamed the Haitian military for Monday's incident, saying the attacks were an insult to the UN and a clear violation of the agreements signed in New York between the army and exiled president Mr Jean-Bertrand Aristide, due to return to Haiti at the end of this month under the peace plan.

The USS Harlan County, carrying

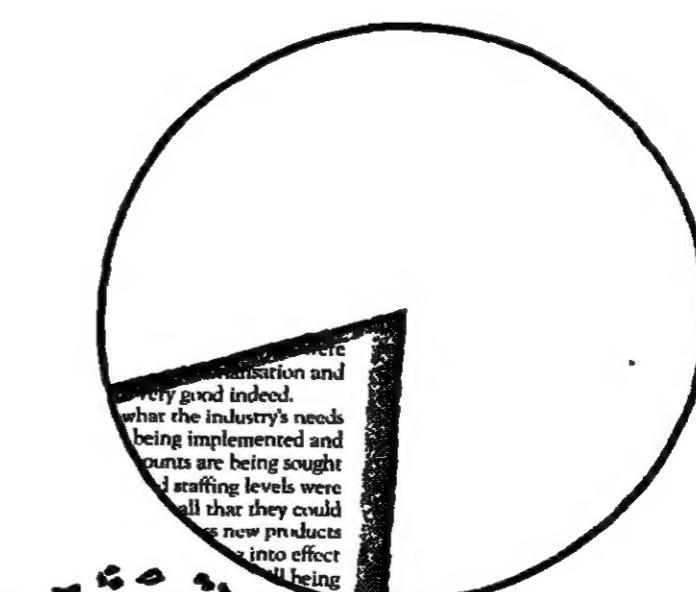
the troops, remained anchored outside port yesterday as US officials tried to negotiate a plan for its safe arrival.

In Washington Mr Warren Christopher, secretary of state, yesterday accused Haiti's military leaders of violating the UN-mediated accord and warned that if sanctions were reimposed, they would be severe.

"By their actions, Gen [Raoul] Cedras and Chief of Police [Joseph Michel] François are inviting reimposition of severe economic sanctions that could affect their country and would also affect them personally," Mr Christopher said.

Gen Cedras, who led the 1991 coup which ousted Mr Aristide, condemned the violence but said he sympathised with the Haitians' outrage at the threat to their sovereignty.

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NEWS: INTERNATIONAL

Tehran's vendetta hits the Kurds hard

The war with the guerrillas is worsening, writes Gareth Smyth, recently in Baneh region, western Iran

A SHAD Rashidi is 22, a newly married and frightened. A shell recently exploded across the isolated, rocky valley in western Iran where he and his five brothers farm. The boom of artillery fire echoes almost daily around the area. "I know of more than 20 people who have been killed," he says.

Within the mud-brick walls of his house hang pictures of President Hashemi Rafsanjani as well as Ayatollah Khomeini, Iran's spiritual leader, and the late Ayatollah Khomeini. "When the *peshmerga* [revolutionary guards] see these pictures, they will not harm us," Mr Rashidi explains.

The shelling is one sign of the intensifying conflict between Tehran's Islamic regime and the *peshmerga* guerrillas of the Kurdish Democratic Party of Iran (KDPI). Yet a news blackout operated by Iran ensures the trouble goes largely unreported in the outside world.

It is a bitter, large-scale conflict. Iran is said to have stationed around 200,000 troops, mainly *peshmerga* in its Kurdish region since Ayatollah Khomeini declared a *jihad* (holy war) against the mainly Sunni Kurds in 1980.

The *peshmerga* claim the postwar have lost the will to fight. "They used to hang pictures of the Ayatollah on their chests and wear headbands as a symbol of [the seventh century Shia martyr] Hussein, but only a few do that now," said Mr Sa'd Brayhim, KDPI commander for the Baneh region.

Rather than engage in hand-to-hand fighting, the *peshmerga*, who have bases in all the local towns and many villages, resort to the imprecise use of artillery and mortars against *peshmerga* who move largely at night and receive food and moral support from Kurdish villagers.

The hamlet of Bagy Kazy, some 20 miles south-west of Baneh, was abandoned by residents terrified of shelling. KDPI *peshmerga* claim. Recent signs of habitation (hay in cattle pens, abandoned pots) were testimony to the villagers' rapid departure.

In escalating its campaign, the KDPI draws strength from bases across the border in northern Iraq made possible since the emergence in late 1991 on Israel's part of a "free Kurdistan" with *de facto* independence from Baghdad.

The government of 3m Iraqi Kurds who elected their own unofficial "parliament" last year, has fanned the nationalist aspirations of the estimated 5m-6m Iranian Kurds denied any autonomy and compelled to use the Farsi language on formal occasions, including in education.

Relations between Tehran and the Iraqi Kurdish authorities have worsened throughout the year, and threaten a new twist to the complex politics of the region.

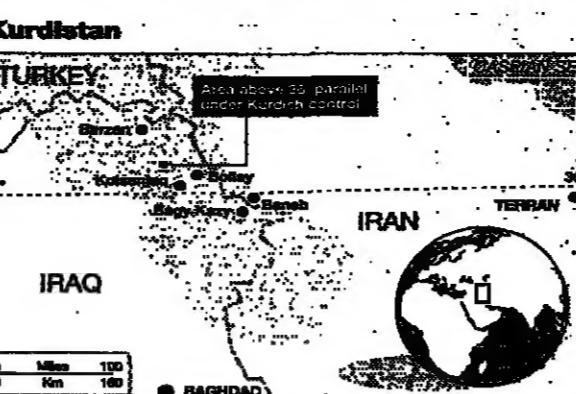
Iran issues frequent warnings about the "godless and morally corrupt situation" in Iraqi Kurdistan, and its troops had a security zone inside Kurdish Iraq between April and August, prompting protests from Baghdad.

Among the Iranian bugbears

is the Kurdish radio and TV

now beamed into Iran from

Iraqi Kurdistan and offering a mixture of news, views and



music. One aged villager near Baneh, whose son was recently arrested for grazing his sheep too close to an Iranian military position, turns in to the station: "I don't like Tehran radio, I want a programme in my own language," he says.

Ordinary Kurds in the Baneh region say life is worse than under the Shah, overthrown by the Islamic Revolution in 1979. The poor state of the Iranian economy, with high inflation and unemployment after the

devaluation of the rial in March, has hit the Kurdish regions hard, compounding the sense of discrimination in one of the poorest parts of Iran.

The KDPI has a long-established policy of eschewing terrorism which has survived the assassination of its past two leaders, Mr Abdolrahman Qasemlou in Vienna in 1988 and Mr Sadig Sherefendi in Berlin last year. "I want to talk to people with my tongue, not with my Kalashnikov," says

Mr Ali Azizi, a *peshmerga* commander. The KDPI moved its headquarters in August from Bileh to Koshan, some 40 miles from the border and beyond the range of Iranian artillery.

Casualty figures are hard to come by. Tehran says nothing. The KDPI is anxious to play down the importance of its bases inside Iraqi Kurdistan and insists its primary work in Iran is organisational rather than military.

Mr Mustapha Hiri, KDPI general secretary, says "more than 50" *peshmerga* have been killed since April, but a cursorily listen to KDPI radio and conversations with *peshmerga* suggests the real figure is higher.

Mr Hiri is convinced the struggle is tilting in the Kurds' favour. "We will carry out more attacks. I believe we will win". His view is that the Iraqi Kurds, beleaguered by President Saddam Hussein and desperate for friends in the region, will yield to Tehran's pressure and insist the KDPI leave. "I have not thought where we will go then," he says.

Referendum idea rejected by Mandela

By Emma Tucker

MRI NELSON MANDELA yesterday rejected a referendum as a way of breaking an impasse in South Africa's constitutional talks and said that the African National Congress was determined to go ahead with next April's general election as scheduled.

The ANC leader, in London to address a Confederation of British Industry conference, was responding to a speech by President F W de Klerk in Stellenbosch on Monday. Mr de Klerk suggested a referendum as a way of ending a deadlock caused by a boycott of the talks by the Inkatha Freedom Party, the ANC's main black rivals, and the extreme right Conservative party.

"I got no such reassurance," he said, adding that a referendum was "entirely unlikely" to resolve the situation.

Earlier, Mr Mandela said South Africa should abolish exchange controls at the earliest opportunity.

"We are fully aware that the existence of exchange controls could act as a deterrent to many potential investors who may not be certain about the full implications of this system to their investments," he said.

Abandonment of the system should be held. All that he said was that this was a matter which must be addressed in one way or the other. One way might be to have a referendum."

Some political analysts in South Africa have suggested that holding a referendum would allow the government and the ANC to claim interna-

tional legitimacy and a mandate to govern in the face of right-wing opposition which could disrupt the proposed election.

Addressing the CBI conference in London, Mr Mandela said he wanted a reassurance that the Freedom Alliance between right-wing whites and Chief Mangosuthu Buthelezi's Inkatha Freedom party would recognise and accept the results of a referendum.

"I got no such reassurance," he said, adding that a referendum was "entirely unlikely" to resolve the situation.

Earlier, Mr Mandela said South Africa should abolish exchange controls at the earliest opportunity.

"We are fully aware that the existence of exchange controls could act as a deterrent to many potential investors who may not be certain about the full implications of this system to their investments," he said.

Abandonment of the system would be possible "once some semblance of stability returns to the economy, particularly the balance between capital inflow and outflow," he said.

Mr Mandela, who later met Mr John Major, the prime minister, was nearing the end of a trip to the US and the European Community to promote investment in South Africa.

Countdown to Palestinian self-rule starts

Julian Ozanne on the task facing Israel and the PLO

ISRAEL and the Palestine Liberation Organisation today begin a complex process of working out the details of how to implement the historic peace accord signed one month ago in Washington.

The negotiations in Egypt mark the coming into effect of the Declaration of Principles, a broad framework for a peace settlement, sealed at the White House with a handshake between Mr Yitzhak Rabin, Israel's prime minister and Mr Yasir Arafat, PLO chairman.

The talks also start the eight-month countdown to Palestinian self-rule in the occupied territories with Israeli military withdrawal from the Gaza Strip and the West Bank town of Jericho to be completed by April 13 and an elected Palestinian Council to take over internal administration by July 13.

Two standing committees, which begin work today in Cairo and the Red Sea resort of Taba, will over the next two months hammer out a lengthy agenda of difficult and sensitive security issues ranging from the role of the Palestinian police force to the release of Palestinian prisoners.

The overall Union committee, led by Mr Shimon Peres, Israeli foreign minister and Mr Mahmoud Abbas (Abu Mazen), a senior PLO official, will meet in Cairo. A committee of experts led by Major-General Amnon Shahar, Israeli deputy chief of staff and Mr Nabil Shaath, adviser to Mr Arafat, will meet in Taba to concentrate on the protocol for Israeli military withdrawal which both sides have agreed to reach by December 13.

A third committee will meet in Washington to prepare a protocol for the holding of Palestinian elections and detailing the powers of a Palestinian Council. A fourth committee will concentrate on a crash programme of economic assistance to the territories.

Both Israel and the PLO appear committed to thrashing out the problems and keeping the peace momentum on track. But it is clear that many of the issues will severely test the Palestinian side as hardliners in the occupied territories continue to seek to sabotage the agreement and level charges of betrayal against Mr Arafat.

The most difficult issues revolve around the security of Jewish settlers who will continue to live in the territories throughout the five-year period of interim self rule. Last week's killing of two Israeli hitchhikers by Palestinian gunmen near Jericho has heightened Israeli concerns about security. Mr Rabin has made clear that the security issue and Palestinian guarantees will be the touchstone of the next two months' negotiations.

The Taba committee will be the centre point for talks about security and its location on the

Israel-Egyptian border will allow the negotiating team to make site visits into the territories to resolve demarcation lines on the ground. Any deadlock between the two sides will be referred up to the higher level liaison committee.

Among the issues to be resolved in Taba are the extent of the hitherto unspecified area around Jericho from which Israeli troops will withdraw; the level of co-operation between the Palestinian and Israeli police forces and in particular what right Israeli policemen will have to pursue Palestinian suspects who commit crimes in Israel and flee across the border into the territories.

The Taba talks must also resolve the extent of Israeli military protection for Jewish settlers travelling on roads in the territories; what will happen



The PLO's Shasha: are the Palestinians well-prepared?

Invitation to Tender

The State Property Agency of Hungary (SPA), with the participation of its privatisation consultants Price Waterhouse Budapest Kft./Ltd./announces an invitation for a one round tender for the partial purchase of its shares in

BUDAPESTI ELEKTROMOS MÜVEK Rt. (BUDAPEST ELECTRICITY SUPPLY COMPANY).

The share capital of the company is HUF 60,744,400,000 out of which the SPA is the owner of a HUF 28,035,234,000 share tranche representing 46.16% of the shares. The reserves of the company in addition to share capital were HUF 1,844,290,000 (as of December 31, 1992).

In the course of this tender a share tranche of HUF 9,111,600,000 corresponding to 15% of the company's share capital is for sale.

An offer can be made to buy only the indicated share tranche. Also, in the course of a capital increase to take place in 1994, the bidder shall undertake an obligation to increase the present share capital by at least 10% but not more than 15%.

Offers, written in Hungarian or in English, marked with a reference to the Invitation to Tender, shall be submitted in person or through a duly authorised agent in 3 (three) copies in a sealed unmarked envelope. The original of the three copies submitted must be clearly marked as such.

Interested parties are hereby invited to:

submit offers not later than 12 noon on 15 November 1993 to

The Registrar's Office
State Property Agency
1133 Budapest, Pozsonyi út 56
Hungary

Bids shall be eligible from foreign or domestic registered companies and consortia established for the purpose of participation in the tender. Applicants must be trade investors.

The State Property Agency reserves the right to pronounce the Invitation to Tender unsuccessful.

Applicants shall keep open their offers for not less than 90 days from date of submission.

Participation in the tender shall be conditional upon applicants obtaining a copy of the detailed Invitation to Tender document, Company Profile and Information Memorandum and signing of a confidentiality statement in exchange for payment of \$1000 or an equivalent HUF amount + VAT from:

Simon Allen or Margaret Dzsere
Price Waterhouse Budapest Kft.
Address: Rumbach Centre, H-1055 Budapest,
Rumbach S. u. 21, Hungary
Tel: (361) 269 6910 Fax: (361) 269 6936

Invitation to Tender

The State Property Agency of Hungary (SPA), with the participation of its privatisation consultants ARGENTA TOP BROKER Rt. and ABN Amro Bank (Magyarország) Rt. announces an invitation for a one round tender for the partial purchase of its shares in

ÉSZAKMAGYARORSZÁGI ÁRAMSZOLGÁLTATÓ Rt.

The share capital of the company is HUF 30,504,200,000 out of which the SPA is the owner of a HUF 14,888,533,000 share tranche representing 48.8% of the shares. The reserves of the company in addition to share capital were HUF 98,978,000 (as of December 31, 1992).

In the course of this tender a share tranche of HUF 4,575,630,000 corresponding to 15% of the company's share capital is for sale.

An offer can be made to buy only the indicated share tranche. Also, in the course of a capital increase to take place in 1994, the bidder shall undertake an obligation to increase the present share capital by at least 10% but not more than 15%.

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Participation in the tender shall be conditional upon applicants obtaining a copy of the detailed Invitation to Tender document, Company Profile and Information Memorandum and signing of a confidentiality statement in exchange for payment of \$1000 or an equivalent HUF amount + VAT from:

Argenta Top Bróker Rt.
Budapesti Péter
1052 Budapest, Vármegye u. 3-5
Tel: (361) 267-4210
ABN Amro Bank (Magyarország) Rt.
Gordos Szabolcs
1022 Budapest, Arvácska u.6.
Tel: (361) 115-5099
Fax: (361) 115-1257

Invitation to Tender

The State Property Agency of Hungary (SPA), with the participation of its privatisation consultants KNIGHT WENDLING CONSULTING Kft. announces an invitation for a one round tender for the partial purchase of its shares in

TISZÁNTÚLI ÁRAMSZOLGÁLTATÓ Rt.

The share capital of the company is HUF 34,158,500,000 out of which the SPA is the owner of a HUF 16,876,480,000 share tranche representing 49.23% of the shares. The reserves of the company in addition to share capital were HUF 217,924,000 (as of December 31, 1992).

In the course of this tender a share tranche of HUF 5,123,780,000 corresponding to 15% of the company's share capital is for sale.

An offer can be made to buy only the indicated share tranche. Also, in the course of a capital increase to take place in 1994, the bidder shall undertake an obligation to increase the present share capital by at least 10% but not more than 15%.

Offers, written in Hungarian or in English, marked with a reference to the Invitation to Tender, shall be submitted in person or through a duly authorised agent in 3 (three) copies in a sealed unmarked envelope. The original of the three copies submitted must be clearly marked as such.

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KNIGHT WENDLING CONSULTING Kft.
1142 Budapest, Teleki Blanka u. 15/17.
Tel: (361) 183-5701
Fax: (361) 251-5703

S Korea averts financial panic

By John Burton in Seoul

SOUTH KOREA yesterday smoothly completed the introduction of a ban on anonymous financial accounts and avoided a panic on money markets.

The government had stipulated that yesterday was the deadline for all accounts to be registered under the real name of their owners. The ban on false-name accounts is meant to reduce the large underground economy, estimated to be equal to 20 per cent of GNP.

About 95 per cent of the won300,000bn (£231bn) in financial accounts had been identified as of yesterday.

The ban had been widespread fears that the deadline would provoke a massive withdrawal of hidden assets from banks and the stock market in a desperate attempt to beat the tax collector, causing a liquidity drain and a financial crisis in its wake.

But the government on Monday suggested that accounts listed under borrowed names would not have to be converted to the owner's real name until 1996 when a new tax system is introduced.

Analysts believe that most of the untaxed assets are hidden under borrowed name accounts.

It is common practice for large depositors to use the names of family, relatives and friends to hide their assets and reduce their tax bill.

The concession will enable the nominees to withdraw money from the accounts over the next three years without officials discovering who actually owns the funds in the account.

The stock market reacted soberly to the deadline. The general index rose by 2.5 points to 724, almost precisely the same level before the real-name system was announced two months ago and caused a brief panic on the market.

The bourse has recovered since then because the government promised that it would not impose capital gains taxes for the next five years to persuade investors to keep their money in the market.

Teenagers spark Singapore row

THE detention of nine foreign teenagers in Singapore for suspected vandalism has sparked a heated debate over justice, with calls to jail and deport them. Reuter reports from Singapore.

The nine were detained on suspicion of spraying paint on cars and stealing road signs. They include three Americans, a Belgian and a Chinese. All are Singapore residents.

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CENTURA

Patten blames Beijing for Hong Kong talks deadlock

By Simon Davies in Hong Kong

HONG KONG'S Governor Chris Patten yesterday attempted to blame China for the failure to achieve any breakthrough in the long-running Sino-British talks over the British colony's political future.

His comments came as the negotiations appeared to deteriorate into an argument over which side is guilty for the current stalemate.

The governor was replying

to Monday's statement by Chinese vice-foreign minister Jiang Enzhu that it would be "no big deal" if an accord could not be reached.

Mr Patten said: "I think everybody in Hong Kong thinks it would be a big deal if we didn't reach an agreement in the talks." He questioned China's sincerity in its approach to the negotiations.

The 13th round of talks in Beijing lapsed yesterday with the two sides remaining divided. They are trying to reach agreement over proposed

changes to the mechanism for electing Hong Kong's 60-seat Legislative Council. Britain's chief negotiator, Sir Robin McLaren, said: "I won't say we could not make progress, but I can't say I'm satisfied with the progress we have made."

Britain and China have agreed to start a 14th round on October 20, but local expectations of a breakthrough are declining along with the tone of the diplomatic exchanges between the British and Chinese negotiating teams.

Analysts think Mr Patten's

expected meeting with the UK cabinet on November 11 will provide the effective deadline for talks, unless there is a last-minute compromise.

• Alastair Goodlad, UK minister responsible for Hong Kong, pictured right, prepares to cut a roasted pig in a traditional Chinese ceremony to mark the start of construction of a British consulate in the colony for use when China takes over in 1997. With him is Francis Corriss, UK trade commissioner in Hong Kong.



Associated Press

Sharif abandons attempt to be PM

By Farhan Bokhari in Islamabad

MS Benazir Bhutto's chances of forming a government in Pakistan have strengthened after an apparent decision by Mr Nawaz Sharif, her arch rival, to abandon his attempt to seek office.

Instead, Mr Sharif has intensified his efforts to form the government in the Punjab, Pakistan's largest and wealthiest province, which is widely regarded as being crucial for the smooth functioning of the central government.

Concentrating on the Punjab, which is Mr Sharif's home province, would strengthen the position of his Pakistan Muslim League (PML) party. Punjab is also crucial for the success of the future government. Mr Sharif took office as the chief minister of the province in 1988, when Ms Bhutto became the prime minister. However, he was able to force the dismissal of her government 20 months later, partly because of intense conflict between the centre and the Punjab.

The PML won 106 seats in Saturday's provincial elections, against the 112 by the PPP and its allies. Both sides are now trying to win the support of independent members and representatives of non-Muslim minorities to gain a majority in the 248-seat house.

"Things aren't that simple, but television isn't able to give in-depth explanation to its viewers," he contends.

Once the political scene becomes stable (and dull), it could lose its place in morning variety shows.

However, with frictions within the coalition government starting to appear, and some younger members of the PML threatening to quit the main party, politicians may go on holding their place in television along with the sumo wrestlers and the film stars.

TV politicians vie with sumo and starlets

The sprouting of new parties has meant a bonanza for Japan's producers, writes Emiko Terazono

IN between reports of a cocaine smuggling scandal and the latest gossip on a starlet's divorce, Japanese television's Morning Eye now covers policy speeches by Mr Morihiro Hosokawa, the country's new prime minister.

"You can't leave out politics these days," says Mr Katsuyuki Ishimori of Tokyo Broadcasting System, the network that airs the programme.

Political coverage in Japan has traditionally been dominated by the daily newspapers, which kept important disclosures and information to themselves, to maintain cosy relationships with politicians. Instead, TV stations focused on squabbles between parties within the LDP.

But the downfall of the LDP and the sprouting of new parties have created an extravagance for TV producers and their viewers. "Politics is easier to understand these days. In a way, it has become a show," says Asahi Television, one of the nationwide networks.

It is not just that television has

discovered politicians, the politicians have discovered television. Members of the coalition government are putting it to full use in their efforts to present a different image from their predecessors in the Liberal Democratic Party, which held power for 38 years.

In an unprecedented move, Mr Hosokawa gave his press conference with Mr John Major, UK prime minister, in the lush green garden of his residence in central Tokyo last month.

Instead of sitting in front of a desk, the two premiers stood in front of podiums, while Mr Hosokawa pointed to reporters with his pen in the "Bill Clinton" way.

Television also played a leading part in politicking, following dissolution of the parliament in July. Camera crews eagerly followed the members of the new group splintering from the LDP.

Mr Susumu Yanase, of the New Harbinger Party, was nicknamed "Cry-baby Yanase" after he was filmed

leaving the LDP headquarters in tears.

Politicians of all camps aired their views and sometimes argued with each other, in public, a stark change from traditional political negotiations held behind the scenes in expensive Japanese tatami-mat restaurants or smoke-filled hotel rooms.

But the excessive campaign coverage ahead of the lower-house elections in July has been blamed for low voter turnout on election day.

"People closely watching politics on television already feel they had participated," one media analyst says. At the same time, the programmes decided the fate of some of the candidates.

Ms Makiko Tanaka, the daughter of Mr Kakuei Tanaka, a former prime minister who fell from grace due to his involvement in a scandal in the 1970s, has been a fierce critic of the media.

However, her recent election as an MP followed a campaign which was covered extensively on television, and

she has since become an advocate of TV coverage of politics.

Leading politicians have also begun to use television to float policies. Reporters now sit in front of their TV screens awaiting important comments, and it is quite common for provocative statements on political talk-shows to make the headlines in the daily newspapers.

• **O**ne of the more controversial television appearances was by Mr Masayoshi Takemura, chief cabinet secretary, who recently expressed support for electoral reform plans during a talk show, which were opposed by the two leading coalition parties. His comments prompted strong criticism from within the coalition, forcing Mr Takemura to apologise to party leaders.

The television networks are owned by leading national newspapers with a wide range of political views, from the vaguely leftist Asahi to the more conservative Yomiuri.

But to appeal to a wide range of

viewers, political bias, where it has appeared, has been limited to labelling the new reformist parties "good" and the old LDP "bad".

This, say some critics, is one of the dangers of political coverage by television. Mr Akira Aoki, professor of communications at the Tokyo University of Information Sciences, says that while television has made politics more digestible for the ordinary viewer, it has also tended to oversimplify issues.

"Things aren't that simple, but television isn't able to give in-depth explanation to its viewers," he contends.

Once the political scene becomes stable (and dull), it could lose its place in morning variety shows.

However, with frictions within the coalition government starting to appear, and some younger members of the PML threatening to quit the main party, politicians may go on holding their place in television along with the sumo wrestlers and the film stars.

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NEWS: UK

Measures aim to open up UK telecoms

By Hugo Dixon

A RAFT of initiatives to speed competition in the telecommunications market was unveiled yesterday by Mr Don Cruickshank, director general of Oftel, the industry regulator.

Mr Cruickshank said the measures would enable rivals of British Telecommunications, the former state monopoly, to establish themselves more rapidly. Over the next five years he expected competitors would invest between £5bn and £8bn in the UK - roughly half BT's rate of investment.

The dozen separate initiatives cover issues. Although many measures are technical, Oftel believes that collectively they will make a big difference to the development of competition.

Mr Cruickshank was speaking following an industry-wide forum held on Monday in London to thrash out arrangements for competitors to connect their networks to BT's. The meeting was attended by 18 operators including BT, Mercury Communications, several cable television companies and American Telephone & Telegraph, the largest US telecommunications group. Both Oftel and BT said progress had been made but further discussions on detail would be needed.

Mr Cruickshank said he did not expect strong resistance from BT to his agenda for pro-

moting competition. He said BT had an interest in showing there were no obstacles to fair competition in the UK, not least because of its ambitions to gain access to foreign telecommunications markets.

Some of the initiatives are still under discussion but final decisions on whether to press ahead with the proposals will be taken over the next six to nine months. The main ideas are:

- Interconnection. Oftel is working on determining a standard menu of interconnection charges that competitors would have to pay BT for using its network. It is also considering specifying service levels and technical standards that BT would have to abide by when providing interconnection services.

- Number portability. This would allow people switching from BT to another local operator to keep their numbers. Mr Cruickshank was bullish about pressing ahead.

- Market information. Oftel will publish information detailing market shares in different segments of the industry.

- Equal access. This would allow customers with BT lines to use the long-distance services of rival operators as easily as BT's services.

- Opening BT's directory inquiry database to competitors.

'Excessive' rules hit research

THE UK biotechnology industry is seriously handicapped by an "excessively precautionary and unscientific" regulatory regime based on an "obsolete" view of the hazards of genetic engineering, the Lords science and technology select committee says today. writes Clive Cookson.

The committee calls for urgent government action to streamline the UK regulations and relax the European Community directives on which they are based.

The Lords found that regulations were simpler and less demanding not only in Japan and the US but also in some European countries, notably France and Belgium, which interpreted the EC directives less stringently than the UK.

For example, a UK researcher wishing to test a genetically modified organism has to tackle a "bureaucratic nightmare". Whatever the organism - lethal virus or harmless plant - the researcher has to answer 88 questions and pay £1,500 for each release. US researchers face nine questions and no fee.

Dr Peter Doyle of bioclipse company Zeneca, said: "The current regime is outdated, unscientific, fails to discriminate in terms of the level of real risk, and is an unnecessary burden."

But Ms Sue Mayer of Greenpeace UK, the environmental lobby group, said: "It is rather alarming that the environment has been set aside in the interests of the industry."

Banks face pollution liability

THE GOVERNMENT has rejected calls by banks to be shielded from the potential multi-million-pound costs of cleaning industrial sites polluted by their corporate customers, writes John Gapper.

Mr Tim Yeo, environment minister, is to tell leading banks today that the government believes they must bear some financial responsibility in cases where they have lent money to companies which pollute the environment.

Mr Yeo will tell the British Bankers' Association that the government does not accept banks' calls for responsibility to fall solely on the polluting company, or on public authorities in cases where the company cannot meet the clean-up costs. He will say that banks are responsible along with polluters and landowners.

The speech follows lobbying by banks to be protected from liability for clean-up costs where they take possession of polluted land, or where they lend money to companies and so might be held to have an influence over management.

Banks have argued that they may limit lending to companies in some industries if they face the threat of unlimited liability for environmental pollution.

Banks have been particularly worried by the Fleet Factors case in the US three years ago, in which a court held that banks must pay if they had the capacity to influence the policy of a company towards treating hazardous waste.

Names cheered by Lloyd's ruling

By Richard Lapper and John Mason

UNDERWRITING agents from Lloyd's, the London insurance market, could face actions claiming more than \$2bn in damages for alleged negligence following a judgment in the London High Court yesterday.

Mr Justice Saville ruled that Names, the individuals whose assets support the market, could sue agents to recover hundreds of millions of pounds in insurance losses.

The Judge said that agents have a legal duty to exercise reasonable care and skill when acting on behalf of Names. The ruling was largely expected but nevertheless welcomed by Names.

"This is an enormously important victory," said Mr Michael Deeney, chairman of the Gooda Walker Names Action group the biggest group of loss-making Names. It was the "last major hurdle" for Gooda Names before their case comes to court in April next year, he added.

"It does not decide the outcome of the war but goes along way to determine its strategic

Ticking off for car advertisements

By Diane Summers

TOYOTA and Renault, the motor manufacturers, have both fallen foul of the UK Advertising Standards Authority over the way they have advertised the speed of their cars, according to the latest report on complaints made to the ASA published today.

The ASA said complaints about car advertisements were less common than they used to be, following a clampdown by the authority in 1990. However, there was a "blip" a couple of months ago, said the ASA, as some manufacturers "appeared to be returning to speed as an advertising platform".

The text of the Toyota press advertisement for the MR2 GT "placed too great an emphasis on fast and possibly unsafe driving," said the ASA. Complaints were made by the Cyclists' Touring Club and by members of the public.

Toyota (GB) said the advertisement (right) showed a stationary car in a tranquil setting, and the text placed more

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emphasis on other aspects of the car's performance than it did on its speed capability.

A complaint against Renault (UK) from a member of the public, concerning poster

advertising for the Renault Clio headlined "The Racing Line", was also upheld. The poster showed a car being driven on a race track ahead of

Renault said its advertisement was intended to increase people's awareness Renault's link with Formula One and was unlikely to encourage emulation.

Ford unions seek 'jobs for life'

By Robert Taylor

TRADE UNIONS representing Ford's 20,000 UK manual workers present their annual claim to the company today, with a demand for "jobs for life".

Mr Tony Woodley, the transport union's auto industry negotiator, hinted yesterday that the unions are prepared to negotiate on the introduction of multi-skilling for workers at Ford in return for a company guarantee of permanent employment security.

But it was unclear last night whether the other unions at Ford, notably the AEEU engineering and electrical union, will support this position.

Despite the recession, Ford has managed to avoid any compulsory redundancies and cut its workforce through natural wastage and voluntary severance.

But union leaders are concerned that the company may not be able to continue to

follow this policy in the future.

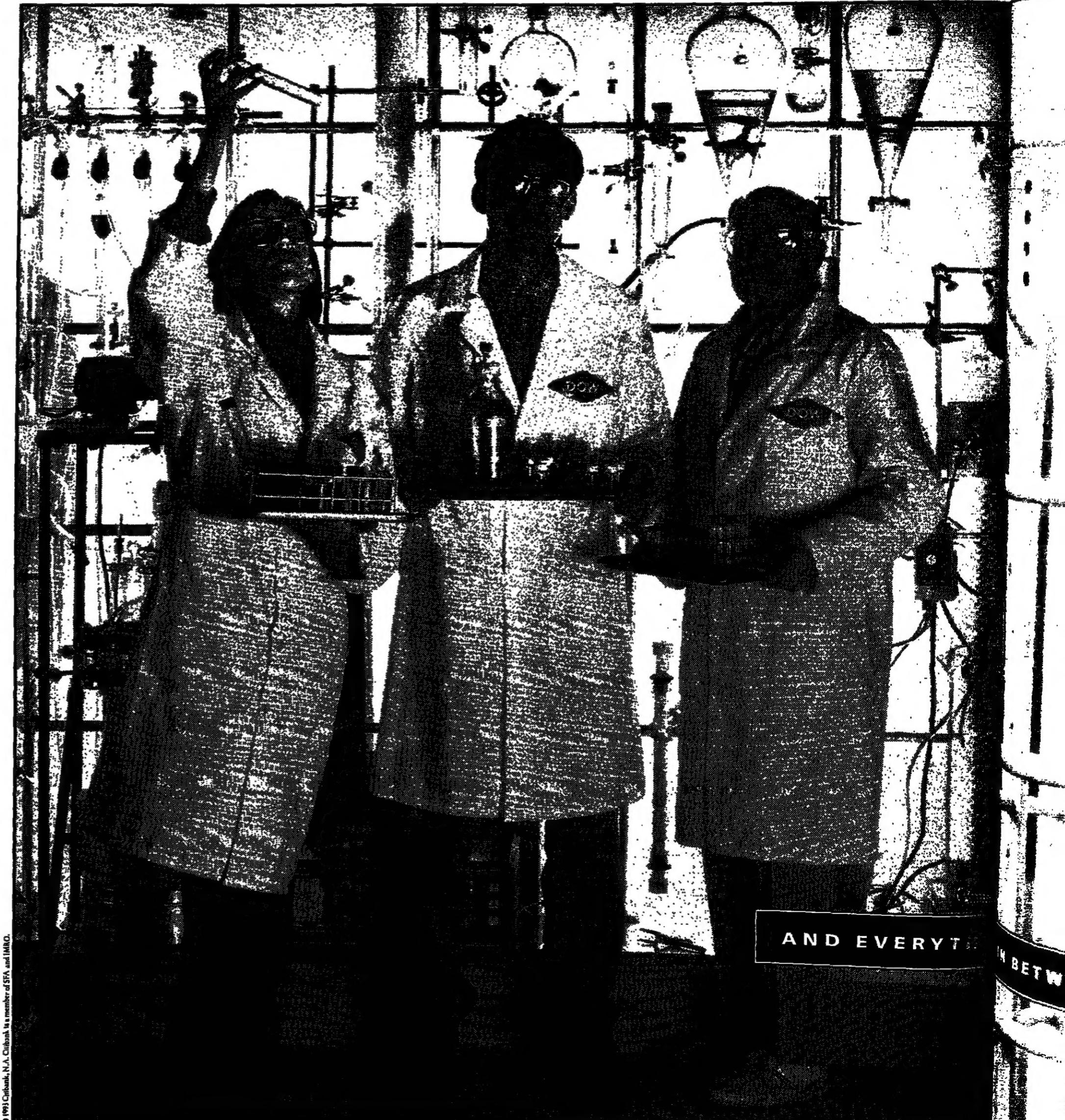
"Our top priority in these negotiations will be job security," said Mr Woodley. He added that all the unions at Ford wanted was what had been achieved at other UK based car plants such as Rover, Nissan, Honda and Toyota.

The unions will also be seeking a "substantial" increase in basic wage rates, and improvements in pensions arrangements.

"Ford UK has a world-class workforce with the lowest labour costs in Europe," said Mr Woodley. "We want to see them have the same wages and job protection that the best has to offer." He added that only Peugeot Talbot paid lower basic wage rates than Ford among auto companies in the UK.

The company is expected to respond to the manual union claim when they meet again on October 28.

From chemistry to candy bars, more global compa



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agents' - who handle Names' affairs - were liable for the conduct of managing agents, who administer syndicates.

The agents are considering appealing against yesterday's ruling.

● Lloyd's said yesterday that its liability to the 1989 Exxon Valdez oil spill disaster was \$289m, compared with the \$1.2bn total claim lodged against it in Texas courts by Exxon.

Chancellor cautioned on Budget tax rises

By Peter Norman and Peter Marsh

MR KENNETH CLARKE, the chancellor, was urged yesterday to think carefully before raising taxes in the November 30 Budget and to be prepared to cut interest rates to offset any tightening of fiscal policy.

In his first meeting with the Treasury's panel of independent forecasters, the so-called "wise men" were divided on the merits of a further fiscal squeeze in the Budget, with several voicing doubts about the wisdom of tax increases.

The panel - reduced to six from the usual seven because of the absence of one member - said the recession in continental Europe had made the UK recovery fragile.

Mr Clarke agreed that the economic situation in Europe was difficult but gave nothing

away about his Budget plans.

Yesterday's meeting was a brief, 30-minute affair, sandwiched between discussions between the panel and Prof Alan Budd, the Treasury's chief economic adviser, on the report that the "wise men" are due to publish next Tuesday. It came as Budget preparations are moving into high gear.

The chancellor is chairing meetings this week of the cabinet committee which is struggling to keep public spending in 1994-95 within its pre-set "control total" of £254bn. On Friday, Mr Clarke will be clobbered with ministers and senior officials in the government mansion of Dorneywood to discuss Budget strategy.

Yesterday, the Treasury published its monthly monetary report, which noted that recent economic indicators such as manufacturing output, retail

sales and consumer confidence pointed to continuing growth.

It contained no clues as to the Treasury's likely Budget judgment. The report will in any case be overtaken by more up-to-date information on inflation, output, employment, government borrowing, retail sales and monetary growth in the next eight days.

Mr Clarke has said he will not decide on taxes before November. It emerged yesterday that some panel members had expressed doubt over whether there should be any fiscal tightening in the Budget.

Another panelist, Mr Andrew Sentance of the Confederation of British Industry, told Mr Clarke that the recent rise in consumer spending might "fixe out", should the chancellor decide on a tax increase in the next financial year on top of the £5.8bn already announced.

By Tim Coone in Dublin

THE Irish government yesterday welcomed statements from a leading Unionist in Northern Ireland that under certain conditions Sinn Féin, the political wing of the IRA, would be accepted at the negotiating table.

Speaking on Irish radio yesterday Rev Martin Smyth, the Ulster Unionist MP for South Belfast, said that if Sinn Féin were to deliver a genuine cessation of violence in Northern Ireland the UUP would give Sinn Féin "the recognition that they are a bona fide political party and have a right to take part in a political process, representing those who vote for them".

It is not a question of

saying we'll give you this or give you that, that is a matter of discussion when they come to (the negotiating table)".

He also said in an earlier interview with the BBC that Sinn Féin should recognise Unionist rights to be part of the United Kingdom.

Mr Albert Reynolds, the Irish prime minister, described Mr Smyth's comments as "positive and constructive" and added "It has always been my view that a cessation of violence would radically transform the situation".

The Irish government continues to guard its silence however regarding the content of the Hume-Adams peace initiative.

After receiving a briefing on the initiative last week from Mr John Hume, leader of the Social Democratic and Labour Party (SDLP), Mr Reynolds said the initiative would be evaluated at yesterday's meeting of the Irish cabinet, and consideration given as to how a peace process could be developed in discussions with the British government.

After the meeting however, a government spokesman had no more to say than that "evaluation is ongoing" and gave no indication whether any proposals are about to be made to the British government.

The Hume-Adams initiative appears to be driving a wedge into Unionist ranks, with the Democratic Unionist Party (DUP) reacting angrily to the latest position taken by the Ulster Unionists. Mr Peter Robinson, the deputy leader of the DUP, said "Since Sunningdale [the 1973 conference which

established an Ulster power sharing executive without the DUP] no deeper wound has been inflicted upon Unionism than this."



Tory divisions on Europe re-emerge

By Kevin Brown, Political Correspondent

THE CONSERVATIVE party's deep divisions over the European Community re-emerged yesterday as pro- and anti-EC MPs threatened a fresh battle in the wake of Maastricht.

Right-wing Eurosceptics said they were disappointed by the German constitutional court's decision to allow Germany to ratify the treaty.

However, Sir Teddy Taylor, the rightwing MP, said the government would face a further fight over a bill to increase British contributions to EC finances. He said enough MPs were willing to vote against the government to block the bill, which implements revisions to the EC budget agreed at last year's Edinburgh summit.

The threat of a further battle indicates that the right has not been mollified by the sceptical tone of recent government comments on Europe.

Ministers believe there is little prospect of defeat on the bill, which will be introduced in the next session of parliament beginning next month. But senior ministers concede that the rightward shift in gov-

ernment rhetoric has prompted "rumblings" of discontent among previously loyal MPs on the centre and left of the party.

Pro-Europe MPs were annoyed by anti-EC passages in speeches delivered at last week's Conservative conference by Mr Peter Lilley, social security secretary, Mr David Hunt, employment secretary and Mr Michael Howard, home secretary.

Sir Edward Heath, the former prime minister, said the platform speeches showed a "very nasty nationalistic approach" which was "childish and stupid". He said pro-Europe MPs planned "a major fightback" against the right.

Sir Edward said pro-Europe MPs had helped the government by remaining silent during the passage of the Maastricht Bill, but warned: "We are not going to stay silent any longer."

An attack of flu has forced Mr Michael Heseltine, trade and industry secretary, to delay his return to work. Mr Heseltine suffered a heart attack in June and was expected to return to his desk today after four month's recuperation.

Britain in brief



Record award for RAF woman

Mrs Deborah Miller, a former Royal Air Force servicewoman, has received a record £33,000 award from an industrial tribunal as compensation for being dismissed by the Ministry of Defence when she became pregnant.

The award means the ministry may have to pay up to £100m in compensation to 4,500 women who have been dismissed from the services since 1970 as a result of pregnancy.

Turner TV channel backed

British National Heritage secretary Mr Peter Brooke yesterday defended the UK's decision to licence Mr Ted Turner's new European satellite channel, the combined TNT-Cartoon Network.

Mr Brooke argued yesterday in a letter to the European Commission that the UK government believed the decision by the Independent Television Commission to issue a licence to the channel was a proper decision.

The channel has been banned from cable networks in France and Belgium because of its American content.

Mr Brooke has told the Commission that TNT-Cartoon network has been informed of its obligations under the EC directive Television Without Frontiers to move to a majority of European content where practicable.

US drug group cuts UK jobs

Eli Lilly, the US pharmaceuticals group, is to cut 275 UK jobs in its international rationalisation programme.

The redundancies, which will be voluntary, will be concentrated at Speke, near Liverpool, where 107 of the 334 staff will leave, and Basingstoke in Hampshire where 112 out of 650 employees will go.

Research staff at Windlesham, Surrey, will be reduced by about 30. There will also be cuts in the 35 staff at the European headquarters in London. The UK subsidiary, employing 2,100 staff, had a turnover last year of £234m, and is among Britain's biggest exporters, with overseas sales worth £132m.

Increase in air passengers

The number of passengers using internal UK flights last month rose 7 per cent compared with September 1992.

Figures from airport operator BAA showed that its seven airports handled 8.1m passengers last month - up 6.4 per cent on September 1992.

In London, passenger levels at Heathrow were up 6.8 per cent, while Gatwick was 2 per cent up and Stansted had an 18.9 per cent increase.

European scheduled, charter and long haul traffic were all 7 per cent up with only North Atlantic numbers - 5 per cent up - lagging slightly behind.

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The Ace of Clubs - top card in investor relations

The FT Japan Club has been set up to promote investor relations by circulating the annual reports - the showcases - of Japanese companies listed on the World Stock Markets page of the Financial Times, on request to prospective investors.

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THE last thing you would expect to find hanging in the office of one of Europe's top telecommunications executives is a McDonald's advertisement. But Ben Verwaayen, president of PTT Telecom, the Netherlands' telephone operator, has enshrined the US company's Big Mac on his wall for a very good reason.

For nearly five years, Verwaayen, 41, has been telling his 33,500-strong staff that if PTT Telecom is to survive in the turbulent, competitive world of international telecommunications, it must be customer-led, not simply technology-driven. "At the end of the day, it's like McDonald's: they don't just sell hamburgers, they sell a service as well." The Big Mac on the wall is a reminder to all that they are, at heart, in a service industry.

"When I came here people were convinced that we sold technology. To me that's really nonsense," says Verwaayen. "No one is interested in opening up a telephone set to look at the circuit boards and admire their quality." What they want, he says, is reliable, quick and imaginative service.

Verwaayen, who came to the job with a degree in law and an extensive background in personnel management, public relations and business development at PTT in the Netherlands, makes no claims to being a technical wizard. "I have two left hands," he jokes. "If I have to change a light bulb at home, I have to call on my wife to give me assistance."

But self-deprecating humour does little to disguise Verwaayen's central role in telecommunications, both at home and, increasingly, abroad.

His company is the main operating subsidiary - as measured by turnover and by profit, not by employees - of Royal PTT Netherlands (KPN), the Dutch state-owned postal and telecommunications authority due to be floated on the Amsterdam Stock Exchange in several tranches starting next year.

KPN, the biggest corporate employer in the country, with a workforce of nearly 100,000, has undergone rapid internal change since it was turned into a limited company in 1988 and allowed to operate at arm's length from the government.

PTT Telecom is also a founding partner of a three-way European joint venture called Unisource, which is designed to enable the telecommunications companies of the Netherlands, Sweden and Switzerland to compete with the industry's giants for the lucrative but demanding business of operating internal

EUROMANAGERS TO WATCH

A border terrier

Ben Verwaayen of the Netherlands' PTT Telecom welcomes change, writes Ronald van de Krol



Ben Verwaayen: "I take every soapbox that I can find"

communications networks for the world's multinationals.

Given his role and his company, Verwaayen is closely involved not only in managing a change in corporate culture but also in the art of conducting cross-border joint ventures.

When he arrived at the company in 1988, PTT Telecom was a state agency with a hierarchical top-to-bottom structure. Telephone operators and repair staff were at the bottom of the pile, carrying out duties according to a rule book rather than in keeping with customers' demands.

Verwaayen and his team turned the structure by 90 degrees, emphasising contact with the customer rather than internal bureaucracy. "We now have a front office and a

back office, and I'm sitting all the way in the back," he says. "Everyone in the back office is only to be measured by what they do for people in the front office."

Verwaayen's approach to shaking up the company cannot be reduced to any easy formula or any standard method of presentation. "I take every soapbox that I can find," he says.

His message, delivered energetically and often, is that change should be embraced, not avoided, and that everyone in the front office with direct contact with the customer should be an "ambassador" for the company.

Compared with the task of making PTT Telecom a service-oriented outfit, next year's privatisation is expected to have only a

minor impact on Verwaayen's management style and priorities. However, Verwaayen, who admits to being blunt, says stock exchange rules on disclosing profit forecasts mean that "I'll have to be more careful about what I say and when I say it".

So far, progress has been made in shaking up PTT Telecom. Verwaayen says the company is half-way through its process of internal reorganisation, and about three-quarters of the way home in changing its business mentality. But more needs to be done.

At the level of individual employees, for example, the results are more mixed. "There's a certain percentage, though less than 10 per cent, which still thinks the old days were better than the present days," he says. "We also have at least 25 per cent of people who think that we are not moving quickly enough."

Of all the decisions he has had to take, the single most important was the agreement to launch Unisource. This had the effect of carving out PTT Telecom's most international business and putting it in a separate joint venture with the Swedes and later, with the Swiss.

Verwaayen, who spends up to 60 per cent of his time on Unisource, rejects the view that cross-border joint ventures are a recipe for failure, especially if they involve three partners in three different countries.

The key to Unisource's success, he believes, is that the Dutch, the Swedes and the Swiss not only share the same objective but also the same motivation in pooling their international activities for multinationals. Each, he says, is convinced that a joint approach is the only way they can survive and, at the same time, remain the masters of their own destiny.

The arrangement inevitably brings to the fore cultural differences. "The Dutch are not great diplomats. We are very straightforward," Verwaayen says, noting that the Swedes and the Swiss have "subtle methods" of correcting traditional Dutch bluntness.

PTT Telecom's move to spin off services to multinationals into a joint venture is a serious step for any organisation to take, but Verwaayen believes that his staff have come to accept the step, despite the challenges involved.

Those employees who relished the thought of greater international travel now also realise that decision-making has shifted to a European rather than a national plane.

"I'm convinced that if I were replaced in this organisation tomorrow for one good reason or another, my successor would find an organisation believing in Unisource and working as well with our partners as they do today, perhaps even better," he says.

PEOPLE

NatWest bank appoints third deputy chairman

National Westminster has restored to full strength its roster of three non-executive deputy chairmen following the retirement of Tom Frost.

The bank has appointed Sir Sydney Lipworth QC, below.



the former chairman of the monopolies and mergers commission, and one of the founders of Allied Dunbar in 1970. NatWest's board has been

Lilliput board increases its size in float build-up

Anthony Simonds-Gooding has joined Lilliput, one of the UK's leading producers of hand-painted miniature collectable cottages, as a non-executive director.

Lilliput, with a turnover of £13.5m and pre-tax profits of £2m in 1992, plans to float on the London Stock Exchange in November.

Joining a miniature cottage-maker is perhaps an unexpected way for Simonds-Gooding, right, to dip his toes back into public company waters: his previous pic contacts were on a Brobdingnagian rather than Lilliputian scale.

With Unilever for 13 years, he joined Whitbread in 1972, ending up group managing director. 1985 saw him join Sastech & Sastech as chairman and chief executive; in 1987 he took on the same roles at British Sky Broadcasting, until 1990. Since then, something of a quietus. He became chairman of the Design and Art Directors' Association in May 1992.

Besides being one of Allied Dunbar's founders, he was also its joint managing director from 1980 to 1984, having previously helped form Liberty Life in South Africa.



At 55 Simonds-Gooding is far from retirement, though he is at this stage a little enigmatic: "I am reviewing what I am about; watch this space."

Lancer rides off with new chief executive

Lancer Boss Group, the Leighton Buzzard-based lift truck manufacturer, has strengthened its senior management by going outside the industrial truck industry to appoint Ludwig Schneider as its first group chief executive.

The appointment is an important move for Lancer Boss, one of Britain's biggest privately-owned manufacturing companies.

Lancer Boss is 100 per cent owned by Sir Neville Bowmant-Shaw, the chairman, and his brother Trevor Bowmant-Shaw, vice-chairman.

Schneider's appointment to the company is the clearest sign yet that Boss is preparing the ground for a new generation of management, 35 years after the two brothers founded the company.

Sir Neville, who is 63, has

previously combined the chairman and chief executive's roles, but will now concentrate on broad strategic issues as chairman.

Sir Neville, said the matching of senior management skills to one of the most modern, comprehensive and internationally attractive product ranges would give the group the "drive and management resource it needs well into the next century."

Boss said Schneider would bring his wide experience in the automotive and related industries in Europe and elsewhere. Schneider is in his mid-40s and holds German and British nationality.

Besides his automotive experience, Schneider has also held senior positions with major consumer goods companies such as Procter & Gamble.

Norman Lessells has added

another arrow to his quiver of non-executive directorships by becoming chairman of Tilney & Co, the private client stockbrokers, who resumed an independent existence earlier this month.

Lessells, 55, is a professional non-executive chairman and director. Though he is the senior partner of the Edinburgh chartered accountants Chiene & Tait, his boardroom activities take up 30 per cent of his time.

Lessells' career as a non-executive director began in 1980 when he left the accountants Ernst & Whinney, who did not encourage its partners to sit on boards.

He is chairman of Standard Life, the Edinburgh-based mutual, and of the quoted Scottish companies Cairn Energy such as Procter & Gamble.

and Havelock Europa. He is also chairman of several unquoted companies, and on the boards of Bank of Scotland, Scottish Eastern Investment Trust, BUPA and the Securities and Investment Board. He has never been a rescue chairman.

"My biggest agony is trying to get my diary into shape," says Lessells, a calm, friendly and precise Edinburgh man who went to the Edinburgh Academy, an incubator for the Scottish accountancy and legal networks.

Though Tilney's base in Liverpool is out of his usual area, he says it is convenient for Chester, where he sits on the board of NWS Bank, a Bank of Scotland subsidiary, and for Wilmslow, Cheshire, where he is director of General Surety and Guarantee, an offshoot of Swiss Re.

MANAGEMENT

Adrian Furnham looks at who attends training courses

How to tell a bastard from an ingratiator

Most organisations make some investment in training their staff in management techniques: they either hire training consultants, staff an in-house department or, in addition, send managers on external training courses (often a combination of all three).

The courses come in various packages with different titles. There are the skill-based courses, teaching topics as negotiation, presentation, social or time-management skills.

Others offer are developmental workshops, customer-focused programmes and modified business-school courses.

Just as people come to resemble their dogs, so trainers seem to have personalities that fit their courses. The presentation course tutor is immaculate; the customer-driven trainer exceptionally attentive to your needs and the lecturer for the finance course for non-financial managers highly numerate.

But what about the people who attend training courses? Many experienced, full-time trainers tend to develop simple typologies to describe training course attendees or delegates.

Cabin crew, waitresses, nurses, traffic wardens and all those who deal with the general public as their customers also classify people into different groups (with sometimes unflattering labels).

It is a shorthand to characterise the large numbers of individuals whom they encounter.

These typologies, of course, pigeon-hole. They are prototypes that may never exist in pure form but which amuse the trainers who recognise their generic characteristics.

They refer to the attitudes and behaviours of the delegates.

Indeed they may also reflect the delegates' attitudes to their work.

The following categories cover the vast majority of individuals:

● The prisoner: the scowl on the face, the arms tightly folded across the chest and the folded letter from the boss or personnel demanding - requiring - that they have to attend the course.

● The eager-beaver: this type comes in two forms. The first is the enthusiastic learner, genuinely interested in gaining skills, insights and knowledge. The second is the slightly naive delegate who is happy to take anything on board but has few critical faculties.

This makes them gullible and unfocused, though certainly easy for the trainer.

● The intellectual: whereas the old dog may reject what he has been told because it is too vague

probably managed to avoid this course, or ones like it, many times before, but eventually are caught. They are prisoners - they do not want to be there and wish they were somewhere else. They are sour, negative, unhelpful and unco-operative.

● The escapee: this type is the course-junkie who jumps at the opportunity to get out of the office. They may hate their work or simply enjoy education and training at the company's expense.

The escapee is usually rather too experienced at course activities, games and questionnaires and may well have done them before.

They are easy to deal with from the trainer's point of view, but not good value for money from the perspective of their company.

● The old dog: there are various

Many experienced trainers tend to develop simple typologies to describe those who attend training courses

reasons why some people believe they cannot be taught new tricks.

Some delegates are on-the-job-retirees, in the departure lounge of the organisation. They may be quite a long way from retirement, but they are not interested in learning anything.

Others believe courses are too abstract, too theoretical, too vague and have nothing to add to their day-to-day working lives.

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● The intellectual: whereas the old dog may reject what he has been told because it is too vague

and theoretical, the intellectual wants to know the empirical and epistemological bases of the data being presented. Many are snobs who believe that they know more than the trainer (sometimes do).

These high-flyers may believe either the content or the style is not appropriate for their level. They may enjoy humiliating the trainer if they can.

● The bastard: familiar to UK prime minister John Major, they are arrogant know-it-alls. They usually believe personnel departments should be closed, all consultants fired and the money put into the company's pension fund.

In a curious way, they enjoy courses in the same way that they enjoy meetings, because they have learnt to create the maximum disruption. They may be simple situation-seekers and in some organisations they are intellectually under-powered.

They are a nightmare for trainers because they are solely interested in scuppering or damaging the proceedings.

● The ingratiator: many people are anxious when attending courses because they fear being shown up in front of others. These people tend to be what Americans charmingly call "apple polishers".

The ingratiator tries to do a deal with the trainer: "I will be a good boy/good girl if you don't expose or humiliate me." And for trainers it is a good deal.

Most trainers will probably recognise the above, although they may have rather different categories or titles.

And they also know that different companies tend to have more or less of each type.

Thus the publicly owned bureaucracy probably sends mainly old dogs, escapees and prisoners to courses, while the successful private company may send rather a lot of intellectuals and the occasional ingratiator.

Next time you are on a course, look around the room, and see who's in.

The author is head of the Business Psychology Unit at University College London.

APPOINTMENTS

ECONOMIST FOR CAPITAL MARKETS ACTIVITIES

The Team

Headquartered in Paris, Société Générale's interest rate derivatives team is one of the leaders in the capital markets for FRAs, swaps, interest rate options and second generation products.

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BUSINESS AND THE ENVIRONMENT

Judy Dempsey reports on the German government's clean-up plans for former Soviet-run uranium mines

A dirty and dangerous legacy



Tom Stoddart

Some of the road signs in deepest Saxony are rusty. But there is no mistaking the route to Wismut, one of the largest uranium mines on the European continent.

Follow the direction leading to the giant, brown mountains of waste dug out from the mines. Then, just a few kilometres before the small town of Aue, turn off and drive along a small road. There, former miners who spent years underground are now working on state-financed job creation schemes, weeding, mending the roads and putting up fresh signs. Before German unification, there was hardly any need for signs. Wismut was out of bounds.

"Wismut was a state within a state," says Jana Biesen, a 29-year-old official at Aue's city hall. "It had its own hospitals, its own kindergartens, its own transport system. It was a system within a system. But not anymore," she added.

"But please, just remember, it was not that bad. There has been a lot of negative propaganda about Wismut. When the press was allowed to come here in 1990, some journalists were afraid to get out of the car in case they would get contaminated. They did not understand that it was not like that at all. We want companies to invest here."

The uranium mines in eastern Germany straddle the states of Saxony and Thuringia. Dating back to medieval times, they provided a livelihood for the local population

because they also contained silver deposits. But when the Red Army took control of the former East Germany after the second world war, it was not interested in silver, but uranium, crucial for building up its nuclear capability.

The Soviets were set on tapping the potential of the hydro-thermal vein deposits near Aue which contained high percentages of uranium. As a means of seeking war reparations, the Soviet Union confiscated the mines and, in 1947, placed them under a company called the Sovietische Aktiengesellschaft (SAG) Wismut. Seven years later, Moscow euphemistically created a joint venture in the region, called Sowjetisch-Deutsche AG (SDAG) Wismut. Soviet miners and engineers were moved to the region to supervise the digging of the mines. The Soviet Ministry of Defence issued the instructions.

Wismut was worth the reparations. Between 1948 and 1990, more than 220,000 tonnes of uranium were mined and shipped to the Soviet Union. "That was about a third of the world's production," says Werner Runge, spokesman for Wismut.

Within a state. People's lives were intrinsically linked to Wismut. It is difficult for them now to adapt to the new conditions. Less than 4,500 workers are today employed on the sites. Not to mine, but to clean up.

The task is awesome. As

soon as the German government secured control of the mines after October 1990 and closed them down, Klaus Topfer, the country's environment minister, moved quickly to assess how long and how much it would cost to try to decommission, or stabilise, the sites.

Under Soviet control, the waste rock from the mining was normally piled into mine-shafts, with little effort made to replace it into the exhausted mine volumes. The waste rock contains small but significant amounts of radioactive, unprocessed

low-grade uranium. Vast piles can be seen near Aue. 42 of them cover an area of 300 hectares and a volume of 45 cu m. At the Ronnenberg site in Thuringia, the amount is even larger - 100 cu m of waste.

The federal authorities have embarked on a massive two-stage investment programme totalling DM13bn (25.2bn). First is an attempt to level off the high piles to avoid mini-avalanches. The piles cannot be disposed of due to their size and because there are no suitable alternative sites in this fairly densely populated area.

Plans also include creating channels to run down the piles to prevent rainfall seepage and contamination of what remains of the uncontaminated water supply. Progress so far has been remarkable. More than 30 hectares have been re-vegetated. Although no vegetables fit for human consumption will be grown, some grass and plants have been sown.

The second stage of the programme is more difficult. When digging in mines stops, the water levels, contained during the mining through pumping, rise. The underground water in Wismut is

contaminated so the authorities have to be careful to avoid further contamination by flooding.

Dietmar Rossmayr, an engineer who worked at Wismut until all mining was stopped in late 1990, says this task is vast. "As part of the programme, we have to prevent any fresh rain water coming into contact with the underwater levels." The government estimates it will take 15 years to stabilise the region.

The inhabitants of Aue have mixed feelings about the clean-up. Some regret the loss of job security. "The closure of Wismut means very high unemployment," says Michelle, a mother on a job creation scheme at the city hall.

Others are almost deafened by the past 40 years. "Oh, well. We were born here. We worked all our lives here. It was OK. We had everything we wanted," says Heinrich, a technician who is helping with the clean-up at Wismut.

But most agree that the closure will mean a healthier and safer environment for the next generation. One official at Wismut reckons more than 8,000 people have serious health problems, particularly cancer, from working at Wismut.

Even those who did not work directly with the mines were affected, as the contaminated underground water levels seeped through the cellars of houses. "Some houses will have to be specially insulated," says Runge. Yes, it was pretty bad at times. But now we have to look towards the future."

In the bag in Tokyo

Changes to rubbish collection rules have caused uproar, writes Emiko Terazono

When Eiko Fukagawa, a 40-year-old housewife in Tokyo, turned on her television last August, she was surprised to see an unfamiliar advert with a film star shaking a translucent rubbish bag, telling viewers about new rubbish collection rules due to begin this month. "At first I didn't quite understand what it was about," she says.

Fukagawa was not the only one confused by the sudden changes. The Tokyo metropolitan government's decision to enforce the separation of combustible and unburnable waste using translucent bags, has caused such an uproar among residents, retailers and plastic manufacturers that city officials have been forced to postpone the changes until January.

The new rules, which require rubbish to be thrown away in semi-transparent bags approved by the metropolitan government, apply to the 3.4m households in Tokyo's central 23 wards. In order to burn easily, the polyethylene bags must contain 30 per cent calcium carbonate. Initial plans also required residents to write their names on the bags.

However, the unexpected announcement and rumours that rubbish thrown away in bags other than the designated type would not be collected, caused panic buying of translucent bags, triggering shortages at supermarkets. Amid the confusion, some households were visited by door-to-door salesmen claiming to be Tokyo metropolitan government employees, trying to sell translucent bags at high prices.

The new rules are also expected to protect Tokyo's rubbish collectors, who face a high risk of being injured by broken glass and bamboo skewers in the bags. Over the next three months, the city government intends to increase its campaign activities, and explain to residents what is burnable and what is not. The city intends to collect "incorrect" rubbish for a while after it implements the rule changes in January.

Meanwhile, the city's sanitation bureau faces a challenge from plastic bag manufacturers, who are unhappy with the rule changes.

"We weren't even consulted," says the Japan Polyethylene Industry Association, which says many of the smaller plastic bag makers may be hit by the shift in new requirements.

"Making the designated polyethylene bags containing calcium carbonate means capital investment, which is hard for smaller makers already facing hard times due to the bad economy," says the association, which officially handed a complaint to the Tokyo metropolitan government last week.

The association is also challenging Tokyo's notion that the bags containing calcium carbonate will burn more easily than traditional polyethylene bags. It contends that since the designated bags are thicker than the usual polyethylene bags, the amount of heat needed to burn them does not differ radically.

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Self in life

ARTS



Mr Hamono, a Yakuza godfather, with his clan and fighting Tosa dog

Television/Patricia Morison

Mellowed up for kicks

Last week's viewing taught me a new usage for the word "mellow". On *Teenage Kicks* (BBC2, 8.00), young teenagers explained that "mellowing up" is one of the agreeable states of mind they achieve from doing drugs. "Mellowing up" also perfectly captures the goal sought by millions of adults at least once a day as that first icy camari or warm claret courses down their gullets.

The much-publicised statistic was that 50 per cent of teenagers have experimented with an illicit drug. It came from an unpublished Manchester University survey of 750 teenagers in the north-west of England, starting-point for the documentary. But is this figure really so alarming? As a pleasant-sounding young lass of around 15 told the interviewer, "Everyone's tried everything." Her ambition was to go into the police force.

What is youth if not the time to experiment? Clearly, more youngsters today do drugs than in my generation, and unlike us they have access to a veritable cocktail-cabinet of the stuff at very cheap prices: £2.50 for a tab of LSD, cannabis for two nights for £1 a head. What one really needs to assess is, how serious are the possible consequences?

Kids interviewed on the programme were adamant that they would not be graduating to "dirty, addictive drugs". They take pleasure from feeling that they are in control of potentially hazardous substances which they pick and mix with a sophistication not so far removed from a wine-cosmopolitan planning what will be served at dinner.

One of the film's themes was that drugs have always elicited an hysterical response from the older generation. These days, politicians find the demonic image of the drugs is particularly welcome since it is more convenient to blame rising crime on drugs than to fend off the suggestion that high youth unemployment is the key factor in increased burglaries and muggings.

If it is true that 50 per cent of young people take drugs "as casually as their parents drink or smoke", does it matter? Reading this column will be bankers, publishers, doctors, and barristers, people who themselves were once teenage drug-takers. It is interesting to reflect how different things might have been if they had been caught.

Nowadays, the police let off many people caught with drugs; in 1991, 50 per cent of drug offences were dealt with by cautions. One of the many unsatisfactory aspects of the current situation is that it gives the police too much leeway to discriminate over which kid with cannabis they prosecute - Wykhamist or Walthamstow black.

INTERNATIONAL ARTS GUIDE

■ BONN

Oper Frit: Otello with Vladimir Atanov and Renato Bruson. Sun: Valery Panov's choreography of Prokofiev's ballet Romeo and Juliet. Repertory also includes Lortzing's Der Wildschütz, Cav and Pag, Salomé and Werther (0228-773667).

■ BORDEAUX

Ballet-Théâtre de Bordeaux presents two programmes over the next week at the Grand Théâtre. The first, consisting of choreographies by Paolo Bortoluzzi, can be seen on Fri, next Mon and Wed. The second programme, devoted to works by Balanchine, can be seen on Sun, next Tues and Thurs (5648 5854).

■ COLOGNE

Opernhaus Tonight, Sat: James Conlon conducts Willy Decker's new production of Yevgeny Onegin, with Boje Skovhus and Adrienne

The only reference to class background and drugs was an academic's vague observation that "people from middle-class homes turn up in the statistics". The real risk to teenagers' health was another topic skirted round rather than addressed. We heard that "every weekend" sees drug tragedies at a Manchester hospital; how many are teenagers, and what have they taken? Similarly, how real a risk is dehydration for the frenzied dancers at all-night parties, swallowing "uppers" and Ecstasy at £15 a go?

Even so, there was a strong programme which will surely have nudged some viewers nearer the notion that government needs to engage with the question of liberalising drugs. As another good documentary, BBC2's *Assignment: The War on Drugs* recently showed, it is an opinion increasingly common in Europe and the US, and argued by some policemen here. At the very least, *Teenage Kicks* showed that for adults to base their views about drugs on complacency, double-think and ignorance, is no use as a response to teenagers' natural desire to mellow up of an evening.

For a lesson in how not to edit a documentary you needed to watch two documentaries on Thursday: the week's instalment of *The Dog's Tale* (BBC2, Thursday) and *Cd's Evil Eye: Proud Arabs and Texas Oilmen*. Both programmes were quite extraordinarily disjointed, leaping from subject to subject and, in the case of the latter, chucking images together in an infuriating way. This was a pity because both had interesting material.

The Dog's Tale investigated the spiritual significance of the dog across cultures. A Siberian tribe merited only a brief appearance because of their interesting but unphotogenic custom of sacrificing huskies. The Dalai Lama was interviewed in a humorous mood, wondering whether because one of his dogs has no sex drive it suggested that it was a reincarnated monk. It might sound like an obvious recipe for success; Lawson, a journalist, writes a satirical play about politics. Think of Swift, one of the greatest satirists in English literature, who laboured for years as a parliamentary sketch writer. Aha, but *Tales of a Tub* or *Gulliver's Travels* were fantastical and wildly inventive. Lawson's play was simply a rehash of all the Tory party's scandals and mishaps of recent years, material well and truly done to death by every comedian and punning headline-writer.

After a brief flash of passable invention - the PM hearing the voice of God - the play reversed into a sputtering imitation of the bonties of the vanities. Its structure was incoherent. Press secretaries, Mark Fisher (Nathaniel Parker) and his party chairman (hammed up by Derek Jacobi) mutter "Let's hope he gets their clitoris." And Lawson thinks that is funny?

The programme continually veered between two fascinating films, one of which was the opposing attitudes to the dog held by Zoroastrians and Moslems in Bombay and the other was dog-fighting in Japan. One moment we were watching a Zoroastrian boy being ritually washed in bull's urine. The next we were with Nobuharu Hamono, godfather to a clan of Yakuza, Mafia-style mobsters, watching Tosa dogs fighting in a forest near Tokyo.

Tosa dogs were an unexpected result of contact between western missionaries and the Japanese in the last century. In the second world war, Tosa fought entertained troops at the front line. Now Tosa

is a town with a long history of dog fighting.

Nowadays, the police let off many people caught with drugs; in 1991, 50 per cent of drug offences were dealt with by cautions. One of the many unsatisfactory aspects of the current situation is that it gives the police too much leeway to discriminate over which kid with cannabis they prosecute - Wykhamist or Walthamstow black.

PIECZONKA. Frit: Così fan tutte. Sun: revival of Billy Budd with Boje Skovhus in the title role and Victor Braun as Claggart (in repertory till Nov 27). Next Wed: L'incoronazione di Poppea (0221-221 8400)

■ COPENHAGEN

Royal Theatre Tonight, Sat, next Mon: choreographies by Balanchine, Lander and Læskeer. Tomorrow: Carmen. Frit: Drot og Marsk (King and Constable), historical opera by 19th century Danish composer Peter Heise. Oct 23: first night of new production of Peter Grimes (tel 3314 1002 fax 3312 3692)

■ DUSSELDORF

Deutsche Oper am Rhein Tonight: Ariadne auf Naxos. Tomorrow: Helmut Spiegel's production of La fille mal gardée. Frit: Hansel and Gretel. Sat: Rigoletto. Sun: Giselle (0211-8908 211). Dulsburg Theatre has La bohème tonight, Arabella on Sat, and Reinhardt's Kafka opera Das Schloss on Sun and next Tues (0203-3009 100).

■ FRANKFURT

Oper Tonight, Frit: ballets by William Forsythe. Tomorrow, Sun, next Wed: Sylvain Cambreling conducts Peter Mussbach's new production of Wozzeck, with Dale Delsing and Kristine Cieslinski (in repertory till Oct 31). Sun: Il barbiere di Siviglia. Tues: Hans Sander conducts Ensemble Modern in Schoenberg. Oct 25: revival of Così fan tutte

PIECZONKA. Frit: Così fan tutte. Sun: revival of Billy Budd with Boje Skovhus in the title role and Victor Braun as Claggart (in repertory till Nov 27). Next Wed: L'incoronazione di Poppea (0221-221 8400)

■ GOTHEIMBURG

Stockholm Theatre Tonight, Fri, Sun, Tues: Orpheus in the Underworld. Tomorrow, Sat: Robert North's new ballet The Russian Story, music by Tchaikovsky and Shostakovich (031-131300/031-136500).

■ HAMBURG

The main event this week at the Staatsoper is the first night on Sat of Günter Krammer's new production of Götterdämmerung, conducted by Gerd Albrecht with a cast led by Gabriele Schnautz, Siegfried Jerusalem, Matti Salminen and Günter von Känen (repeated Oct 20, 24, 27, 31). Schmitt's ballet Peer Gynt, choreographed by John

Theatre/Malcolm Rutherford

Keyboard Skills

The Bush Theatre has many virtues but is not normally a load of fun. This week it has thrown off its sack-cloth and ashes and gone up-market with a sprightly comedy about junior ministers in the Conservative Party. Moreover, *Keyboard Skills* does not even snub the Tories in their misfortunes. At times, it is a bit of a sentimental weepie.

The keyboard skills are not those of the piano. They belong to the typing-room. There used to be a woman, played here by Marcia Warren, who trained young girls to become secretaries, indispensable to their boss and perhaps one day becoming his wife. Trouble almost invariably followed, of the kind you read about in the newspapers every other day.

True, much the same thing happens in the Labour Party but, without saying so directly, *Keyboard Skills* is unmistakably about the modern Tories. Watch (it would be hard not to) the immaculate performance by Deborah Findley as the girl in question. She is well-dressed, well-coiffured, relatively efficient, patient, forgiving and totally well-meaning. Only when it comes to the mind, which it does not very often, is there something lacking: it is not her fault that she has not been properly educated. She wants her man and will protect him. But the man, through a mixture of vanity and ambition, lets her down. Even then she may stick by him.

After so many real-life stories, there is a danger of parody. *Keyboard Skills*, written by Lesley Bruce, who learned her own skills while working at the BBC, avoids the pitfalls. As the wife of the junior minister, Ms Findley is an

altogether stronger and more interesting character than her husband. Yet Jonathan Coy, as the minister, is not entirely caricature in the way of (say) *Spitting Image*. He wants a Cabinet job in the next 18 months, then one that really matters before the general election, and who knows what might happen after that? He might even become - he does not say the next two words, but we know what he means. This is quite close to the bone.

Of course, he gets into trouble. Do not expect a David Mellor story. The plot is much cleverer than that. Do not expect an attack on the media either. The newspapers are simply a power in the background. They never pounce and indeed never appear. The minister leaves his bag unattended in a pub in Bromley, rather as the late Richard Crossman (how the social nuances change) once left his papers behind in Pruniers in St James's Street. It is the minister's bag that is taken by the police for an IRA device, though it turns out that there is a real one as well.

There are some lovely twists. If the junior minister seems less than a Tory patrician, he is nothing like such a creep as the young Tories coming up. Early in the play, with a set cunningly designed by Robin Don, we have a peek into the minister's wardrobe. It contains several dinner jackets and about 10 suits in varying shades of grey. The younger MP, aspiring to become a junior minister and whose surname is Compton-Miller, wears a bright blue cummerbund and tie to match.

Wardrobe matters. Almost the best scene in the play comes when Ms Findley opens her own. It is very extensive: from Gucci to the



Jonathan Coy and Deborah Findley as minister and wife

Theatre: livelier, more contemporary and avoiding moralising. If it has a message, it is Tory feminism. The piece is directed without a single fault by Geraldine McEwan. Yet one should be wary of talking about transfers. The production is designed for the small stage which is probably where it should stay. Bush Theatre, (081) 745 3388

Scotch House, everything that the wife of an ambitious Tory MP could need - "stylish without being tarty". The younger MP, aspiring to become a junior minister and whose surname is Compton-Miller, wears a bright blue cummerbund and tie to match.

Wardrobe matters. Almost the best scene in the play comes when Ms Findley opens her own. It is very extensive: from Gucci to the

Music in London

Modern Czech music goes 'underground'

A celebration of Czech music such as the London South Bank has mounted - the three-week-long "Czech Festival", now halfway through its course - is bound to follow a well-marked route-map. Dvořák, Smetana, Janáček, Martinů: these are the obvious attractions of the Czech musical landscape, and there is no sense in not paying all of them proper dutiful attention.

But all to their credit, the series organisers have attempted to round out the experience by dotted in a few less frequently-visited stopping-points on the schedule.

The programme of operas associated with the Terezín concentration camp (on which John Allison reported last Saturday) was one such. Another was the Monday-evening recital by Agon, the Prague-based new-music ensemble, just ten years old and paying here its first British visit.

This was a snatch of Czech

cultural history in demonstration. From the start, Agon's declared "underground" outlook and taste for the gamut of postwar Western modern-music styles and pursuits were evidently much frowned on, turning the composers who wrote for the group into a sort of Prague musical "salon des refusés". Even now that political changes have led to the dismantling of the country's state-dominated musical machinery, it remains (one gathers) obstinately outside the Prague musical scene.

Monday's programme, a showcase of some of the wildly varied musical manners Agon have been investigating, explained why.

In Zbyněk Vostrák's *Secret Fishing* (1973), this involved Stockhausen-ish doodlings for four separate instrumental groups. In Rudolf Komorov's *York* (1987), it meant post-Dadaist whimsy. Peter Graham's *Get out of whatever cage you are in* (1992) was a noisy happening on (as the title suggested) John Cage-style chance-principles. Martin Smolka's *Rain, Roof* (1993) slammed out a series of chords which were then allowed to disintegrate, at wearisome length.

The cacophony of *The Fire* is *Min* (1983) by Petr Kofod, Agon's conductor, eventually drove me out of the hall: the point of this anarchic exercise in noise-for-noise-sake was plain enough - but it was clearly intended for an audience entirely different from Monday's venturesome Purcell Room handfull.

Max Loppert

A cool Russophile

But, undiscovered songs as well, but we shall have to wait; some of them require brilliant pianists too. It was Balakirev who established the "Great Five", or "Mighty Handful" of Russian nationalist composers: himself, Mussorgsky, Rimsky-Korsakov, Borodin and the now-forgotten Cui. None of them had any formal Western training, but Balakirev had been a practical musician from his earliest years, long before Glinka made him his *protégé* in St. Petersburg. His only piano teacher was a pupil of John Field (who invented the "nocturne" before Chopin), and he learned the mid-19th century piano repertoire thoroughly - but his music is tidily intricate, poised and lucid, with an exotic scent but scarcely a superfluous note.

Too often modern virtuoso deliver

things, with heedless vulgarity, at grave cost to its best musical effects. Walker's heart and fingers were in very much the right place for Balakirev - roughly a century ago, with all the apposite period-finesse. Candid passion is not his forte: shorn of that, Rachmaninov's op. 33 *Studies-Tableaux* sounded like bleak, fascinating experiments into the surreal. His Liszt and early Chopin were elegantly charming, where a dose of extrovert charm would have been a useful bonus.

In Walker's scrupulous Balakirev, however - the sixth Mazurka, the second Nocturne and a Glinka fantasy - we wanted no more than another degree or two of thrustful *elan*. He played the Mazurka so searchingly as almost to forget its essential hit. On the forthcoming CDs, what will he make of the towering exuberance of the superb Sonata finale, the winsome gitter of the last Waltzes and the Tarantelle, the racing chiaroscuro, the marvellous squib *Islaméy*? Given Walker's sympathetic strengths, and with no other competitors in the field, the question pleads for a happy answer.

David Murray

ARTS GUIDE
Monday: Berlin, New York and Paris.
Tuesday: Austria, Belgium, Netherlands, Switzerland, Chicago, Washington, Germany, Scandinavia.
Thursday: Italy, Spain, Athens, London, Prague, Friday: Exhibitions Guide.

European Cable and Satellite Business TV
(All times are Central European Time)

MONDAY TO THURSDAY
Super Channel: European Business Today 0730; 2230
Monday Super Channel: West of Moscow 1230.
Super Channel: Financial Times Reports 0630

Wednesday Super Channel: Financial Times Reports 2130

Thursday Super Channel: Financial Times Reports 0130
Friday Super Channel: European Business Today 0730; 2230

Sky News: Financial Times Reports 0530

Saturday Super Channel: Financial Times Reports 0930
Sunday Super Channel: West of Moscow 1130; 2230

Super Channel: Financial Times Reports 1900

Sky News: Financial Times Reports 0530

Sky News: Financial Times Reports 0930

Sky News: Financial Times Reports 1330; 2030

OSLO
Konsertus Tonight and Frit: Kurt Sanderling conducts Oslo Philharmonic Orchestra in works by Mozart and Brahms (2283 3200) Information 08-203515

STUTTGART
Staatsoper Tonight, Sat, next Thurs: Otello. Frit: Hans Zender's new opera Don Quixote de la Mancha. Sun: Parsifal with Wolfgang Schöne and Eva Randová (0711-221795)

STRASBOURG
Kenneth Montgomery conducts Strasbourg Philharmonic Orchestra tomorrow at the Palais de la Musique in a programme including symphonies by Mozart and Beethoven (8823 1845)

• Frieder Haiden conducts Tobias Richter's new Opéra du Rhin production of Rigoletto, opening at Théâtre Municipal on Sat and repeated on Oct 18, 20, 22, 24, Nov 2, 4, 6, 8 (8875 4823)

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
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Wednesday October 13 1993

Karlsruhe's sound ruling

POSSIBLY THE most remarkable feature of the European Community's Maastricht treaty is the profusion of contradictory opinions it inspires among both backers and detractors. The plan at the centre of the treaty, for economic and monetary union by the end of the century, was once vilified by a British cabinet minister as "a German racket designed to take over the whole of Europe". Yet the same plan is opposed by a majority of the German electorate, according to opinion polls, on the opposing grounds that it represents a ploy by Germany's EC partners to take over the D-Mark.

Yesterday's approval of the treaty by the Karlsruhe constitutional court clears the way for Germany to become the final EC state to ratify Maastricht. Since Germany is not only the EC's largest member, but also possesses its hardest currency, any worthwhile form of EMU cannot take place without its participation. The main uncertainty amid the many ambiguities of the Maastricht process - whether EMU will take place at the end of the 1990s, or at all - has, as expected, not been resolved.

The court made clear that EMU's original "irreversibility" - a notion to which Chancellor Helmut Kohl himself at one stage gave some support - is no longer credible. "With ratification of the [European] union treaty, Germany is not subordinating itself to an unclear and automatic mechanism towards currency union which it cannot steer," the court said yesterday. Since hopes that EMU could take place according to the Maastricht timetable had already been set back by recession and currency unrest, this ruling, however, was little more than a juridical statement of the obvious.

Democratic principles

Considerably more important - and greatly to be welcomed - is the court's clarification of the procedures under which Germany would transfer to planned supra-national institutions some elements of decision-making which at present are held nationally. These procedures relate in particular to the extension to the proposed European central bank of the monetary powers wielded by the Bundesbank. Such a shift, the court ruled, could be made only

An attack on the voluntary sector

ORGANISATIONS IN Britain's voluntary sector now play an important part in the delivery of a wide range of public services. In health, social services, housing and education, charities compete with public bodies, quangos and private companies to provide essential services. Some are now big players in the internal markets which have been established throughout the public services.

A report published yesterday by the Home Office suggests that providing public services undermines charities' claims to a distinctive role in society. It argues that those which take the government's shilling are no longer voluntary organisations, and have surrendered their independence and freedom to campaign. If they want to earn money by providing services, the report concludes, they should lose their charitable status, together with the tax relief that go with it.

Certainly the role of charities is changing in the new social market economy. Yet charities which provide public services are arguably doing nothing more than returning to the principles of their founders. Before the arrival of the welfare state, many social services were provided by voluntary bodies such as Barnardo's and the Children's Society. Charities' return to these tasks reflects a growing understanding that the welfare state cannot satisfy all the demands of society.

Powerful lever

The big difference is that today's services are largely paid for by taxpayers' money. Before the welfare state, it was charitable donations that provided the income. Accepting public service contracts inevitably constrains a charity's ability to criticise the tax-payer openly. But it offers the opportunity to influence government decisions from within. And the threat to withdraw noisily from public service contracts because of unacceptable policy decisions can be a powerful lever of persuasion.

The Home Office report suggests that campaigning work should be divorced from service provision. This might be a sensible choice for charities which find government contracts inhibiting their freedom

to challenge the social order. But to prescribe this divorce for all charities would be to sacrifice an important link between campaigning activities and charities' ability to provide services. It is often the campaigning of the charity which makes people willing to work voluntarily or less expensively for it in the first place.

Indeed, it is precisely their ability to mobilise volunteers and anguage. It also received help worth more than £5m from the DTI, then available to companies implementing flexible manufacturing systems.

This is something which charities are well placed to organise. In an increasingly wealthy society, paid work is often unnecessary for people who have taken early retirement or left employment for family reasons. Charitable organisations offer such people an opportunity to use their skills for voluntary work and to campaign. Expanding the input of volunteers will be essential in meeting the demand.

Community's benefit

This is something which charities are well placed to organise. In an increasingly wealthy society, paid work is often unnecessary for people who have taken early retirement or left employment for family reasons. Charitable organisations offer such people an opportunity to use their skills for voluntary work and to campaign. Expanding the input of volunteers will be essential in meeting the demand.

Volunteering also offers much to those who are involuntarily outside employment. The government has run several schemes that encourage unemployed people to become involved in community projects. Apart from the social benefits, these schemes encourage their participants to maintain their work skills and remain in contact with the world of work. So long as it is not simply a question of displacing jobs from one employer to another, more could be done to encourage voluntary work in return for benefits.

The Home Office report raises valid questions about the purposes of charities and their role in society. But in proposing that charities receive rewards for good contractual performance rather than by virtue of their charitable status, it would risk turning charities into little more than government agencies. The best charities are innovative, flexible and cost-effective. The tax benefits of charitable status and the risk of the odd subsidised broadcast are an acceptable price to pay for such an asset.

Mr Douglas Farrar is a rarity in Redruth, Cornwall: "I'm the only Yank businessman down here. But the family has been made very welcome, even if we don't speak proper English."

As managing director of the European subsidiary of Contic International, a Missouri-based manufacturing group, Mr Farrar is responsible for the company's £43m investment in the Cornish town. His factory opened a year ago to make a range of plastic household products for sale across Europe; the plant is cramped and within two years the 71-strong workforce should rise by more than half again.

Contic had considered other European locations. But in spite of worries that British workers would be subsumed into a single currency, it would closely vet the conditions. This examination, it now appears, will relate not simply to the ability of EMU applicants to meet the Maastricht economic performance criteria, laying down which states should make the first move towards a single currency. More widely, parliament will be under the obligation to ensure that European integration meets standards of legislative transparency and accountability which the German people legitimately require to be upheld.

Focus of discord

How these safeguards will be maintained remains unclear. The proposed participation in European law-making of the Bundesrat, which represents the interest of the German Lander, could become a focus of discord with Germany's EC partners.

Mr Kohl has long urged increased powers for the European parliament as part of his original demand - rejected at the 1991 Maastricht summit - for monetary union to take place in step with the much more vague concept of political union. Although yesterday's ruling rejected any formal linkage between monetary and political union, the issue of giving the Strasbourg parliament more muscle will remain firmly on the German government's agenda.

The main message from Karlsruhe is that the process of European integration will suffer further setbacks unless it retains the consent and consensus of European electorates. The unpopularity of the Maastricht treaty displayed in opinion polls and referendums around the continent during the last 18 months illustrates how this consensus has been in short supply. By reminding the Community of the need for democratic and constitutional checks along the route to European union, the Karlsruhe court has not made the path any easier. But it has given politicians strong and wise guidance on how eventually to reach the destination.

A study by the Centre for Economic and Business Research in London underlines the importance of foreign direct investment. It concludes that nearly one-fifth - more than £40bn - of the £220bn invested in UK industry in the past five years has come from overseas. The percentage of foreign-owned assets in the UK in relation to its total net assets - not including oil and financial services - now approaches 20 per cent. Five years ago, the figure just topped 13 per cent.

Of all non-EC companies with operations in the Community, nearly 40 per cent of them have opted for the UK. Both the US and Japan, the biggest external investors in European industry, have invested more in Britain than in any other EC country.

Last year, according to the Department of Trade and Industry, overseas companies initiated another 300 projects in Britain, aided by £100m of regional grants. The electronics, automotive, food and service sectors have proved the most active; the inventory of foreign investments so far involves 2,500 US, about 1,000 German and more than 200 Japanese manufacturing businesses. Overseas-owned companies provide some 16 per cent of all UK manufacturing jobs.

In spite of the political debate over whether Britain's success in winning foreign investment is

The daily "chokel" sessions for the 500 blue-jacketed employees at the Scottish manufacturing plant of OKI, the Japanese electronics company, have been uprooted affairs in recent months, writes Michael Cassell.

The morning meetings, intended to enable everyone to participate in running the company, take place against a background of growing order books and higher production.

OKI arrived in Cumbernauld in 1987 after a long search to find a European operating centre for its manufacturing, sales and research and development. The company, founded more than 100 years ago, had looked hard at Spain, France and Germany, according to Mr David Kainz, director of personnel and corporate affairs.

From Cumbernauld, OKI supplies its entire European customer base

A challenge to pole position

Britain's magnetic appeal to overseas investors, once unparalleled in Europe, is under threat, writes Michael Cassell



rooted in its alleged "sweatshop economy" or in more positive characteristics such as deregulation and low corporation tax, the UK appears to have left the European competition standing.

But are things set to change? While global recession has inevitably cut from its 1990 peak the level of inward investment, the fear is that other pressures might permanently undermine Britain's success.

According to Mr Howard Davies, director general of the Confederation of British Industry, "The task of attracting inward investment on the scale we have seen in the past five years will become increasingly difficult." Mr Davies' prediction seems safe, with some of the biggest investors refocusing their overseas activities. The US, which makes one-third of all its European investments in the UK, could be looking much closer to home.

"The US preference for the UK is changing," says Mr Martin Gerrard, president of Global Affiliates, the Washington-based international business consultancy, and a former

member of international economics at International Business Machines.

He says that closer trade links between the US, Mexico and Canada, even before ratification of the North American Free Trade Agreement, will give rise to a big increase in cross-border investment. "Over time, US investment in Europe, relative to total foreign investment, will inevitably decline."

Japan, the second largest investor in the UK, remains keen to invest in a country offering an EC foothold and which Japanese companies say has been welcoming and supportive. But the rush of activity which has made Japanese names commonplace in place of industrial estates in towns such as Telford could be over.

"Japan had a lot of catching up to do, which led to their investment boom," according to Prof Douglas McWilliams, formerly chief economic adviser to the CBI and founder of the Centre for Economic and Business Research.

"In 1981, only 4 per cent of its assets were overseas, against 30 per cent for the US. But big Japanese

companies have moved fast to raise the figure to an average of 16 per cent and now the pace has slowed. The UK will remain popular with them but investment is likely to decline over the next few years."

A study by accountants Coopers & Lybrand concludes the UK also risks losing out on further, high-quality foreign investment. Mr Vince Taylor, one of the authors, says: "The UK could be squeezed during the remainder of the 1990s towards higher cost, but more centrally-located competitors within the EC, and the emerging economies which now appear able to match the UK in terms of quality."

Though there is no evidence that inward investors are more likely to close down plants than local owners, companies are also intensifying the search for economies of scale as the European market becomes less fragmented. For example, CPC (UK), subsidiary of the US food group, recently announced a switch in production of Knorr bouillon soups and stock cubes from Scotland to the UK.

"Mercedes would be a real propaganda coup and we cannot afford to shoot ourselves in the foot," says a DTI minister. "It would give a very timely boost to an inward investment programme which we cannot allow to falter."

Potential new investors, however, will not like being trampled in the rush by those anxious to win their favours. The mere prospect of Mercedes making cars in Britain led initially to an unco-ordinated scramble by companies and organisations to help secure the deal.

"Mercedes would be a real propaganda coup and we cannot afford to shoot ourselves in the foot," says a DTI minister. "It would give a very timely boost to an inward investment programme which we cannot allow to falter."

Yamazaki had no initial complaints about quality of materials, but unreliable deliveries were a problem. Now, partly thanks to Yamazaki publicising the plant suppliers' performances, 93 per cent of parts are supplied on time.

Mr John Maund, deputy managing director, says efficiency levels are high and pay is in the "medium rank" for manufacturing.

Yamazaki stages an annual bonfire party on vacant land it owns alongside its Worcester plant. But the venue may eventually have to change: Mr Maund does not doubt future investment will fill the site.

The sun rises and rises

It chose Cumbernauld mainly because of the availability of skilled workers, good infrastructure and communications, as well as modest regional grant aid, which was helpful but not critical in reaching the decision. "The golf courses might have helped a bit as well," Mr Kainz concedes.

An initial investment of £20m - spent refurbishing a 500,000 sq ft factory, one of Scotland's biggest - has grown to £23m with a decision to install specialist plant to make electronic components for Honda's new Swindon car plant.

It is a similar story at Yamazaki Machinery UK, the Worcester-based machine-tool manufacturing sub-

sidiary of Japan's Yamazaki Mazak. Last year, it won a Queen's award for its overseas sales efforts.

Yamazaki's UK operation has invested £40m at Worcester since arriving six years ago, making it Britain's biggest machine-tool maker. It sees itself as a European business serving mainly European markets: 85-90 per cent of output is sold outside the UK.

The company employs 270 people and calculates that it indirectly supports a similar number of jobs among local suppliers. It was attracted to the cathedral town by availability of labour, a mature supply base and the English lan-

guage. It also received help worth

more than £5m from the DTI, then available to companies implementing flexible manufacturing systems.

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OBSERVER



Here they come - the usual pathetic mixture of single mothers and Lloyd's Names'

remarks on how the great man's memory of that particular chapter must have dimmed a little when it came to the Maxwell company pensions.

Pike landed

■ Last Thursday Francis Pike dropped in for a board meeting of Drayton Far Eastern Trust, before heading to Chelsea register office to wed Lady Annabel Goldsmith's daughter, India-Jane Birley. Pike's new boss, Philip Tose, chairman of Hong Kong-based investment bank Peregrine

Securities, flew in for the day to be best man.

Without further ado, Pike left for Bombay, where he has 10 weeks before opening the doors of a joint venture between Peregrine and Indian tobacco company ITC.

Pike had spent the last 14 years at fund managers Invesco, 24 per cent of which is now held by Peregrine. When management upheavals at Invesco a year ago made his position uncomfortable, Pike, who has spent much of his time in the Far East, took a call from his old friend Tose.

Having created Hong Kong's largest independent merchant banking group in under five years, Tose's ambitions now stretch to repeating the success story throughout Asia.

With the help of close associate Li Ka-Shing, lack of capital is not one of Tose's problems. Peregrine last year sunk \$30m into South Korea in another joint venture, with commodities giant Dongbang.

ITC, meanwhile, rejected several British merchant banks in favour of the Asian partner for its foray into financial services.

An adaptable sort, 39-year-old Pike spent his first three months in Tokyo living in a Zen Buddhist temple before getting stuck into what he calls the "gaijin ghetto". But he is far from unworlly, as his blue Ferrari, fondly remembered by Japanese friends, demonstrated.

In taking on the still formidable difficulties of the Indian market, he will not be stuck

land to France and Italy.

"Where you close down will be as important as where you open up," emphasises Mr David Rees, head of Ernst & Young's European location service: "There could be good, strategic reasons for siting second and third investments away from the first." Britain's position, he emphasises, is not helped by its continuing image as a less than whole-hearted EC member, though ratification of the Maastricht treaty might help allay such perceptions.

Dr Wilfried Vossen, managing director of Plant Location International, the Brussels-based location consultancy, offers another view: "If not signing [Maastricht's] social chapter means Britain's cost structures continue to provide a competitive edge over many of its European partners, then its record on inward investment should be safe."

Competition to attract inward investment looking for a home within Europe is also escalating, with the number of investment promotion agencies working on behalf of regional authorities and local councils multiplying. Coopers & Lybrand calculates agencies worldwide have doubled in five years.

Mr Christopher Priston, director of the Invest in Britain Bureau, an arm of the DTI, claims it is "still easier to put up a brass plate in the UK" than in most EC countries. But some such as France - previously giving low priority to attracting overseas investors - are working hard to make up lost ground.

Mr Priston, whose bureau handles 4,000 inquiries annually on everything from the incidence of earthquakes to membership of exclusive London clubs, warns that Britain must "continue to improve transport infrastructure to help compensate for its location in Europe and also to raise skills training".

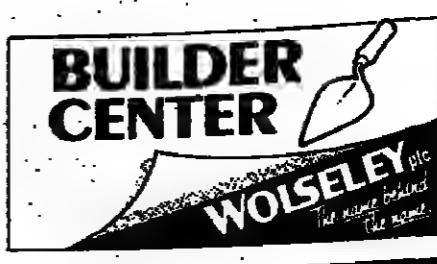
Britain will also have to be demonstrably supportive to companies which have already set up shop. According to Prof McWilliams of the Centre for Economic and Business Research: "You cannot underestimate the importance to inward investors, particularly the Japanese, of feeling prepared to bat on their behalf."

With some new investors into the UK privately complaining of being feted before their arrival, only to be promptly abandoned afterwards, the IIB is now contacting 1,000 established foreign companies to see if it can help solve any problems they may have.

A decision by Mercedes-Benz to choose Britain would inevitably be greeted by politicians as further proof of Britain's magnetic lure to world-class manufacturing companies.

Potential new investors, however, will not like being trampled in the rush by those anxious to win their favours. The mere prospect of Mercedes making cars in Britain led initially to an unco-ordinated scramble by companies and organisations to help secure the deal.

"Mercedes would be a real propaganda coup and we cannot afford to shoot ourselves in the foot," says a DTI minister. "It would give a very timely boost to an inward investment programme which we cannot allow to falter."



UK minister blames intelligence lapse for Iraqi exports 'error'

By Jimmy Burns in London

A BRITISH cabinet minister yesterday accepted that he had erred in approving exports to Iraq that were used to boost the country's military capability before the invasion of Kuwait.

But Mr William Waldegrave blamed Whitehall officials for not passing on key intelligence that might have shed light on the Iraqi build-up and the involvement of British companies.

Mr Waldegrave said that in 1989 as a foreign office minister he had decided on "the balance of probability" that British machine tools were going to be used for civilian purposes by the Iraqis.

"I took the view may be wrongly - clearly wrongly in hindsight - that the priority in Iraq had changed and these were going for civil use. Clearly, with hindsight, that was the wrong

judgment", he said.

The picture of apparent failures in the government machinery emerged as Mr Waldegrave, now the public services minister, gave evidence to an arms-for-Iraq inquiry chaired by Lord Justice Scott.

It was the most serious public admission by a serving minister since the inquiry began in May and may serve to fuel the political furor over the arms-for-Iraq affair.

The Conservative government faced a further embarrassment when Mr Waldegrave agreed yesterday to retract an earlier statement to the inquiry stating that "no dual use exports [to Iraq] were allowed if it was believed they were to be used to produce weapons". Mr Waldegrave was being questioned over his role as foreign office minister between July 1988 and November 1990. His current cabinet post makes him

the minister with most direct responsibility for the functioning of Whitehall, including the intelligence services.

Mr Waldegrave was referred by the inquiry to a series of intelligence reports showing that when he agreed to the British exports there was firm evidence that the Iraqis were using the machine tools for military purposes.

He said he had not been made aware of the intelligence reports which were circulated among his own officials. Had the reports been made available to him, he told the inquiry, it would have made it easier for him to argue his case against other government departments and to have blocked the export of machine tools.

"I have a very high regard for the capacity of the intelligence services in this country but I don't think we used them properly in this story", he said.

Documents made available to the Scott inquiry and referred to yesterday appear to confirm a contradiction at the heart of the government's handling of its defense policy towards Iraq.

Government ministers agreed in November 1989 to approve the export of machine tools made by Matrix Churchill, a UK company, in spite of intelligence linking it to a munitions contract involving the Iraqis and Industries Carbone, a Chilean arms manufacturer.

The same information, however, was used a year later to prosecute three Matrix Churchill executives. In bidding for Paramount, both Viacom and QVC have shown that some relative minnows have ambitions far above their stations. It seems more probable that Mr Murdoch simply does not want his family's 32.7 per cent shareholding diluted further. This could well have some bearing on as-yet-unknown succession plans. It could also prove crucial if many new shares were issued as part of its strategy to build up during the summer. Transatlantic, the investment company jointly owned with Mr Donald Gordon, could provide a toehold. But to judge by its dogged approach to Colonia, UAP will be prepared to wait.

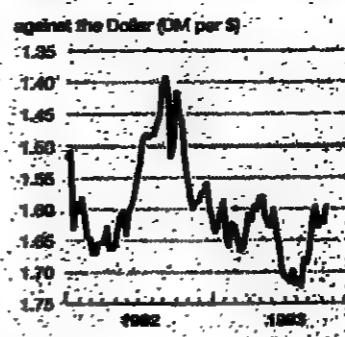
THE LEX COLUMN

News management

FT-SE Index: 2919.3 (-9.5)

D-Mark

against the Dollar (\$M per \$)



giants, the capital structure of the bidding companies will need examination. Reliable cash flow in the first three years means that any buy-out could afford to assume some debt. That, however, would need to be paid down by 1998 when risks increase and contracts with the generators will be smaller and harder to secure.

Germany

The German constitutional court decision on the Maastricht Treaty was as the benign end of the spectrum as far as the markets were concerned. There is no need for a referendum, and such conditions as the court did impose were not onerous. So it seems surprising that the main beneficiary at the end of the day should have been the D-Mark, rather than the other European currencies which stand to gain from monetary union.

One reason may be that while the court has done nothing to impede European currency union, its decision has not actually hastened it either. Economic convergence remains some way off. The D-Mark will also retain a certain safe-haven status as long as France clings to untenable interest rates. Finally, the court decision has no immediate bearing on monetary policy. Inflation and money supply growth are heading lower, but after yesterday's 8 per cent wage demand by the IG Metall engineering union, the Bundesbank still has reason for caution over interest rate cuts.

Spirits market

In their different ways developments at Grand Metropolitan and Guinness are reminders of how difficult the world spirits market remains. Grand Met's loss of the Absolut vodka brand shows the risk of acting as an asset for others. There will be a perceptible impact on profits from 1994, just as GrandMet is recovering from the dilutive effect of its Chef & Brewer sale. But since GrandMet owns all its other brands, there is no risk of a second hit and the damage is containable.

The unexpected departure of Mr Crispin Davies, Guinness' top spirits man, is harder to fathom. The most obvious explanation is that his background in mass-market consumer goods is not ideally suited to building premium spirits brands. That does not mean that he succeeds will have an easy task. And Guinness, whose shares have fallen 14 per cent since the interim results, is looking ruffled.

Yeltsin apologises to Japan over POWs

By William Dowkins in Tokyo

RUSSIAN president Boris Yeltsin yesterday moved to patch up relations with Japan, on the first day of an official visit that had been expected to produce scant progress.

Mr Yeltsin pleasantly surprised his Japanese hosts by making a spontaneous apology for 800,000 prisoners held in Siberia after the second world war and by acknowledging the existence of Japan's claim on four islands annexed by Soviet troops at the end of the war.

The apology "will be extremely significant in building the foundation for the spiritual and psychological reconciliation of our two peoples", said Mr Mochiro Hosokawa, the Japanese prime minister.

Mr Yeltsin's readiness to discuss the islands, through a twice yearly meeting of foreign ministers, "goes beyond what was said before" and is "the basis for further negotiations", said a foreign ministry official. The dispute has prevented Russia and Japan from signing a postwar peace treaty.

Tokyo has made large-scale economic aid to Russia dependent on progress on the islands, although officials said yesterday no further pledges were envisaged for the moment. The Kurile islands are popular symbols of slighted pride in Japan and the source of Japanese mistrust of

Russia, seen as an opportunistic aggressor in the war.

Some Japanese officials had expected deadlock over the islands when the Russian leader announced, just before leaving Moscow, that he hoped Tokyo would not spoil the visit by raising the issue.

This is the latest and most radical cost-cutting step in Japan's steel industry, which faces declining demand from most of its main markets and a recession in domestic demand.

It follows similar moves from NKK and Sumitomo Metal Industries and is likely to add to the risks of labour tension when many of Japan's top companies are shedding jobs or considering wage and bonus cuts.

The two other leading Japanese steelmakers are expected to follow. Kawasaki Steel, which has already moved some workers out of steelmaking into other divisions, said it was considering temporary holidays from next January, subject to union approval. Kobe Steel was also studying temporary leave.

Unions will be unhappy about the Nippon Steel plan but will agree, predicted Mr Minoru Udon, steel industry specialist at James Capel Pacific.

He estimated that Nippon Steel had a 10 per cent labour surplus, against an average of 17 per cent for the Japanese steel industry.

Unlike European and US competitors, Japanese steelmakers

Nippon Steel steps up cut-pay holidays

By William Dowkins in Tokyo

NIPPON STEEL, the world's largest steelmaker, said yesterday it would ask its 37,000 staff to take two extra days holiday a month on reduced pay.

This is the latest and most radical cost-cutting step in Japan's steel industry, which faces declining demand from most of its main markets and a recession in domestic demand.

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Unlike European and US competitors, Japanese steelmakers

German pay claim rejected

Continued from Page 1

had risen 11 per cent in the first half of this year, production had fallen 14 per cent and productivity was down 2 per cent.

Observers are sceptical about many industrial employers' hopes of winning a general wage

freeze, pointing to real earnings cuts in some IG Metall areas of up to 3 per cent this year, and a sharp drop in personal savings.

Most preliminary economic forecasts for 1994 assume nominal pay increases at or around the expected inflation rate of 3.5 per cent.

US envoy extends stay

Continued from Page 1

who defied the UN. "Other claims are getting restless," another UN official inside the heavily fortified Unosom compound said. "They are even getting angry. They don't want the US to build Aldeed into a strong opponent. If

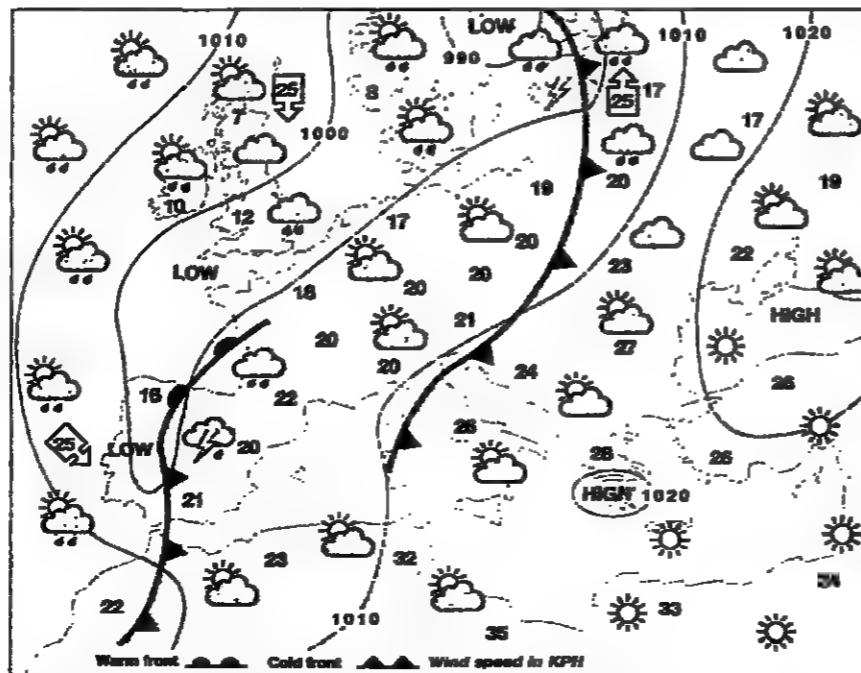
he is granted too many concessions, it may complicate the UN's relations with other claims."

But after four months of increasingly bloody warfare, both UN and US officials are seeking a way to end the fighting. Mogadishu may end up flooded with too many diplomatic initiatives.

Five-day forecast

The cold front separating polar air from warmer air over the continent will be pushed into central Europe. Near the front it will be cloudy, with patchy rain. The front will intensify during the weekend, resulting in heavy rainfall in the Alps. In the wake of the cold front, an area of high pressure will build over the Channel bringing sunny spells and drier conditions. High pressure over south-eastern Europe will continue to bring sunshine and high temperatures.

FT WORLD WEATHER



TODAY'S TEMPERATURES

	Belfast	Cardiff	Dublin	Edinburgh	Glasgow	London	Paris	Rome	Vienna
Max temp	10	11	11	11	11	11	11	11	11
Min temp	8	9	9	9	9	9	9	9	9
Wind speed	10	10	10	10	10	10	10	10	10
Wind direction	SW	SW	SW	SW	SW	SW	SW	SW	SW
Humidity	80%	80%	80%	80%	80%	80%	80%	80%	80%
Cloud cover	80%	80%	80%	80%	80%	80%	80%	80%	80%
Pressure	1010	1010	1010	1010	1010	1010	1010	1010	1010
Wind speed (km/h)	10	10	10	10	10	10	10	10	10

Our service starts long before takeoff.

Lufthansa
German Airlines

Goldstar, a Korean company which is a leading worldwide producer of electrical consumer goods, has been coolly appraising the European refrigerator market from its new manufacturing site in Naples. One key decision has been made - they won't be going East for condensers. Back in Korea, Goldstar fit their no-frost fridges with locally-made copper tube skin condensers. However, their Naples management found Bundy's zinc coated tube condensers considerably more efficient and cost-effective.

The resulting contract requires Bundy to supply 200,000 condensers in the first year for the European market. It should be the start of a very warm relationship.

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July 13 1993

INTERNATIONAL COMPANIES AND FINANCE

Volvo tries to reassure shareholders over merger

By Hugh Carnegie and Christopher Brown-Humes in Stockholm

VOLVO, Sweden's leading manufacturing group, yesterday sought to reassure its shareholders over the proposed merger of its car and truck operations with France's Renault, saying the French government intended to privatise Renault by the end of 1995 at the latest.

At a meeting of a dozen of the company's biggest shareholders in Gothenburg, Volvo stressed the French commitment to privatise Renault after the merger is completed.

It said that Volvo's interests would be protected through the 35 per cent share it will have in the merged group.

Criticism in Sweden, led by Aktiespararna, the Swedish small shareholders' association

which wants the merger deal blocked at a November 9 shareholders' meeting, has focused on fears that Volvo car and truck manufacturing will in effect be handed over to French state control with no concrete guarantees over subsequent privatisation.

The company said it had faith French statements that Renault would almost certainly be privatised by the end of 1995.

But it acknowledged that after privatisation, it could not increase its 17.85 per cent direct stake in Renault-Volvo Automotive, the operational company, without permission from the French government under its plans to hold a "golden share".

However, Volvo said that under the merger agreement it could not be overridden on key issues, such as changes in

share capital and mergers, because these will be handled by the RVC holding company in which Volvo will have an effective veto.

Volvo's second-largest shareholder after Renault, a state pension fund, said yesterday that it would back the merger, increasing the odds against Aktiespararna's attempt to stop the deal.

However, analysts said that shareholders would continue to demand more detailed information from Volvo, an issue which was not addressed at yesterday's meeting.

Volvo also announced that its nominees to the six-person RVC board would be Mr Pehr Gyllenhammar, Volvo's chairman; Mr Bo Rydin, its vice-chairman and a respected figure in Swedish industry; and Mr Soren Gyll, Volvo's chief executive.

Girobank to sell 51% stake

By Hilary Barnes in Copenhagen

GIROBANK, the state-owned bank, has confirmed that 51 per cent of its shares are to be sold through an issue to the public before the end of the year. Terms were not disclosed.

The flotation will be the first important privatisation sale in Denmark for several years. A minority stake in TeleDanmark, the monopoly telecommunications group, will be sold within the next year.

Girobank was formed in

1991 from the post office giro operation. It ranks as the country's fifth-largest bank with assets at the end of last year of Dkr44.7bn (\$6.9bn).

The shares to be issued will have a face value of Dkr255m.

At the average ratio of share prices to net asset value for banks listed in Copenhagen, an issue of Dkr255m would yield about Dkr600m.

As a consequence of its past as the post office giro payments operation, the bank is heavily biased towards transaction business.

It has one main advantage

over the commercial banks, in that it does not have the large portfolio of bad loans which have troubled the commercial banks over the past two years.

Girobank made a pre-tax profit of Dkr75m in 1992, making it one of the few banks to be in the black.

Its provisions were a modest Dkr7m.

The four big banks, by contrast, all reported hefty losses, varying from Dkr19m at Jyske Bank to Dkr4.5bn at Unidamark, with loss provisions varying from Dkr1.2bn to Dkr6.2bn.

It has one main advantage

United Distillers chief resigns

By Philip Rawstorne in London

MR CRISPIN DAVIS, managing director of United Distillers, the Guinness spirits division, yesterday resigned from the group by mutual agreement.

The surprise move comes during a troubled period for Guinness.

It is under pressure from declining profits and questions about its marketing strategy and partnership with LVMH,

the embattled French group.

Mr Davis's departure, after little more than a year as head of UD in July last year, was said to be due to a personality clash with Mr Tony Greener, Guinness's chairman and chief executive.

Their relationship was

affected by differences in management style and approach. It is understood Mr Davis's outgoing manner contrasted strongly with Mr Greener's reticence.

Lex, Page 16

Mr Davis took over as head of UD in July last year. He was recruited from Procter & Gamble in 1990 as managing director of UD's European operations. He was paid about £250,000 a year at UD, where he was on a three-year rolling contract. Compensation is being negotiated.

While Guinness searches for a successor, UD's executives will report to Mr Greener.

Lex, Page 16

Générale des Eaux posts 8.7% profits rise

By David Buchan in Paris

COMPAGNIE GÉNÉRALE DES EAUX, the French construction and communications group, yesterday reported net profit for the first half of this year had risen to FF1.96bn (\$35m), up 8.7 per cent from FF1.1bn in the same period of 1992.

The group said it planned to raise between FF1.3bn and FF1.6bn through a rights issue by the end of the year, but gave no further details.

Générale des Eaux controls SFR, the only private cellular telephone operator in France (in competition with France Telecom). The rapid growth of SFR investments had created the need for a sharp increase in depreciation allowances, the group said.

Générale des Eaux was recently given permission by the French government to test a new small cordless telephone in Paris, as a possible competitor to the Bi-Bop product launched by France Telecom.

Générale des Eaux said its first-half turnover was little changed, at FF770.7m, from the first half last year. But the static overall figure masked a "sharp slowdown" in construction and property, in spite of its continuing contract to build a new headquarters for Société Générale, the bank, at the Défense site in Paris.

This drop was offset by "satisfactory" growth in its traditional activity of water distribution and filtering, and an even better performance in communications.

Result of BNP share-sale due

THE RESULTS of the French government's sale of shares in Banque Nationale de Paris (BNP), which ends tonight, will be announced on Friday, the economic ministry said, AP-DJ reports from Paris.

The ministry also will announce whether the government has decided to reduce the maximum number of shares that an individual investor can purchase, from the original limit of 40.

Foreign banks stall deal on Ferruzzi debt

By Robert Graham in Rome

FOREIGN BANKS owned by the collapsed Ferruzzi-Montedison empire are refusing to comply with the timetable for acceptance of a moratorium on interest payments.

Representatives of 20 of the most exposed of the 110 foreign banks, which met on Monday in Milan, split into two groups. The meetings were primarily intended to explain the restructuring plan for Ferruzzi Finanziaria (Ferfin), the quoted financial holding, and for Montedison, the industrial group controlled by Ferfin.

The restructuring plan, drawn up by Mediobanca, the Milan merchant bank, and endorsed last week by the Bank of Italy, aims at selling off non-core business to reduce debt, consolidation of debt and recapitalisation. It includes a £100m fund to cover small creditors' needs and dissuade them from boycotting the plan.

Representatives of all the foreign banks, originally to be held in Zurich on Thursday, are expected to be held in Milan. Only then will the restructuring plan be formally distributed to all the foreign creditors. The document runs to nearly 600 pages and it is thought they are unlikely to make up their minds this week.

Representatives of all the Italian banks, meanwhile, are due to meet today to give their formal approval to the restructuring plan and the debt moratorium.

The foreign banks' unwillingness to give a quick endorsement is thought unlikely to prevent the holding

on Thursday of the board meetings of Ferfin and Montedison to approve half-yearly results. These were postponed on September 30 because the administrators were unable to write into the accounts the beneficial effects of a debt moratorium.

Rejection of the plan risks bankruptcy proceedings for Ferruzzi-Montedison. The administrators are arguing that bankruptcy could lead to greater losses than the £1.500m cost of a debt moratorium.

The debt freeze will provide breathing space for the operating companies, controlled by the Ferruzzi family until the collapse in May, to lift profitability.

TF1 earnings decline 14% to FF281m

By Alice Rawsthorn

THE pressures on the French media took their toll on TF1, the country's largest television station, in the first half of the year as net profits fell by 14 per cent to FF281m (£50.2m) from FF327m in the same period of 1992.

TF1 attributed the decline in interim profits to seasonal factors and stressed that its first-half performance might not be indicative of the trend for the full financial year.

The French media has come under strain over the past year as many advertisers have cut their marketing budgets. The reform of media buying, implemented by the former socialist government, has also destabilised the industry.

In spite of these difficulties, TF1, which commands 49.5 per cent of the French television audience, increased its share of TV advertising to 54.4 per cent.

Advertising revenue rose 7 per cent to FF3.35bn in the first half of 1993, from FF3.13bn in the same period of 1992.

This contributed to a 5.4 per cent increase in consolidated sales to FF3.92bn from FF3.73bn and a 5.1 per cent rise in operating profits to FF420m from FF375m.

However, TF1 did not have the benefit of the FF125m capital gain made in the first half of 1992 from a property sale.

Le Comptoir falls into the red

By Alice Rawsthorn in Paris

LE COMPTOIR DES ENTREPRENEURS, the troubled French financial group, yesterday confirmed that it fell into the red in the first half of this year with a net consolidated loss of FF940.5m (£167m) against net profits of FF22.7m in the same period of last year.

The company, which has been badly affected by the problems of the French commercial property market, is in the final stages of being rescued by its shareholders in a restructuring package orchestrated by the Bank of France and the economy ministry.

Le Comptoir, which went into deficit last year to a net loss of FF1.05bn, was forced in February to turn to the French authorities for help after it hit serious liquidity problems.

The company package was "progressing" but it could not give any indication of its likely performance for the full financial year. Mr Francis Lemasson, chairman, recently stated that he did not expect Le Comptoir to break even until 1995.

Group turnover fell sharply

Polish investors buy cement plant

By Christopher Bobbeld in Warsaw

POLAND is to sell one of the country's most modern cement works, in Ozarow, to a group of domestic investors led by the Polish Development Bank (PBR), Mr Janusz Lewandowski, the outgoing privatisation minister, announced yesterday.

The decision comes in a letter of intent signed yesterday with the state-owned PBR as well as management and unions at the plant.

It follows the sale in July of stakes in two Polish plants, which account for a quarter of Poland's cement output, to Cimenteries CBR of Belgium for DM90.4m (£56.8m).

CBR has since sold a 43 per

cent share of its equity to Heidelberg Zement, Germany's largest producer of building materials.

The Ozarow plant has a 15 per cent share of the market and expects to report a 100bn zlotys (£55m) net profit on sales of 550bn zlotys, which represents a 30 per cent increase on 1992 sales. It was completed in 1977, along with Gorazdze, one of the two plants sold to CBR.

"I think this decision should be in line with the next coalition's thinking," said Mr Lewandowski of the way the new left-of-centre government, which is expected to be formed following last month's elections, would view the letter of intent on Ozarow.

He criticised the Belgian group for not informing him

This announcement appears as a matter of record only

TAM SIGORTA A.S.

has acquired the remaining 220.657 shares of ÇELİK HALAT VE TEL SANAYİ A.S. in THE REPUBLIC OF TURKEY PRIME MINISTRY PUBLIC PARTICIPATION ADMINISTRATION's portfolio.

October 1993

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For the three months 13th October, 1993 to 13th January, 1994 the Notes will carry an interest rate of 5.25% per annum with a coupon amount of U.S. \$13.42 per U.S. \$1,000 Note and U.S. \$134.17 per U.S. \$10,000 Note.

The relevant interest payment date will be 13th January, 1994.

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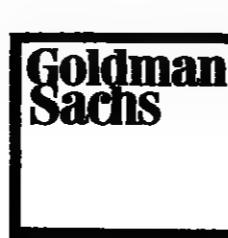
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October 12, 1993

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Jack in the Box

Nissan warns of operating losses

By Michiyo Nakamoto
in Tokyo

NISSAN, Japan's second-largest car manufacturer, yesterday warned it would probably suffer an operating loss in the fiscal year to March 1994 - its second in a row - unless the yen declined in value against the US dollar.

Mr Yoshifumi Tsuji, Nissan's president, warned that the exchange rate of Y106 to the dollar was much higher than that on which the company had based its profit forecast. If it remained at this level, the company would not be able to break even this year, as it had expected.

Nissan based its earlier profit forecast on an exchange rate of Y110 to the dollar in the

first half and Y115 in the second half. The yen has been fluctuating recently at around Y106.

Mr Tsuji also said that Nissan was forecasting lower unit sales at between 1.17m and 1.18m units this year, down from the 1.2m units it had expected earlier in the year.

To deal with the difficult market, the company is considering bringing forward plans to reduce its workforce by 5,000 by the end of 1993. It might also reduce its winter bonus, although Nissan has yet to consult its labour union, the company said.

In the year to March 1993, Nissan reported its first net loss of Y15.1bn (\$14m) compared with a net profit of Y54.2bn in the previous year.



Yoshifumi Tsuji: exchange rate higher than forecast

Motorola earnings exceed forecast

MOTOROLA, the US semiconductor manufacturer, reported earnings sharply above forecast, AP-DJ reports.

Third-quarter earnings jumped to \$254m, or 92 cents a share from \$127m, or 47 cents, a year earlier. Analysts had expected between 67 cents and 83 cents a share.

Sales in the quarter totalled \$4.45bn against \$3.49bn in the same period last year.

Nine-month earnings amounted to \$682m, or \$2.50, up from \$272m, or \$1.02, a year earlier. Sales for the nine months totalled \$11.97bn, against \$9.55bn.

Nine-months earnings per share fully diluted were \$2.40, against \$1.01. Last year's figures include a loss of \$123m from the cumulative effect of adopting a new accounting standard.

Motorola said its third-quarter net margin on sales was 5.7 per cent, against 3.7 per cent a year earlier, while in the first nine months net margin on sales was 5.7 per cent, up from 4.1 per cent a year earlier.

Mr Gary Tooker, president and chief operating officer, said sales in the semiconductor products segment rose 31 per cent for the quarter, to \$1.5bn. Orders rose 26 per cent and segment profits increased.

In the general systems sector, sales rose 48 per cent to \$1.35bn, while orders advanced 58 per cent. Segment profits also increased, Motorola said.

The company did not provide any forecast, beyond saying that third-quarter and nine-months results were not necessarily indicative of those for the full year.

This announcement appears as a matter of record only.

September 1993

TEVA
Teva Pharmaceutical
Industries Ltd

U.S. \$25,000,000

Multicurrency Revolving Credit Facility 1993-1998

Arranger
Union Bank of Switzerland

Lead Managers

Union Bank of Switzerland

MeerPierson N.V.

Dresdner Bank AG

Bank Hapoalim (Switzerland) Ltd.

Managers

ASLK-Bank NV/CGER-Banque SA

Monte dei Paschi di Siena

Agent:
Union Bank of Switzerland

This announcement appears as a matter of record only.

October 1993

METRA

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(Incorporated in the Republic of Poland with limited liability)

U.S.\$100,000,000

Preferred Capital Notes

Issue Price 100 per cent

Sole Manager

Nomura International

NOMURA

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ANNUAL MEETING OF SHAREHOLDERS

The shareholders of San Paolo Bank S.p.A. are called to the Ordinary and Extraordinary Shareholders' Meeting to be held in the premises at Piazza San Carlo n. 156, on October 28, 1993 at 10:00 a.m., on first call, or October 29, 1993, at the same time and place, on second call, to discuss the following:

Agenda

1. Resolutions with respect to the composition of the Board of Directors

EXTRAORDINARY MEETING

1. Proposed merger by incorporation into Istituto Bancario San Paolo di Torino S.p.A. of Banca Provinciale Lombarda S.p.A. and di Banco Lariano S.p.A.
2. Modification of articles 1, 6, 22 and 23 of the Company By-laws.

Shareholders will have the right to participate in the Shareholders' Meeting, if, at least 5 days before the date of the first call, they have deposited their share certificates at the Head Office in Torino, Piazza San Carlo n. 156, or any other domestic or foreign branch of the Company or at one of the other following designated institutions:

In Italy: Banca Commerciale Italiana; Banca CRT Cassa di Risparmio di Torino; Banca di Roma; Banca Nazionale del Lavoro; Banca Popolare di Novara; Banca Provinciale Lombarda; Banco Ambrosiano Veneto; Banco di Napoli; Banco di Sardegna; Banco di Sicilia; Banco Lariano; Cassa di Risparmio delle Province Lombarde; Credito Italiano; Monte dei Paschi di Siena; Monte Titoli for shares which it manages.

Outside Italy: Banque Sanpaolo, France.

Brierley vehicle bids for brewer

By Nikki Tait
in Sydney

GUINNESS Peat Group, the UK-based investment vehicle for Sir Ron Brierley which is now listed in Australia, yesterday launched an A\$16m (US\$12m) bid for a Queensland-based beer company, Power Brewing - saying that its ultimate plan was to wind up the company.

Under the offer terms, GPG proposes to pay 44 cents a share for half of each investor's shareholding in Power. GPG has been building a stake in Power, which is currently 8.3 per cent. Full acceptance of the offer would take GPG's interest to 52 per cent.

If it wins control, GPG plans to negotiate the end of a joint venture between Power and Carlton and United Breweries, and then liquidate Power or "otherwise return funds to shareholders".

Sir Ron claimed yesterday that the business was "essentially uneconomic", and that the offer would give shareholders an immediate premium for part of their holdings, and then participation in "an orderly phasing out of unprofitable trading operations".

Power Brewing urged shareholders not to sell until the company had considered the offer further, and described the bid price as "seriously inadequate". Power's shares closed up 3 cents at 45 cents.

Unilever agrees to buy Japanese margarine brand

By Emilio Tarazona

UNILEVER, the Anglo-Dutch food and consumer products company, has agreed to buy a margarine brand from Ajinomoto, a leading Japanese food manufacturer, for an undisclosed price.

The acquisition will lift Nippon Lever, Unilever's Japanese unit, to Japan's second largest margarine producer, with 26 per cent of the market. The move comes at a time when Japanese food companies are restructuring their operations by cutting down on products and reducing inventories.

Ajinomoto, which is also trying to slim its business by cutting unprofitable operations, will leave the margarine market altogether with the sale of its Marina brand.

The company entered the market 23 years ago.

Honda and Isuzu to extend product-sharing agreement

By Michiyo Nakamoto

HONDA and Isuzu are to extend their product-sharing relationship, further highlighting the pressure on Japanese carmakers to curb development costs.

Honda will supply Isuzu with a version of its popular Accord to be sold under the Isuzu badge in Japan, and with its Domani model for sale in Thailand.

Isuzu will supply Honda with its Big Horn recreational vehicle, which Honda will sell under its own name.

The exchange extends an agreement reached earlier this year. Under that agreement Honda already provides Isuzu with its Domani, which Isuzu sells in Japan, while Isuzu will provide Honda with two types

of recreational vehicle, the Rodeo and Mu, for sale in the US and Japan respectively.

The arrangement will help the companies to utilise their capacity better during one of the worst recessions the Japanese car industry has faced, as well as extend their product ranges.

The market for recreational vehicles has been growing strongly in Japan, but Honda has been left behind because of a lack of models.

Isuzu, meanwhile, has pulled out of passenger car production and relies on products supplied by other manufacturers to complement its range.

The decision by Honda and Isuzu to rely on other carmakers to provide them with models reflects the dilemma faced by the Japanese car

Saudi banks report sharp profit increases at nine-month mark

By Robin Allen
in Dubai

THREE of Saudi Arabia's 11 joint-venture banks have reported sharply increased profits for the nine months to September 30 compared with the same period in 1992.

Saudi British Bank, 40 per cent owned by British Bank of the Middle East, part of London-based HSBC Holdings, reported nine-month net profits exceeding the full-year profits of any previous year - SR288.4m (\$75.7m), an increase of 50.2 per cent from the SR198.9m in the same period of 1992.

Total assets, at SR21,954m, have increased some 30 per cent in the past two years. Saudi French Bank, 31 per

cent owned by Paris-based Banque Indosuez, saw net profits rise 60 per cent to SR269.3m from SR165.3m.

Net profits at Arab National Bank, 40 per cent owned by Amman's Arab Bank, increased nearly 30 per cent to SR368.9m, compared with SR287.7m in the same nine-month period last year.

Mr Andrew Dixon, managing director of Saudi British Bank, said that sales in the kingdom's private sector were "buoyant".

"There is an increasing drive from the non-oil private sector into industry. Import substitution is a reality, and the economy is probably growing at an annual rate of between 4 per cent and 5 per cent," Mr Dixon said.

Mr Dixon added: "I feel reasonably comfortable that we should be able to maintain our present performance in the last quarter of this year, though for next year no one can be sure because of changing interest rate scenarios overseas which are moving from one type of market to another."

His comments underline the fact that a large proportion of banks' earnings are coming from net interest income, gains on bond portfolios, and higher fee earnings.

Recession hits Japanese retailers

By Emilio Tarazona
in Tokyo

TWO leading Japanese retailers unveiled depressed interim figures yesterday, displaying evidence of the problems facing the industry as consumer confidence plummets following prolonged economic stasis.

Nagasakiya, a large supermarket chain, posted an unconsolidated pre-tax loss of Y1.7bn (\$15m) for the first six months to August, compared with a loss of Y1.3bn a year earlier. The company was hit by the unusual

ally long rainy season and cool summer.

Sales for the March-August period fell 5 per cent to Y19.5bn, while after-tax losses totalled Y1.4bn against a profit of Y352m the previous year.

The company, which paid an annual dividend of Y7.5 per share, will be forced to forego dividend payments for the current business year to February. Annual pre-tax losses are expected to widen to Y2.9bn from the previous year's Y3.9bn, on a 3.5 per cent fall in sales to Y2.7bn.

Takashimaya, an upmarket department store, suffered an

89 per cent plunge in pre-tax profit for the first six months to August to Y380m, on a 8.5 per cent fall in sales to Y3.5bn.

A fall in sales of mainstream items including clothing was caused by slack demand. However, after-tax profits surged 518 per cent due to revenue from land sales in Tokyo.

For the year to February, the company expects pre-tax profits to fall 33.1 per cent to Y3.6bn on a 7 per cent fall in sales to Y2.7bn.

Takashimaya plans to trim capital investment costs by 30 per cent as part of cost-cutting efforts.

Sharp increases LCD production

SHARP, the Japanese manufacturer of consumer electronics, said it is to boost production of colour liquid crystal display (LCD) screens to cope with booming demand from computer and game-machine makers, Reuter reports from Tokyo.

Sharp will raise output of its colour version of its passive-matrix LCDs, low-cost panels that are now used widely on the faces of wristwatches, from 80,000 units a month to 120,000 by the end of next year.

THE KINGDOM OF DENMARK
USD 60,000,000
3 % Goldbull Notes due 20th October, 1993
USD 60,000,000
3 % Goldbear Notes due 20th October, 1993

In accordance with the Terms and Conditions of the Notes, notice is hereby given that, pursuant to paragraph 5, "Purchase and Redemption" (b) "Mandatory Redemption", the "Final London Gold Price" on October 6, 1993, as determined by the Fiscal Agent, was: 354.88 (being the arithmetic mean of the prices fixed for spot delivery at the morning : 353.50, and afternoon : 356.25 Fixings of the London Gold Market).

Therefore, the Redemption Amounts applicable to the Goldbull Notes and to the Goldbear Notes on 20th October 1993 (the "Redemption Date") have been calculated as follows :

a) Goldbull Notes :

- per each Note of USD 1,000 nominal value : 1,000 x 115.80 % x 354.88 / 426.50
i.e. a redemption amount of USD 963.54

- per each Note of USD 10,000 nominal value : 10,000 x 115.80 % x 354.88 / 426.50
i.e. a redemption amount of USD 9,635.43

b) Goldbear Notes :

- per each Note of USD 1,000 nominal value :
1,000 x 278 % - (1,000 x 115.80 % x 354.88 / 426.50)
i.e. a redemption amount of USD 1,816.46

- per each Note of USD 10,000 nominal value :
10,000 x 278 % - (10,000 x 115.80 % x 354.88 / 426.50)
i.e. a redemption amount of USD 18,164.57

Payment of interest and reimbursement of principal will be made on October 20, 1993 in accordance with the conditions "Payments" of Terms and Conditions of Notes.

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INTERNATIONAL COMPANIES AND FINANCE

Merrill Lynch lifts profits 57%By Patrick Harverson
in New York

SHARES in US securities brokerage stocks rose sharply yesterday after three of Wall Street's biggest securities firms reported strong quarterly earnings.

The results, which were better than analysts and investors had expected, confirmed that low domestic interest rates, heavy interest among investors in stock and bond markets, and buoyant demand from corporations for underwriting services are continuing to fuel Wall Street's record-breaking profits boom.

Merrill Lynch, the industry leader, led the way with record third-quarter net income of \$360m, up 57 per cent from a year ago on record net revenues of \$2.4bn.

Merrill's earnings engine

was firing on all cylinders, with every business segment reporting a significant improvement in revenues.

Investment banking put in the strongest performance, with revenues rising 24 per cent to \$452m as the firm cemented its position as the world's biggest underwriter of debt and equities.

So far this year, Merrill has helped its clients raise \$155bn in financings on US and overseas securities markets.

Revenues from principal transactions rose 20 per cent to \$733m, due to increased client flow and big profits from trading derivatives, equities and money market instruments.

Commission revenues climbed 23 per cent to \$690m, while asset management and custodial fees rose 18 per cent to \$250m.

Non-interest expenses rose in line with business activity, increasing by 13 per cent to \$2bn.

As expected, Merrill also announced a two-for-one stock split aimed at making its stock, which rose above \$100 for the first time yesterday, more attractive to a wider group of investors.

By early afternoon Merrill's shares were up 5% at \$101.4% on the New York Stock Exchange.

The factors which spurred Merrill's earnings also played a part in the healthy profit gains recorded at PaineWebber and Bear Stearns.

PaineWebber reported 14 per cent increase in third-quarter net income to \$59.1m, earned on revenues of \$736.8m, up from \$625.8m a year earlier.

Revenues from commissions, principal transactions and asset management were all higher.

The one disappointment was investment banking, where revenues remained strong at \$100.8m but still came in 5 per cent lower than a year ago.

The firm's non-interest expenses increased 17.5 per cent to \$83.4m.

PaineWebber's shares rose 31% to \$34.1 on the NYSE.

Bear Stearns recorded the biggest increase in earnings of the three, with net income jumping 66 per cent to \$104.3m in the company's fiscal first quarter.

Commissions and principal transactions revenues were both strong, but the investment banking business sparked, with revenues rising 91 per cent to \$119.2m.

On the NYSE, Bear Stearns shares were up 5% at \$34.1 just after midday.

Fannie Mae achieves 23rd record quarter

By Patrick Harverson

THE FEDERAL National Mortgage Association (Fannie Mae) reported record third-quarter profits of \$477.2m yesterday, up from \$412.9m in the same period a year ago.

It was the 23rd consecutive quarter of record profits for the company, which is the largest mortgage provider in the US.

The strong earnings were achieved in spite of \$50.6m in after-tax losses incurred due to the call of debt at a premium and the repurchase of high-coupon debt.

The record third quarter took Fannie Mae's nine-month earnings to \$1.38bn, well ahead of the \$1.19bn recorded over the same period of 1992 and on target to outpace the \$1.62bn earned in all of last year.

Mr James Johnson, chairman and chief executive officer of the company, said various factors were behind the latest results, including a big rise in interest income, health gains in guaranty fees, and record income from the sale of Remics (real estate mortgage investment conduits).

Fannie Mae's net interest income rose 5 per cent to \$681.7m, following a 22 per cent increase in the size of the company's net mortgage portfolio to \$1.79bn and a widening in its net interest margin (the difference between the interest Fannie Mae earns on mortgage loans and the interest it pays to borrow money) from 133 basis points a year ago to 140 basis points.

As for Fannie Mae's readnings on the state of the US housing market, the company reported that acquisitions of foreclosed single-family properties rose from 2,790 in the second quarter to 3,206 in the July to September period.

In addition, cash flow from operations reached a record \$3.3bn. During 1992-93, the company's worldwide unit volume grew 4 per cent.

Mr Artzt cited improved US business as a key to these results. He also said the company's globalisation strategy was paying off and that he expected the company's international share to reach 60 per cent of worldwide sales by the year 2000.

He added that there was real momentum in the business, especially in the US, where shipments were up 6 per cent during the past six months.

In addition, cash flow from operations reached a record \$3.3bn. During 1992-93, the company's worldwide unit volume grew 4 per cent.

Mr Artzt said he expected the company's stock to appreciate in line with future earnings growth.

As for Fannie Mae's readnings on the state of the US housing market, the company reported that acquisitions of foreclosed single-family properties rose from 2,790 in the second quarter to 3,206 in the July to September period.

However, it added that its serious delinquency rate for single-family loans, a key indicator of credit quality, declined to a 14-year low of 0.56 per cent.

Fannie Mae's shares rose 8% to \$30.4 on the New York Stock Exchange.

Westinghouse earnings down by 29% to \$65m

By Frank McGurty in New York

WESTINGHOUSE, the diversified US group which has been struggling to recover from heavy losses by its financial services division, yesterday said that poor performances by its core businesses had contributed to a 29 per cent decline in third-quarter earnings.

The company, which has interests ranging from nuclear power to radio stations, said net income from continuing operations was \$65m, or 15 cents a share, on revenues of \$2.05bn. In the corresponding period of 1992, net income was \$91m, or 22 cents, on turnover of \$2.27bn.

Obviously the third quarter's financial results are disappointing," said Mr Michael Jordan, who was named chairman and chief executive in July.

His appointment followed the departure of Mr Paul Legg, who had faced pressure from institutional shareholders to stem losses from the group's

property market activities.

Earnings for the nine months to end-September - down 25 per cent from a year earlier - showed a similar rate of decline as the quarterly results.

Net income from continuing operations was \$205m, or 48 cents a share, on revenues of \$6.23bn. This compares with net income of \$278m, or 77 cents, in the same period of 1992, on revenues of \$6.67bn.

In the latest quarter, the performances of environmental services and electronic systems were particularly weak, with revenues "down substantially" for both divisions. Westinghouse does not provide specific figures for its segments.

The company said the environmental arm had suffered because of sagging demand for its hazardous waste clean-up and incineration services. Sluggish trading conditions in Europe had been a contributing factor, it added.

Westinghouse attributed the decline at its important elec-

tronic systems division to reduced spending by the US defence department.

The company recently converted some of its military hardware for use in law enforcement and home security, but it is uncertain whether the extended product range will prove a success.

Westinghouse's broadcasting operation was another lacklustre area. The company blamed a downturn in operating profit at the division on a weak performance in the west coast television market.

The power systems segment, meanwhile, showed a sharp decline in operating profit because of reduced shipments and other factors.

In September, Westinghouse warned investors that it expected a 50 per cent drop in net income in the third quarter, with the results not quite as dire as forecast. Wall Street reacted calmly to yesterday's announcement. In early trading, the shares edged 3% lower to \$13.5.

GE beats forecasts with \$1.2bn

By Karen Zagor in New York

GENERAL Electric, the diversified US manufacturing and services group, yesterday unveiled slightly better-than-expected third-quarter earnings and predicted record results for the whole of 1993.

Seven of the group's 12 business segments achieved double-digit growth in operating profits.

Only the aircraft engines business posted lower operating profits in the quarter.

The company reported net earnings of \$1.21bn or \$1.41 a share, compared with \$1.11bn, or \$1.20, in the same period of last year. Most analysts had expected earnings per share of \$1.40 in the latest quarter. Revenues advanced by 4 per cent to \$4.58bn from \$4.27bn.

On Wall Street, shares in GE rose 5% to \$85.5, at mid-session.

Last year's earnings included \$14m from GE's aerospace business, which was transferred to Martin Marietta this year.

Mr Jack Welch, chairman,

strengthened its global presence during the quarter.

The power systems division delivered more than \$800m in international orders. In Europe, GE's NBC television business acquired a majority stake in Super Channel.

In Thailand, GE Capital Services, the financial services group, formed a joint venture to provide consumer and commercial financing.

For the first nine months of 1993, GE reported net earnings of \$3.7bn, or \$4.33 including a first-quarter accounting charge of \$92m, or \$1.01. A year earlier, it earned \$3.38bn, or \$3.95. Revenues advanced to \$42.48bn from \$40.87bn.

Mr Welch said: "The first three quarters of 1993 have once again demonstrated GE employees' ability to cope with change and win in a difficult global economy.

"We expect this trend to continue in the fourth quarter and for the year, more than overcoming the absence of \$45m of aerospace operating net earnings," he added.

THE CHINA FUND

(An exempted company incorporated in the Cayman Islands with Limited Liability)

1993 INTERIM RESULTS (Unaudited)

FINANCIAL HIGHLIGHTS		30th September 1993
		US\$
Net Asset Value	48,313,368	
Net Asset Value per share	9.70	
Net Asset Value per share on a fully diluted basis	n/a*	
Loss per share	(0.0189)	
REVENUE ACCOUNT FOR THE PERIOD FROM 1ST APRIL 1993 TO 30TH SEPTEMBER 1993		US\$
Income		
Dividend income	553,614	
Interest on deposits	18,148	
	601,762	
Expenses		
Operating expenses	(169,216)	
Net loss for the period	(194,194)	

* Fully diluted net asset value per share is not shown as an exercise of warrants would not presently have a dilutive effect.

DIVIDEND

The Board of Directors does not recommend the payment of an interim dividend.

At 30th September 1993, none of the Directors had an interest, either beneficially or non-beneficially, in the share capital or warrants of the Company.

By order of the Board, McFarlan (Cayman) Limited Secretary

A copy of the interim report and any further information is available from the Assistant Secretary, McFarlan (Cayman) Limited, 27th Floor, Alexander House, 16-20 Chester Road, Central, Hong Kong. Contact: 847-9288.

CREDIT LOCAL DE FRANCE USD 100,000,000 FRN DUE 1997

Noteholders are hereby informed that the rate applicable for the seventh period of interest has been fixed at 3.3125%.

The coupon N° 7 will be payable at the price of USD 1,665.45 per USD 100,000. Note on April 12th, 1994, representing 181 days of interest, covering the period from October 12th, 1993 to April 11th, 1994 inclusive.

The Agent Bank

Principal Paying Agent

CS FIRST BOSTON

Agent

DC QUOTE

64KB HYPERFEE

PAINTS & THE ENVIRONMENT: AN INDUSTRY FIGHTS BACK

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THURSDAY, 25TH NOVEMBER, 1993

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INTERNATIONAL CAPITAL MARKETS

Ecu bonds benefit most as European sector rallies

By Conner Middelmann in London and Patrick Harverson in New York

EUROPEAN bonds rallied after Germany's constitutional court gave its broad approval to the Maastricht treaty for European monetary union.

Prices were also lifted by hopes for further European rate cuts after the Bundesbank switched to variable-rate repos for today's allocation, follow-

GOVERNMENT BONDS

ing two months of fixed-rate repos. The move was seen as paving the way for lower short-term rates in coming weeks.

Ecu bonds were the main beneficiaries of the German ruling and the Ecu bond contract on Matif jumped 0.30 point to 118.94.

The market had moved to a very defensive pricing in recent months amid uncertainty over the treaty's ratification, but the ruling removed the last great unknown, allowing Ecu bonds to become more fairly valued, said Mr Bob Tyley, head of bond analysis at

Paribas Capital Markets.

"Ecu bonds are now very attractive, and I expect investors to come into the market who were sidelined since the ratification problems began," he said. Mr Tyley expects the 10-year Ecu yield spread over bonds to shrink to about 40 basis points before year-end, from 56 basis points now.

Elsewhere, the Bank of England announced the auction of Ecu500m of three-year Treasury notes, which will be fungible with Ecu1.5bn of notes sold earlier this year.

■ GERMAN bonds, which had attracted safe-haven buying in the run-up to the court ruling, dipped slightly on the announcement but recovered later, aided by the US Treasury rally and technical futures trading. The December bond future hit a new high at 100.07 and closed at 100.02, up 0.22 point from Monday.

The government issued DM3bn of 8 per cent bonds at 100.90, which met with solid demand, mainly from domestic investors. Another DM3bn is expected to be sold at today's auction.

Bonds were lifted by hopes that the minimum rate on

FT FIXED INTEREST INDICES									
	Oct 12	Oct 11	Oct 8	Oct 7	Oct 6	Yest.	High	Low	
Germany (B)	102.84	102.58	102.44	102.24	102.07	102.05	102.25	102.05	
Fixed interest	124.42	124.21	124.11	124.07	124.20	124.07	124.20	124.07	
Basic interest	124.42	124.21	124.11	124.07	124.20	124.07	124.20	124.07	
Basic 10-year Government Securities 10/10/96/Fixed Interest 10/10/98									
For 1993: Government Securities High since compilation 127.48 (19/12/93), low 101.16 (07/7/93)									
Fixed interest high since compilation: 128.20 (19/03/93), low 101.76 (07/7/93)									
10-year interest index 100.00									

GILT EDGED ACTIVITY

Indices

Oct 11 Oct 8 Oct 7 Oct 6 Oct 5

UK Gilt Repurchase 124.2 124.8 125.0 125.3 124.3

8-day average 104.1 97.3 96.3 96.3 104.3

10-year interest index 100.00

10-year interest index 100.00

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COMPANY NEWS: UK

Go-ahead for ASH scrip plan

By Maggie Urry and David Blackwell

AUTOMATED Security (Holdings), the alarm leasing group, has gone ahead with its enhanced scrip dividend despite a sharp fall in its share price since it fixed the reference price a week ago, as a result of a profit warning last Friday.

The Stock Exchange still has to announce whether it is admitting the new shares to the Official List, although admission is normally a formality.

The group said the scheme was approved at a board meeting yesterday. Going ahead with the scrip saves ASH £4m through a £1.1m cash saving on the dividend payment and a £900,000 reduction in advance corporation tax payable. ASH said it was in the interests of the company and its shareholders to proceed.

Under the terms of the scheme, shareholders were offered an interim dividend of 3.03p in cash or 4.55p payable in new shares. Its share price fell 20p to 102p on Friday and yesterday closed at 97p, down

6p on the day. At this level, tax-paying shareholders would almost have been better off taking the cash dividend rather than the enhanced scrip.

A reference price of 142p a share was set by Barclays de Zoete Wedd, parent of de Zoete & Bevan, then one of ASH's joint brokers, at the market close on Tuesday last week, relating to the share price over the previous two hours. At this price, 3.21m shares needed to be issued to satisfy the 37.5 per cent take up of the enhanced scrip.

The broker then auctioned 882,000 of the new shares which investors had elected to sell at a strike price of 128p, 95.8 per cent of the reference price.

On Friday last week, ASH warned that its third quarter profits would be hit by £2m of exceptional costs. De Zoete & Bevan resigned as joint broker to ASH on Friday when the company refused to either cancel or amend the terms of the scrip offer.

As foreshadowed by last Friday's warn-

ing, ASH's pre-tax profits for the nine months ending August 31, announced yesterday after the market closed, were sharply down, falling by 75 per cent to £2.17m.

Total operating profit fell from £22.5m to £15.2m. However, this time there was a charge on discontinued operations of £2.1m incurred through the closure of the fire systems division. Previously discontinued operations contributed £5.5m.

The latest pre-tax figure included restructuring costs of £1.1m (£2.7m) and interest payments of 24.9m (£12.6m). The comparable figure also included a profit of £20.3m on the sale of the group's loss prevention subsidiary.

Total group turnover fell from £185m to £118m, although the previous figure included £14.4m from discontinued operations compared with £9.1m this time.

Earnings fell from 21.5p to 2p. The tax charge was down from 27.5p to 1.5p, reflecting the saving on ACT through the enhanced scrip dividend scheme.

Doubts rise over enhanced scrips

Maggie Urry on their prospects following the ASH debacle

THE furor over Automated Security's profit warning and enhanced scrip dividend, which led to de Zoete & Bevan's joint broker, resigning in high dudgeon last Friday, has reinforced doubts about the whole notion of enhanced scrips.

When these beasts first arrived in the corporate finance menagerie in March – invented by EZW, de Zoete & Bevan's parent – they were seen as a clever way for companies with surplus advance corporation tax to cut their tax bill.

At first it was suggested that enhanced scrips would be offered by only a few companies which were suffering surplus ACT because they derived a large part of their profits from outside the UK, and probably only on one occasion. But the list of companies offering these devices has lengthened, and some have come back with a second issue.

Enhanced scrips offer shareholders a dividend in shares at a rate 60 per cent higher than the cash value of the payment. Share dividends do not attract ACT, while cash dividends do.

If investors take up the enhanced scrip, the company saves ACT and retains the cash that would otherwise be paid in dividend.

Investors getting a higher dividend were reckoned to be happy too. Non-taxpaying investors cannot reclaim tax on an enhanced scrip, but the higher payout more than compensates them. Take-up rates for enhanced scrips have been high, often 90 per cent or more.

But some investors fear com-

panies will repeatedly offer enhanced scrips, which in effect become a rolling rights issue – the company is raising money by issuing shares.

Yet the safeguards demanded by the Stock Exchange for rights issues – in terms of the information required in a rights-issue document, such as working capital and current trading statements – do not apply to enhanced scrips. The level of due diligence carried out by the advisers is far lower, even though the risk period is longer. Rights issues typically take three weeks from announcement to completion, while ASH's enhanced scrip was announced in mid-July and will be completed today.

Bankers respond that the same safeguards need not apply, because enhanced scrips increase a company's share capital by perhaps 3 or 4 per cent, compared with a rights issue which might expand the equity base by a quarter or a third.

Further, some companies which have offered enhanced scrips seem to be using them not to get round a structural tax problem but as an alternative to cutting a dividend which they have not got the cash to pay. But the result is they have yet more shares on which to pay dividends.

Forts, the hotel group, combined a cut dividend with an enhanced scrip. Lucas Industries, which announced an enhanced scrip on Monday

now houses bid for the underwriting and the guaran-

tee price can be as high as 99 per cent of the reference price. Further, houses attempt to sell the shares above the underwriting price through an auction, giving the selling shareholders "best execution" and cutting the profit which the brokers could make on the underwriting.

It was not till Thursday last week that ASH told BZW it was concerned about some of the numbers it was seeing when collecting figures for its third quarter results, which were published yesterday.

BZW advised ASH to make a trading statement, which ASH did on Friday morning, and also to either cancel or adjust the price for the enhanced scrip. ASH refused to do the latter within the time limit BZW had set, leading the broker to resign.

The question of enhanced scrips may vanish after the next month's Budget. This is expected to clarify a proposal in the spring Budget for a system of paying ACT-free dividends from foreign income.

If the main structural problem causing surplus ACT is ironed out by the budget, companies which persist with enhanced scrips thereafter would be exposed as using them for other reasons. These may be the dubious ones that their dividends have not stayed in line with the profits available to pay for them, in which case a dividend cut rather than an enhanced scrip is the answer.

Investors would look closely at a company's motives for offering an enhanced scrip before accepting, and the answer may die a natural death.

Now houses bid for the underwriting and the guaran-

M&S set to open franchise in Turkey

By John Murray Brown

In Istanbul

MARKS AND Spencer aims to break new ground by opening a franchise operation in Turkey. The country's economy grew faster than any in Europe last year.

The company, which has previously concentrated its franchises in North America and continental Europe, said it was looking for a Turkish partner with the financial muscle for a retail operation with annual turnover of at least £50m.

"We believe there are opportunities for our particular formula in Turkey," the company said yesterday.

The operation, in line with recent successful franchises in Hungary and Austria, would start by retailing ladies' lingerie and toiletries. The project is a pilot scheme. Initially, the stores would be about 2,000 sq ft, compared with about 30,000 for a US branch.

Risk capital would be provided by the Turkish franchisee, while Marks and Spencer would supply merchandise.

Turkey's consumer market is driven by rising personal incomes, fast urbanisation and rapid changes in consumer taste, with importance attached to brand names and packaging.

Retail chains currently account for 7 per cent of the market nationally and about 12 per cent in the big cities, Istanbul, Izmir and Ankara.

Goode Durrant acquisitions

Goode Durrant has acquired Bowey Hire, a car and van hire company based in north-east England for £26.5m cash, and Trunkvan Rental, based in Manchester, for £200,000 cash.

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Now houses bid for the underwriting and the guaran-

St Ives rises but shows concern over VAT threat

By Paul Taylor

trading conditions which have been far from easy.

He added that the modest

recovery in the UK economy

that was experienced towards

the end of the financial year

had been mainly export-led

and had not benefited the

group.

The overall returns in the group's core UK magazine business were lower than in the previous year although Mr Emley said the downward pressure on prices had eased and in some cases the group had been able to agree price increases "modestly in excess of inflation".

The 8 per cent improvement in

profits came from turnover

ahead by 6.4 per cent to

£22.1m.

Earnings per share were

unchanged at 15.2p. The recom-

mended final dividend is

increased to 4p (3.75p) making a 5.5p (5.25p) total.

Profit margins at both the

pre-interest and pre-tax levels

were almost static at 9.5 per

cent and 10 per cent respecti-

vely which Mr Emley said

was a creditable result in

the US branch.

Risk capital would be pro-

vided by the Turkish franchisee,

while Marks and Spencer

would supply merchandise.

Turkey's consumer market

is driven by rising personal

incomes, fast urbanisation and

rapid changes in consumer

taste, with importance attached to brand names and packaging.

Rail Refuelling suffered

from lower demand for civil

aerospace products worldwide

and a fall in defence procure-

ment spending and some

delays in the placing of con-

tracts. Stanley Aviation, which

supplies engine positioners to

the USAF, experienced technical

difficulties.

FR was also hit by falling

demand from the Dutch armed

forces for ammunition contain-

ers and has decided to close

part of its Markhor business

in the Netherlands.

Mr Page said that the other

businesses, comprising about

66 per cent of the group's sales,

were doing well. Redundancy

costs in the second half should

be about £1.1m.

FR also said it has

exchanged a contact to buy the

assets of the life support prod-

ucts division of Aro Corporation,

a subsidiary of Ingersoll-Rand.

It is paying about £9.5m

(\$16.3m) and completion is

expected later this year.

FR's shares closed 19p lower

FR falls 5% to £10.4m and warns on second six months

By Richard Gourley

FR GROUP, the maker of in-flight refuelling equipment, yesterday disappointed the market with a 5 per cent fall in interim pre-tax profits and a larger fall in earnings, partly due to an increase in the tax charge.

Mr Gordon Page, chief executive, said that the cost of redundancies announced in August at Flight Refuelling and some closure costs would mean the next six month period was unlikely to produce results materially different from the first half.

For the six months to June 30 pre-tax profits fell from £1m to £10.4m on sales ahead 2 per cent at £86.5m. Earnings per share fell from 10.2p to 9.0p and the interim dividend was unchanged at 2.48p.

The group also announced the £1.6m acquisition of High Temperature Engineers, a company that makes aerospace components similar to those

William Sinclair down 17% to £3.8m

By Richard Lapper

WILLIAM Sinclair Holdings, a supplier of products to the garden, leisure and pet markets, yesterday reported profits down 17 per cent at £2.82m.

This was in line with its warning on June 28 that profits for the year to June 30 would be 15-20 per cent below last year's £4.61m.

However, under FRS 3, the profit and loss account showed that pre-tax profits increased from a restated £2.86m, after an aggregate £1.45m exceptional charge in the restated 1992 figures for two disposals.

Interest receivable was

sharply cut to £146,000

(\$245,000), partly as a result of lower interest rates and partly because cash balances declined to 26m (£7.5m) after the payment of the cash element of the acquisition of Secto.

Mr Tom Sinclair, chairman, said the year as "one of mixed fortunes". The group's profits shortfall was due to the cold and wet weather

and the poor performance of

the pet aquatics and

household products side profits

were 41 per cent to £1.8m

(\$2.77m) on turnover of

£11.4m (\$8.76m).

Group exports expanded to

23.4m (£2.7m), with per

product going mainly

COMMODITIES AND AGRICULTURE

LME chairman in attack on 'malicious gossip' Sri Lanka poised to regain tea export lead after 1992 setback

By Kenneth Gooding,
Mining Correspondent

A SPIRITED defence of the London Metal Exchange's recent decision to intervene in its copper market after widespread complaints that the price was being manipulated upwards came last night from Mr Raj Bagri, the LME chairman.

He said that mobility in international money markets and a massive increase in options and other derivatives activity "makes it comparatively easy or tempting for one or more participants, individually or acting in concert, to cre-

ate in any free market like ours such dominant positions so as to result in potentially undesirable situations or practices. We must be vigilant and ready to deal with such situations as and when the need arises."

Speaking at the LME's annual dinner, Mr Bagri suggested that some people, "whose designs have been frustrated by firm actions of the LME board" might indulge in "malicious gossip". But he urged anyone who genuinely believed the board had acted with self-interested motives to furnish him with substantiated evidence "because I am keen to

ensure that, like our market, the LME board continues to meet the highest ethical standards."

Mr Bagri insisted the board believed in free markets "but we also have a duty and obligation to run an orderly market and we are determined that the confidence reposed by the overwhelming majority of the metals trade and industry around the world in our reference prices continues to be justified and that these prices continue to be transparently and independently established without unwarranted distortions."

Mr Douglas Yearley, chair-

man of Phelps Dodge, the biggest US copper producer, said that, as a miner and producer of tangible material, he was uneasy about the use of derivatives, some of which were like "echoes of shadows". He said monitoring procedures could not keep pace with the fast growth in derivative activity "and leaves us open to the potential, at least, of a melt-down".

Mr Yearley also provocatively suggested that in a few years the environmental movement would be more responsible for setting metal prices than the LME. "The environmental movement's power is

growing and that power is not going to be reversed in our lifetime."

The demand for pristine, rather than simply reasonable, environmental standards "is becoming a moral absolute in my country", he said.

The "not in my backyard" attitude towards mining was growing into "not in your backyard either", he added, a change illustrated by the North American Free Trade Agreement, signed in August, which spelled out the standards and regulations on which Nafta countries must comply with environmental policy.

Swedish gold miner aims to up the stakes

Christopher Brown-Humes on a small but profitable business that is coming to market



The fact that the mine is open cast, rather than underground, helps to keep operating costs down.

Its revenues in dollars. But it is also lean in terms of staff numbers - it employs just 45 people - and it has benefited from the efficiency of both its exploration and its mining techniques.

The company prides itself on the effectiveness of its exploration technique, which uses modern data-processing methods and an understanding of the movement of glaciers during the last ice age to find commercial ore deposits. Analysis of the glacial till, the layer of terrain that collected small fragments of minerals as they were scraped off the underlying bedrock by glaciers, is at the heart of the process. Modern data processing allows huge numbers of deposits from many different areas to be analysed systematically. In this way Terra Mining has tested 150,000 samples for 30 different

elements (a total of 4.5m analyses) from a grid covering nearly all of Sweden and parts of Finland, Norway and Ireland.

The company has spent SKr100m on exploration since it was founded in 1980, and had spent only SKr30m by the time it had first identified the potential of Björkdal in 1983. It took just five years from the moment a claim was first lodged on the mine to the time production started - a short lead time by industry standards.

The fact that the mine is open cast, rather than underground, helps to keep operating costs down. It has also modified its mining methods, changing bench height, blast size, and drilling patterns to enhance metallurgical recovery. The result has

been a steady improvement in the ore grade from 2.65 grams of gold a tonne in 1984 to 3.31 grams this year, although this is still lower than a typical South African mine.

Further efficiency has been achieved by tripling the amount of ore treated annually from 300,000 tonnes in 1984 to 900,000 tonnes today. The amount is not likely to rise any further, as the company is restricted under the terms of its concession to a maximum production of 1m tonnes of ore a year.

Even when the gold price plunged to the equivalent of just SKr56,000 a kilogram back in July 1982 Björkdal remained profitable, with a break-even level of SKr51,000. When the gold price soars to SKr107,000 a kilogram - as it did this year, with a built-in benefit from the krona's devaluation - it is

partly because of the need to fund new mining developments that the company and its owners now want to broaden its ownership base at the time of its listing. They will sell up to 1.3m shares at SKr140 a share. Norsk Hydro, the majority shareholder with 61 per cent, is to sell about 30 per cent of its stake as are the other two big shareholders, Euroventures Nordica and Mr Christer Löfgren, one of the company's founders. Presentations have been held in London, Paris, Stockholm and Edinburgh as part of the campaign to attract new owners from the Swedish and international investment community.

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MARKET REPORT

The GOLD price consolidated yesterday following Monday's move above \$360 a troy ounce. At the London close it stood at \$361.15 an ounce, up 90 cents on the day. But analysts warned that the market was nervous and lacked clear direction, making it just as likely to slip back as to continue its current rally. At the London Metal Exchange COPPER prices surrendered early gains and the three months delivery position closed at \$1,703.25 a tonne, down \$25.00 on the day. Copper looks to be finding a range of between \$1,680 and \$1,720, dealers said, but continued to encounter

profit-taking and hedge selling on rises. LEAD prices extended early gains as a breach of resistance at \$395 a tonne triggered stop-loss buying orders. The three months price closed \$24.75 up at \$413.50 a tonne. Dealers said consumer interest, trade buying and short-covering had aided a recovery from the recent seven-year low of \$372. COCOA prices continued Monday's rally during the morning, but in the absence of fundamental justification the gains were erased in the afternoon.

Compiled from Reuters

London Markets

COPPER - LME - 3mth			
Close	Previous	High/Low	\$/tonne
Now 17.24	17.37	17.48 17.28	
Dec 18.82	17.87	17.82 17.46	
Jan 17.70	17.71	17.76 17.63	
Feb 17.81	17.90	17.84 17.73	
Mar 17.87	17.88	17.80 17.85	
Apr 17.95	17.92	17.98 17.88	
May 18.00	18.00	18.01 18.00	
Jun 18.07	18.00	18.07 18.05	
Jul 17.34	17.17		

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Close	Previous	High/Low	\$/tonne
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Jul 17.34	17.17		

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May 18.00	18.00	18.01 18.00	
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Mar 17.87	17.88	17.80 17.85	
Apr 17.95	17.92	17.98 17.88	
May 18.00	18.00	18.01 18.00	
Jun 18.07	18.00	18.07 18.05	
Jul 17.34	17.17		

COPPER - LME - 3mth			
Close	Previous	High/Low	\$/tonne
Now 17.24	17.37	17.48 17.28	
Dec 18.82	17.87	17.82 17.46	
Jan 17.70	17.71	17.76 17.63	
Feb 17.81	17.90	17.84 17.73	
Mar 17.87	17.88	17.80 17.85	
Apr 17.95	17.92	17.98 17.88	
May 18.00	18.00	18.01 18.00	
Jun 18.07	18.00	18.07 18.05	
Jul 17.34	17.17		

COPPER - LME - 3mth			
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Mar 17.87	17.88	17.80 17.85	
Apr 17.95	17.92	17.98 17.88	
May 18.00	18.00	18.01 18.00	
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Jul 17.34	17.17		

COPPER - LME - 3mth			
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FINANCIAL TIMES SURVEY

ITALIAN INDUSTRY AND TECHNOLOGY

Wednesday October 13 1993

The effects of recession are likely to be felt well into 1995 in Italy. There is, however, one exceptionally bright spot. Export orders for Italian goods have surged, riding on the back of a devalued lira and well-contained wage costs. Robert Graham reports

Exports are ray of hope in bleak year

INDUSTRY has suffered most from the current recession in Italy and 1994 promises to be another bleak year.

The balance sheets of flagship private sector groups such as Fiat are heavily in the red and even the myriad small and medium-sized companies have been squeezed.

The Turin-based automotive group has been obliged to carry out a huge recapitalisation and form a core of friendly shareholders to remain a player in the cut-throat competition of the international car business.

Olivetti, the computers and office equipment group, is struggling to recoup its *den* amid losses. And of the large companies, only Pirelli has begun to turn round after returning to its core business of tyres and cables.

Life has been even harder among the state industrial groups as major surgery gets under way to close uneconomic plant, offset heavy financial charges and prune excess labour against a background of ambitions, but as yet unfulfilled, privatisation plans.

Emblematic is the fate of Ilva, the state steel group. Itself the product of three changes of identity since the

seventies, it is now due to be split into two and lose a quarter of its workforce to adapt to European overcapacity.

Everywhere the three-year-old decline in production and the formal onset of recession in mid-1992 has left a trail of jobless. The trade unions estimate that almost 250,000 jobs have been lost in industry this year. This rhythm of redundancies shows no sign of slowing. As a result, unemployment, and the destabilising effects of labour unrest, have moved to the top of the Caimpi government's agenda.

There is, however, one exceptionally bright spot. Export orders for Italian goods have surged, riding on the back of a devalued lira and well-contained wage costs. In the first half of 1993, exports were up 20 per cent in value. The increase was particularly impressive outside the EC, rising 30 per cent against the same period in 1992.

The export performance has provided a vital supply of oxygen to most industries this year when domestic demand has dropped more sharply than at any time since the first oil shock of the seventies. Overall demand could fall as much as 3 per cent this year.

However, economists at Confindustria, the industrialists' confederation, are convinced that the basis is being laid for an export-led recovery next year.

They point out that inflation continues to come down - last month it was running at an annualised 4 per cent - and should be well below projections of 3.5 per cent for 1994.

In these circumstances, if the fall in domestic demand stabilises and the export trend continues, the economy will return to growth of around 1.5 per cent in 1994. This year, growth is expected to be negative minus 0.3 per cent.

Nevertheless, the effects of recession are likely to be felt well into 1995 even if a recovery begins in the first half of 1994. The domestic climate remains one of relatively high interest rates and austerity as the government tackles public spending.

The 1994 budget, now before parliament, proposes to reduce the heavy fiscal pressure by 1 percentage point but offers few corporate tax concessions. If anything, loopholes are being

closed on devices used as tax breaks.

Public spending cuts, to reduce the budget deficit to 8.7 per cent of gross domestic product (GDP), will be felt by those parts of industry that have traditionally fed of public works contracts. The corruption scandals have already led to temporary freezes on numerous contracts, notably for roads and municipal projects. However, the budget squeeze and the effect of the corruption scandals can be mitigated by better administration of the funds available.

Infrastructure contracts in particular have been hugely inflated to accommodate illicit pay-offs. As a result, Italy faces the challenges of closer European integration with roads, railways, ports and airports below the standards of its main partners. The government is anxious to make an early start on the L36,000bn (214.9bn) plan to introduce a high-speed train network, beginning either with a Rome-Naples connection or the Turin-Milan-Venice link.

Industrialists are the first to



Hope and despair: Fiat's new plant at Melfi is a symbol of optimism in the south of Italy (Report, Page II). But demonstrations such as this one in Rome last month are a symptom of unemployment and growing labour unrest

AL FISCO DI RAPINA IMPOSTA DA
MAGGIORENCENTOPOLI
TRIESTE

mon ground can be found. Temporary employment is likely to be introduced, disguised under the name of "solidarity contracts", and another cosmetic formula will probably be found to disguise the growing practical difference between wages in the north and south of the country.

The second leg to the industrialists' demand - lowering interest rates to the European norm - will not be easy

because of the behaviour of the banks. Italian banks retain spreads of up to 5 per cent. These high margins are needed to offset heavy bad loan provisions that have accumulated in the past two years and worse could be in the pipeline. The collapse of the Ferruzzi-Montedison group, Italy's second-largest private concern, with outstanding debts of L31,000bn, has underlined the risks.

Meanwhile, bank operating costs are high due to inefficiencies and overstaffing. Thus at the very moment when Italian industry most needs interest rates to drop by at least another three percentage

points, the banks cannot easily oblige. A proper alignment of interest rates is unlikely to occur until the financial system is modernised through much talked-of privatisation. The state still controls two thirds of the banking and financial system.

If the industrialists' complaints are justified, they too can be taken to task on a number of fronts. Investment remains too rooted in Italy; more investment should follow export success on the ground. Too little attention continues to be devoted to developing international alliances and too often attempts at such alliances have been mishandled.

As a result, Italy possesses the smallest number of multinational companies among its trading partners. Another aspect of this "provincialism" is the continued family control of so many businesses. Although such control provides the great advantage of flexibility, it also inhibits financial transparency and limits the introduction of modern management techniques.

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ITALIAN INDUSTRY AND TECHNOLOGY II

MELFI this autumn has been become the symbol of hope for the industrial resurgence of southern Italy.

In record time, a greenfield site worked as agricultural land for centuries has been transformed into Italy's most modern industrial plant by Fiat. The Turin-based vehicle group started production in September of the Punto - the new model which Fiat hopes can claw back its declining share of the world car market.

Yet the evidence of neglect and despair is widespread. The other, bleaker, side to southern industry has been the wave of labour unrest protesting job losses and threats to employment. At Crotone last month, workers at Enichem, the chemicals arm of ENI, the state oil concern, burned chemical drums and blocked the road and railways for 10 days.

At Taranto, further south, 170 desperate workers employed by a sub-contractor, chained themselves to the installations of Ilva, the state steel producer. For five days, they nearly brought production at Europe's largest steel complex to a halt.

Elsewhere, at Goria Tauri, the railway line was blocked for fifth time this year by workers and their families protesting over the failure to find a future for an area earmarked in the seventies to host a giant steel plant. Today, Goria Tauri contains a port and four kilometres of quays all unused, and once fertile land has been covered by highways that lead nowhere but which awaited an industrial park.

Aerospace: The worldwide downturn in civil and military orders continues to be felt on the main group, state-controlled Alenia, which approved a restructuring plan earlier in the year after strong union resistance.

Alenia has ward off threats from McDonnell Douglas to end long-standing contracts, but orders for a French venture on regional turbo transport have been slower than expected.

On the military side, the cutbacks and reworking of the Eurofighter project are being felt. But the Italian Air Force may yet boost local industry through lease-purchase of a stop-gap, all-purpose fighter aircraft before the Eurofighter comes into service.

Automatic Industry: The sector remains depressed, operating at 75 per cent capacity as a result of the drop in international demand and recession at home.

Production and sales are expected to be down at least 20 per cent this year, forcing Fiat to raise £6,000bn in capital to offset present and future losses. If demand continues at present levels beyond the first quarter of 1994, plant closures could become a real issue.

Symbol of hope in a time of despair

■ THE SOUTH

political forces that are an essential component in managing investment in the south.

To these local phenomena should be added the existence of organised crime. Fiat is considered a big enough organisation to stand up to the creeping tentacles of the Naples Camorra. However, it was significant that Melfi happens to have been regarded as a "clean" area. In areas

The enormous sums of public money pumped into the south, equivalent annually to 0.7 per cent of GDP, have not achieved the stated aim of providing a self-sustaining industrial and service base

of Calabria, the hold of the local mafia over contractors and labour is a big dis-

investment, the unions will have to be more flexible on national minimums, as well as work practices and hiring and firing.

From the fifties onwards, the main investments have been state-directed and mostly by state-controlled companies. By law, state companies in the IRI group of companies such as ENI are obliged to direct 60 per cent of their investment in

and service base. And the weight of manu-

facturing has not changed. Over the past 40 years it has remained below 15 per cent in the overall composition of output.

The main explanation for this is the way state industrial initiatives have been directed towards big capital-intensive investments: the so-called "cathedrals in the desert". Thus the south has had more than its share of steel plants and petrochemical complexes. But these have been built without reference to the needs or potential of the local economy.

For example, the main industries relying on the products produced by Sicilian petrochemical complexes are in northern Italy.

Since the steel complex project was stalled at Goria Tauri in the late 1970s, successive governments have agonised as they were lobbied by local political potentates over what to do with the huge and idle infrastructure already built. Finally, last month, it was agreed to go ahead with a project to build a multi-fuel power station. But Goria Tauri power will be carried, at cost, to the north. There is no industry to benefit near the site.

Furthermore, with rare exceptions such

as Fiat, a process of de-industrialisation is under way in the south. The steel industry, located at Naples and Taranto, is in the process of being rationalised and production cut because of over-capacity in the EC.

ENI, the owner of a series of large petrochemical complexes in the south, is having to restructure. Although decisions on closures, notably those plants producing fertilisers, have been postponed constantly, the day of reckoning is close.

Elsewhere the picture is of job losses and threats to plants, especially in the Naples area. Alenia, the state-controlled aerospace group, has cut back its operations at Naples.

The Ciampi government is still formulating its policies. They are likely to focus on efforts to "re-industrialise" those areas where mature industries are in decline; encourage more professional training; and persuade the unions to drop their right labour practices.

There is also likely to be greater emphasis on problem areas, instead of lumping the entire Mezzogiorno into one hopeless basket.

Only if these policies are pursued vigorously, and accompanied by increased police success against the local mafias, will fresh industrial investment take root.

Otherwise, Italy runs the serious risk of seeing the industrial divide grow, and the north distance itself from the south.

Robert Graham

■ INDUSTRY ROUND-UP

A sector-by-sector guide

Fiat is hinting at the sale of Cogefar-Impresit, its construction arm.

Construction is among the worst-affected sectors, feeling the triple blight of domestic recession, freezes on government spending and troubles produced by the corruption scandals that have halted as much as 20 per cent of all public works contracts for varying periods during the year.

Ownership structures could change with Fiat hinting at the

sale of Cogefar-Impresit. Its construction arm, State-run Irtecnica's fate is also unclear.

Defence: There has been enforced reorganisation as a result of the liquidation of Eim, the state industrial holding, in August 1992.

Augusta (helicopters), and the armoured vehicles, ordnance and weapons producers Breda and Oto Melara are moving from Eim to rationalise state holdings under Finmeccanica. But Finmeccanica is reluctant to absorb their debt. The reorganisation must reflect a drop of almost one third in overall sales and Italy's declining ability to sustain substantial defence investments.

Informatics and office equipment: Olivetti raised £900m in a rights issue early in the year to help offset losses and fight fierce international competition. Rumours of an impending Olivetti international alliance are constant but have yet to materialise.

Shipbuilding: The sector is dominated by state-run Fincantieri which is in the process of rationalisation. The workforce is due to be reduced by almost a quarter to cut over-capacity on both the civil and military side, and gradual divesting of the repairs division to the pri-

In 1994, for the second year running, the information technology market in Italy is forecast to grow at only about half the rate of European growth: some 2.4 per cent.

Machine tools: This is a traditional area of strength, especially in establishing niches for specialised machine tools.

Production fell 13 per cent in the first half of 1992. But this conceals the way in which a dramatic drop in domestic demand has been offset by an impressive switch to export orders.

But the boost from the lira devaluation masks whether production costs have fallen sufficiently and innovation is being sustained.

Shipbuilding: The sector is dominated by state-run Fincantieri which is in the process of rationalisation. The workforce is due to be reduced by almost a quarter to cut over-capacity on both the civil and military side, and gradual divesting of the repairs division to the pri-

ate sector. Good orders have been won in the promising cruise market.

Although the group's finances remain weak, a burden has been lifted by settlement of the long-standing issue of Iraqi naval vessels which were built but whose delivery was embargoed.

Steel: This is the industry which faces the biggest immediate shake-up as subsidies are cut and the EC obliges capacity reductions at state-run Ilva.

This is to be achieved by breaking up Ilva and privatising the repairs division to the pri-

jobs lost between 1993 and 1995 in primary steel production.

Telecommunications: The government has approved a shake-up of the state-controlled sector moving towards a telecommunication of the manufacturing side (Italtel - equipment manufacturer; Sirti - network engineering).

Despite the potential demand for new services, telephone investments by Sip, the main telephones company, have been lower than planned this year and could follow a similar pattern next year. The sector, heavily dependent on the Ital-

ian market, is unlikely to have a much-needed boost until privatisation plans are clarified. Textiles: Tough competition from low-cost producers in developing countries continue to impact negatively on the lower and middle end of the market. The top end has felt the squeeze from a drop in demand among rich consumers, although where the lira devaluation has given a competitive advantage, such as in Germany and France, market shares have been increased. The sector needs to see more mergers or co-operative ventures among the small- and medium-sized companies to consolidate the future.

White Goods: This has been one of the few sectors to buck the trend and, despite slack domestic demand, production increased 3 per cent in the first half. Zanussi and Merloni have both been pressing for more flexible working and production schedules. In this context, Merloni in July chalked up a landmark productivity-related union agreement. The company has also been aggressive in seeking production opportunities overseas, such as Turkey.

Robert Graham

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■ DESIGN

The spotlight has shifted

ASK any German, French or British industrialist what are the most important characteristics of their Italian competitors, and the chances are that good design will feature as prominently as price and quality.

The post-war success of Italian industry, especially in exports, has been intimately linked to innovative design. Often, Italian manufacturers have shaped taste, steering consumers towards products which may have offered little advance on their rivals' technology but beat them hands down on design.

From furniture to freezers, cars to computers, Italian goods have gained a competitive edge against their foreign rivals through good design. While far-sighted company executives and a traditional stress on fine arts in education have been crucial influences, the existence of a cadre of gifted industrial designers in Italy has been essential to fulfill manufacturers' briefs.

In recent years, items such as Alessi's shiny stainless steel cookware or the slinky matt-black Tizio desk lamp made by Artemide have become international symbols of "design consciousness" among consumers.

But the ubiquity of Italian design is not limited to expensive yuppie products such as desk lamps. Back in the 1950s and 1960s, architects such as Ettore Sottsass, now best known for his Memphis design movement, turned their hands to utilitarian items such as filing cabinets or typewriters.

Today, their output features as prominently in international design museums as the trendier outpourings of their successors.

However, many observers feel that Italian design has lost momentum and with it the international leadership it commanded as recently as the early 1980s. The message that design matters as much as keen pricing and quality manufacturing has caught on abroad. With many foreign companies now as design conscious as their Italian counterparts, has Italian industry lost one of its biggest competitive advantages?

Mr Mario Trimarchi, director of the Master in Industrial Design course at Milan's Domus Academy of design, prefers to avoid confrontational terms. "The design industry has internationalised immeasurably," he says, "and positions of national leadership are no longer so important".

He gives two reasons why the spotlight has shifted from Italy in the past decade. First, the study and teaching of design has developed at a number of international centres, apart from Milan, its traditional cradle.

Among schools now prominent alongside Domus are the Cranbrook Academy, the Pasadena Art Centre and the Illinois Institute of Technology in the US and a variety of company-based design centres in Japan. Pure industrial design remains the credo at a number of top German design schools, while the UK's Royal College of Art is a magnet for students wanting a broader training in design and the fine arts.

Secondly, issues in international design have moved on, says Mr Trimarchi. "Ten years ago, Italy was at the forefront of renewing the language of domestic design." Designers born or trained in Italy were spearheading a revolution in fashion, furniture and a stream of household products ranging from lavatory brushes to linoleum.

Their ideas had worldwide repercussions. But now, new concerns have taken over. Ecological awareness and the correct use of materials from an environmental point of view is foremost among them. In the 1990s, the nature of materials has become almost as important to designers as to craft them.

The new testing grounds for future design trends are also in industries where Italian companies are relatively weak. Rather than fashion or furniture, consumer electronics and computers are now the focal point for determining industrial design trends, Mr Trimarchi believes.

With consumer durables playing an increasingly important role in every household, and technological innovations coming thick and fast, design is moving into the forefront.

So far, neither the US, Japan nor Europe has gained a clear lead, he says.

Design-conscious Italian companies are aware of the challenges. At Artemide, the Lombardy-based lighting group owned and run by Mr Ernesto Gismondi, a former professor of missile technology at the Milan Polytechnic, the stress is



Italian manufacturers have shaped taste: Benetton's knitwear design department at Ponza

steep tuition fees of £21m excluding tax.

However, the range of nationalities who apply gives some comfort to those who fear Milan may be losing its place as a design centre. About 90 per cent of the students come from abroad, says Mr Emilio Genovesi, Domus's executive director. While many return home to set up their own studios or, in the case of the heavy Japanese contingent, rejoin their sponsor companies, some stay in Milan to gain experience with local studios.

"Milan remains one of the most fertile meeting places for international designers", says Mr Genovesi. "The fact that English is the common language reflects the mix of people who congregate here".

Other cities, such as Tokyo, Düsseldorf or Barcelona, may offer a concentration of manufacturing industry and designers working closely together. But none can match Milan for the breadth of backgrounds and cultures among its designers, he thinks.

For a company such as Artemide, typical of hundreds of small, highly design-conscious Italian manufacturers, that vitality is a positive sign. Whatever the improvements in design taking place among their foreign competitors, it suggests they will be able to keep up with the pack, if not remain ahead, in future.

Hal Simonian

■ STEEL INDUSTRY

Job cuts could trigger social unrest

THE next three months could be decisive for Ilva, Italy's state-owned steel group, and for thousands of jobs in the south where most steel is made.

The prognosis is for a bleak Christmas at Taranto, the country's biggest integrated steelworks, and at most of the other facilities where Ilva is based. With chronic losses, over-capacity and a running row with the European Commission in Brussels, tough measures in the form of job cuts and plant closures looks inevitable.

That could trigger a new round of social unrest in an already volatile environment. Workers at Taranto blocked crucial parts of the vast plant last month in a foretaste of what might take place if rationalisation has to be pushed through in earnest in an area of already very high unemployment.

Everything will hinge on the outcome of talks between the Italians, represented by Ilva, the IRI state holding company which owns it, and the Rome government, and the Commission. After several exchanges of fire earlier this year, the final reckoning looks set to be dramatic.

At stake is the credibility of the Commission's programme to reduce steelmaking in the Community on one hand

and the risk of thousands of redundancies

in southern Italy on the other. With the Italian economy in recession, the contents and presentation of the plan could also be the touch paper which could ignite a series of other, potentially explosive, labour disputes simmering at loss-making state enterprises.

The latest Ilva restructuring plan will be the third in 1993. Each has represented a significant watering down of its predecessor, although none have so far met with the Commission's approval.

The row began earlier this year when Mr Hayao Nakamura, Ilva's managing director, hired from Nippon Steel, proclaimed that the company set little store by the Commission's call for capacity cuts and an end to state subsidies. Insisting that Ilva was independent of the state - its parent, IRI, was turned into a joint stock company last year - Mr Nakamura argued that Europe's steel crisis would best be solved by a "gentleman's agreement"

between leading producers. Events overtook him with the arrival of Mr Romano Prodi as IRI's new chairman. The earlier plan had to be rewritten and a new stress was placed on privatisation to reduce Ilva's burden on its parent company.

Subsequent amendments resulted in the most recent proposal. This involves splitting Ilva into two separate companies.

One would specialise in flat laminates - based on the big Taranto and Novi Ligure works

- while the second would concentrate on stainless steels, produced at the group's plant at Terzii in Umbria. IRI has even

given mandates to two merchant banks, Italy's IMI group and Barclays of the UK, to put forward privatisation plans for the two operations. Separately, Delmine, the big seamless tubes group in which Ilva is the biggest shareholder, seems destined for privatisation via either a share flotation or the sale of Ilva's majority stake to a leading European steelmaker.

The new plan also backtracked notably on the issue of how to deal with Ilva's huge debts, which amounted to £7,533m at the end of last year. While the original proposal implied the bulk of the debt would be assumed by IRI along with any surplus plant that could not be sold, the new proposal mollified Commission objections by including an appreciably lower debt transfer to the parent company. The revision was partly dictated by IRI's new management which, facing about £73,000m in group debts, is determined to reduce borrowings.

The dispute with the Commission has

only exacerbated an already very difficult situation for the Rome government. Ilva's losses, which amounted to £2,305m last year, will remain extremely high this year because of the recession and continuing weakness in the prices of many products.

Earlier this year, Mr Nakamura said he hoped the company would contain its 1993

loss to £1,500m. In August, however, Mr Piero Barucci, the treasury minister, said losses would be about £3,000m. He added that Ilva's consolidated debts had fallen only marginally in the first six months of this year, to stand at about £7,500m by the end of June. Since then, he has come by the protest at Taranto which, although resolved relatively quickly, cost the group billions of lire in lost production.

Negotiations are believed to be under way for the disposal of several Ilva assets. The two merchant banks given the privatisation mandates are studying a range of options. These include a full or partial sale to some leading private-sector Italian steelmakers who have at various times expressed an interest in taking a stake in specific plants. Most recently, attention has focused on selling Ilva's shipping operation.

Yet all the options face drawbacks. The problem is that even Italy's once ebullient

private steel groups are facing hard times. Cremona-based Arvedi group is in negotiations with its bankers on restructuring its debts, believed to be well over £1,000m. Falck, the Milan-based company, is in loss and recently faced the additional burden of seeing some of its management put under investigation over alleged political corruption. Meanwhile both Luigi Lucchini and Steno Marcegaglia, two of Italy's best known private steel producers, who have expressed interest in both the Taranto and Terzii works, are proceeding with extreme caution given the economic climate.

The Commission is also under considerable pressure, notably from British Steel in the UK and the leading German steel groups, to be uncompromising with Ilva.

The issue of Italian state aid - not just to steel, but also to other IRI subsidiaries - is highly contentious. However, Commission officials may prefer to negotiate a workable compromise they believe will be observed and can stick, rather than hold out for a harsher agreement which might either run the risk of not being respected fully or provoke such civil strife in Italy as to become a political non-starter.

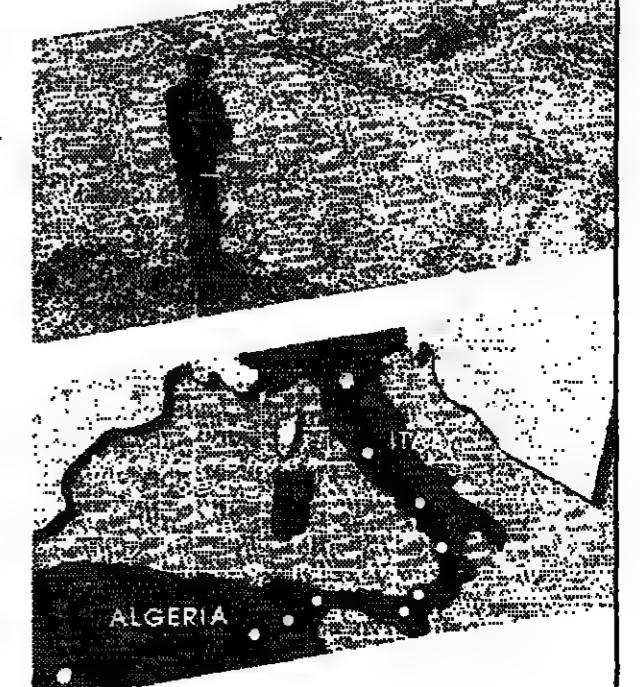
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ITALIAN INDUSTRY AND TECHNOLOGY IV

■ SMALL BUSINESSES

Shift towards bigger units

OWER labour costs and a fall in interest rates are bringing some relief to the small and medium-sized companies which form the backbone of Italian industry. But recession is taxing their stamina, particularly if they depend largely on the domestic market, as in construction.

There are also signs of a long-term shift in the ownership pattern towards larger units. The grip of the traditional *padre-padrone*, the boss of the family firm, may be weakening.

Ninety per cent of member companies of Confindustria, the employers' association, have fewer than 100 workers and this patchwork of small enterprises is still acclaimed for its flexibility in adapting swiftly to market changes. However, Mr Alessandro Cassinis of Censis, the leading economic research and social institute, says that over the past five years the growth rate in the number of enterprises has slowed. In the north, the number itself has fallen over the past two years.

As an indication of a trend to larger companies, says Mr Cassinis, in the first half of this year in Italy there was a 2.3 per cent rise in a category of company likely to be medium-sized. In contrast there was a 3 per cent fall in a class of small businesses likely to have only 10 to 15 workers.

There are several reasons why entrepreneurs should think twice about setting up small enterprises. Cuts in state assistance, the complexity of European Community regulations and heavy business taxes are all factors. The efforts involved in marketing products abroad also weigh heavily on independent operators.

There has been uproar, too, over a minimum tax on income introduced in the 1993 budget to clamp down on tax evasion, for

which the self-employed and small businesses are considered chiefly responsible. The government imposed an extremely unpopular formula whereby it evolved computer models for assessing minimum declared income in every category.

The system will almost certainly be modified but the government will not renounce its aim of bringing people within the tax net. Before the minimum tax was introduced a survey revealed that some small business employers were declaring income lower than that of their employees.

There are also pressures, however, favouring a status quo in industrial struc-

There is still a strong cultural preference for the family-owned business in many sectors

ture. The current tax regime, for example, is not merger friendly: entrepreneurs run the risk of high added-value tax if a company's value increases.

There is also a strong cultural preference still for the family-owned business in many sectors, notably textiles, machine tools, footwear and furniture. But Mr Cassinis believes that even in these areas commercial pressures and problems of succession, where a father has two or more sons, will erode the traditional set-up.

The present performance of small and

medium-sized enterprises, as recession continues, is a story of those that have and of those that have not - the golden stock in this case being exports.

Confindustria says that in the first half of this year, while there was a sharp contraction in the domestic market, exports grew 10 per cent on a weaker lira. "Unfortunately only a few small businessmen are exporters," says Mr Giorgio Fossa, the association's vice-chairman who supervises small and medium-sized companies.

"So we find a small slice of business doing very well while the big majority is tied to the domestic market and suffering a lot."

He adds that small businesses, acting as sub-contractors, have paid a high price on account of the "Tangentopoli" bribes scandal which has brought public works projects practically to a standstill. The investigations have blocked orders and delayed payments. "The long delay in payments, which is chronic in our country, has been aggravated by 'Tangentopoli,'" says Mr Fossa.

In the battle against unemployment, he calls for pay rises to be kept in line with the inflation rate, presently about 4 per cent. He says unemployment must be tackled in terms of new stimuli for industry and is looking for relief in the tax burden on business as the budget deficit is brought under control.

The government's fiscal policy with regard to small businesses is certainly

going to be crucial in encouraging expansion. Confindustria calculates that the total weight of taxation on business is about 60 per cent. "Right now we definitely have the highest fiscal rate in Europe," says Mr Fossa, arguing that a lighter burden would not only encourage more investment but reduce tax evasion.

Another deep-seated weakness is that small enterprises have not been able to tap the stock market and other financial markets for financing. Much of the credit is short-term and Mr Fossa is severely critical of the high interest rates charged on bank loans.

Many banks maintain a gap of four to five points between the central bank's key lending rate and the rates charged for small businesses. This springs from the banks' inefficiency, he maintains. "Banks must reorganise themselves and reduce this gap."

An average interest rate for small businesses of about 13 per cent, when inflation is at 4 per cent, does little to improve the business community's generally poor opinion of banks - as articulated by a Milan builder, specialising in house renovation, who has a workforce of 18 and an annual turnover of £2.6m. He says his bank only reluctantly raised his overdraft limit from £25m to £60m even though he had no debts and could prove client payments due to him of £700m. "How can I work with a bank like that?" he says.

Eighty per cent of Cariplo's business loans are to small and medium-sized concerns and Mr Brambilla says the bank's interest rates are about a point below the



Giorgio Fossa: 'Unfortunately only a few small businesses are exporters'

average charged. He says there is an increase in potential bad debts from small businesses, making 1993 the worst year in a decade.

In 1992, Cariplo had debt provision representing 3.7 per cent of total loans, compared with an average of 5.7 per cent for the banking system. But Mr Brambilla adds that small businesses have shown great resilience.

"I don't think that you have to be big to be well placed in the market," he says.

Mr Fossa also sees advantages of flexibility in small companies. "But this gives us enormous problems from the point of view of capital," he says. He is looking for companies to increase technological and marketing collaboration with EC counterparts, so that Italian companies become not merely exporters but take on a deeper international presence.

He will also press the government for easier access to risk capital.

The Bank of Italy has recently ended its ban on banks taking stakes in companies and Cariplo, for one, intends through its merchant banking arm to investigate how to help small businesses approach the stock market.

This new freedom would be best used to encourage more venture capital among small companies but it is possible that the bank's share of bank stakes will be taken up in the cause of bigger companies, often using debt-swap deals.

The move offers at least a glimmer of hope that a more comprehensive system of credit will emerge, but it is early days.

In the meantime, small companies are left hoping that the promised upturn in 1994 will restore their own profitability.

John Simkins

■ FURNITURE INDUSTRY

Cash flow is the main problem

LOREDANA SARTI says she was convinced the Italian furniture industry could fail at any minute when she joined the Milan-based employers' organisation, Federlegno-Arredo, as an economist some 15 years ago.

"I kept trying to explain the miracle of its survival," she said. "It had no logic, as it is based on small, family-owned companies without access to capital. But the logic is that these continue to invest in bad times, renouncing profits."

That remains largely true of Italy's 33,000 furniture companies - only 4,500 of which have more than 15 employees - when the industry is suffering a 2.2 per cent fall in production, according to Federlegno figures for the first five months of 1993.

The independent CSIL insti-

tute in Milan, which monitors the furniture industry and whose forecasts are much respected, predicts a 5 per cent fall for the whole year because of the contraction of the domestic market.

"We have done everything we can to hang on, but it is undeniable it is not an easy time," says Ms Sarti, pointing out that new kitchens and three-piece suites slip lower down a family's shopping list during a recession. She estimates, however, that only one company in a thousand is going out of business and that cash flow, rather than lower sales, is the biggest problem, with long delays in settling bills.

But relief is provided by exports for which all the familiar winning cards of Italian manufacturing have come into play. Design flair and an emphasis on high-quality, customised products have turned Italy into the world's leading furniture exporter, overtaking Germany five years ago. In fact 33 per cent of Italy's sales are to overseas customers, mostly within the EC.

The devaluation of the lira helps to explain the 18.3 per cent rise in first-quarter exports reported by Federlegno for this year but this will be countered by the higher cost of imported raw materials, 90 per cent of which come from abroad.

On a turnover of £24,000m in 1992, exports of £8,300m dwarfed imports of £7,900m. Although Italian industry in general began to lose ground during the second half of 1990, the minimal impact of furniture imports on the domestic

market meant that sales held up well until the latter half of last year. In fact, turnover increased slightly last year, from £21,000m in 1991.

The sector hit hardest in the domestic market has been office furniture, which accounts for 10 per cent of production, partly because businesses are saving costs on fittings and also because the "Tangentopoli" bribes scandal has brought public sector projects largely to a standstill.

A total of 180,000 workers are employed in making household and office furniture. The industry, betraying its artisan roots, is grouped in four geographical areas and dominated by second or third generation, family-owned companies.

There is the Brianza district in Lombardy, stretching from north Milan to Lake Como.

Another formidable cluster is in the Veneto, with chair production based on Udine, while kitchen furniture features prominently in the third area, Tuscany. Pesaro on the Adriatic provides the fourth group and exports heavily to the Middle East.

Family ownership still dominates even the big companies.

But this year, Natuzzi, Italy's leading maker of leather furniture, surprised its rivals by floating part of its shares on the New York Stock Exchange. With a turnover of more than £300m and 1,700 workers, it is unusual in that it is based in the south, at Bari in Puglia. Partly because of its isolation it has developed a vertically-integrated structure, allowing start-to-finish production of its upholstery.

Another rare case among the big companies is the Brianza upholsterer, Cassina, which has been taken over by a foreign concern - Strafor, the European arm of Steelcase of the US.

The fragmented nature of the industry does prompt concern. "I think the pace of concentration could and should be quicker," says Mr Mino Polid of CSIL. Federlegno is of the same view and believes the industry is moving in this direction: in the Veneto, for example, several companies have come under the umbrella

of a holding company, Arc Linea Arredamenti.

This fragmentation is reflected in a poor distribution network, which is perhaps the industry's main weakness. A multitude of dealers supply 25,000 retail outlets, but chains such as IKEA of Sweden are beginning to enter the market.

Innovative products have built up Alberti exports to 25 per cent of sales

Greater concentration of units with guarantees of high quality products and good after-sales service, as in the toys and electric goods markets, cannot come too quickly as far as Mr Aldo Alberti is concerned. His company, Alberti, manufactures kitchens at Bovisio Masciago, a village in the heart of the Brianza. In Brianza we have paid too much attention to the structure of the business," he says. "We need more than a good product; we need synergy."

The fragmented nature of the industry does prompt concern. "I think the pace of concentration could and should be quicker," says Mr Mino Polid of CSIL. Federlegno is of the same view and believes the industry is moving in this direction: in the Veneto, for example, several companies have come under the umbrella

of a holding company, Arc Linea Arredamenti.

Mr Alberti and his two brothers have developed the company started by their father into a high-quality kitchen manufacturer with 20 workers and a turnover of £4.5m. Innovative products such as one-piece mini-kitchens have built up their exports since the late 1980s to 35 per cent of sales.

Devaluation has not aided them greatly, he says, because quality and design are more relevant to their output than price. But this year the company has still unveiled new products and is refurbishing the factory. "In moments of crisis I believe you have to support the business with extraordinary measures," he says. "Either you reduce investment or you put your hand in your pocket, taking savings and using profits."

The same philosophy guides one of the top players, B&B Italia, which is also in the Brianza and has 500 workers. Run by the Busnelli family, it expects to increase 1992 turnover of £155m to £160m this year.

Thanks to the competitive lira we have managed to cover the fall in domestic demand with exports," says Mr Giorgio Busnelli, managing director. Besides office furniture and a wide range of household products, B&B Italia has a marine division, fitting out ships, which is performing strongly.

The previous high interest rates have forced the company to plough back profits, rather than borrow, when it comes to investment. But as a big group with fixed costs, including 14 managers and 25 research staff, "we can't follow a policy of staying at home, with no more investment or advertising," says Mr Busnelli. "The only way to survive is to invest."

Flexibility and family ownership, as demonstrated by Alberti and B&B Italia, will remain key characteristics of furniture-making for some time to come. But this is a relatively young industry and greater concentration is sure to follow.

John Simkins

■ THE FUTURE

Family firm or public company

"WHAT we are facing in Italy", a senior industrialist says, "is not just a political change, but a management change."

Scandals and corruption apart, Italian managers are wrestling with a nagging problem: how to modernise the structure of Italian capitalism.

The challenge for Italian industry is how to evolve from the family firm to the public company. Family control extends to some of the largest enterprises in the country.

As many Italian managers are coming to realise, this has at least three big drawbacks. It limits the supply of professional managerial talent from outside the family; it hampers the development of an international business culture; and it restricts the availability of finance for expansion.

In a few exceptional cases, these problems appear to be overcome.

Merloni Elettrodomestici, Europe's fourth-biggest maker of white goods such as washing machines and refrigerators, is a truly international company with factories in France, Portugal and Turkey and almost two thirds of its sales outside Italy.

But although the company is publicly quoted, it is 75 per cent controlled by the Merloni family.

If you compare quoted companies to Italian in those in France, Germany and the UK", he says, "the only big company we have is Fiat. A company like Pirelli seems big to us but it has only 10,000 employees."

And although he is surrounded by professional non-family managers, he also concedes that attracting outside talent remains difficult.

Others put the point more bluntly. Dr Roberto Tronchetti Provera is president of Camfin, a managing director.

And, as Roberto points out,

an oil distribution and business services group which, like Merloni, is publicly quoted but family controlled.

Speaking in his capacity as vice-chairman of Assolombarda, the powerful northern employers' federation based in Milan, he insists that the move away from family control is inevitable.

"If you want 51 per cent control of a company you will never grow," he says. "You have to make a choice."

Granted, he says, the old system served well enough in its day. "In the past, family own-

ership was a good thing. When you're building the industry of a country, you need family ownership."

"Historically, that has been true everywhere. And you must realise that we are a recent industrial country, certainly by comparison with Germany or the UK."

Now, however, industrialists such as Dr Tronchetti Provera are clearly irked by the size limitation imposed by the family structure.

"If you compare quoted companies to Italian in those in France, Germany and the UK", he says, "the only big company we have is Fiat. A company like Pirelli seems big to us but it has only 10,000 employees."

What matters is that the company is not run by a single group. In any case, you can have a family company which is run very well, like the Barilla group, or a non-family group which is run badly."

The answer, he claims, is evolutionary.

"We are going through a period where control of the company will still be very important, but not necessarily family control."

What he has in mind is the French principle of the *noyau dur* - the hard core of friendly and committed shareholders, controlling perhaps 15-30 per cent of the shares, who will guarantee the company's independence.

This was precisely the tactic adopted by Fiat in its giant \$3bn fund-raising at the end of

last month. As part of the exercise, Fiat brought in as new core shareholders the French electronics giant Alcatel Alsthom and the Italian insurer Generali, to add to the group already including such European heavyweights as Deutsche Bank and the Italian merchant bank Mediobanca.

The same tactic is also to be pursued in Italy's forthcoming privatisation programme.

Here, too, Italy is following the French model whereby friendly groups of core shareholders are assembled for each company before it is privatised.

The relevance of all this to humbler Italian family firms is in one sense strictly limited. As recent stock market scandals have shown - in particular that of Ferruzzi, which culminated in the suicide of the disgraced tycoon Raul Gardini - the Italian market is not for beginners.

Dr Tronchetti Provera says: "Families are sceptical of the market because it is not well organised and controlled. Solve that and the difficulty disappears. Today, the system isn't working properly. All the Ferruzzi problems happened without the control of the stock exchange authorities."

"Without an institution such as the Securities and Exchange Commission in the US, you will never have a market."

"But I think we will have a reasonable working stock market two or three years from now. As an association of industrialists, we very strongly request clear rules and efficiency in the market's controlling body. This is the only way to allow the development of Italian industry."

"You need clear rules so that new companies coming to the market know what to expect, and new shareholders as well."

Tony Jackson

SARAS has always advanced technologically to process crude oil on behalf of third parties with the highest added

ITALIAN INDUSTRY AND TECHNOLOGY V

■ COMPANY PROFILE: BARILLA

Fourth generation retains control

THE three sons of Pietro Barilla, Italy's pasta king who died last month, have acted swiftly in an attempt to dispel any doubts about the succession to control of the family-owned group.

The strategy remains the same, they pledge to concentrate on two businesses - pasta and bakery products; remain the market leader within Italy in the face of stiff foreign competition; and attack aggressively to increase pasta sales in the rest of Europe. Barilla's pasta market share in the whole of Europe is 22 per cent.

But which son is the first among princes? They are all equal, they insist, and as token of their parity and solidarity they have decided to rotate the chairman-

ship. First it is the turn of Guido Maria, the oldest at 35 and the only married son, who has worked in the business for 11 years. Then the baton will pass to Luca, at present deputy chairman, and in turn to Paolo, a former Formula One racing driver who has been made a director.

The term of each chairmanship has not been specified but will probably run for five years, in line with the company's five-year plan which gets renewed each year.

So in the medium term at any rate the Parma-based group remains in the hands of the family, now in its fourth generation

of pasta makers. Pietro Barilla sold the company in 1968 to W R Grace, the US multinational, but immediately regretted selling his birthright. After lengthy negotiations he bought the company back 11 years later.

"It is possible that in the long term other roads may have to be followed," says Mr Albino Ivardi Ganapini, who is assistant to the chairman. He dismisses suggestions that a triumvirate might be a source of weakness and says rotating the chairmanship is not an attempt to patch up

Pietro Barilla's strategy was first to take a strong hold on the domestic market

difficulties. "The brothers get on well together," says Mr Ivardi Ganapini.

Visitors to the fortress-like Barilla headquarters at Pedemiglio, on the edge of Parma, pass through two security gates before reaching reception where they key in personal details on a newly-installed electronic visitors' book. Somewhere on the site, the size of a small town and dominated by a 15-floor tower, the biscuit manufacturer, from SME, the state-owned foods group. In January, it acquired 100 per cent.

Despite the security, en route from town

a taxi driver speaks warmly of Pietro, a noted philanthropist whose funeral brought out the entire town in mourning. "He was a capitalist like all the others but good to his workers," is the driver's verdict. An engineering faculty for the University of Parma was just one of his gifts.

Pietro's legacy was to build up Barilla into Italy's largest privately-owned foods group with more than 8,000 workers. Recession has had only a moderate effect on foodstuffs sales in the country and Barilla forecasts that the group's turnover this year will be L3,700bn, compared with L3,227bn for 1992. After-tax profits are expected to be at the same level as the L140bn last year.

Before turning his attention fully on expansion in Europe in 1990, Pietro Barilla's strategy was first to take a strong hold on the domestic market.

Barilla now has 38 per cent of the domestic pasta market, well above the 8 per cent cornered by BSN, the French foods group. BSN is also trailing in second place in bakery products, with 7 per cent of the Italian market compared with Barilla's 36 per cent share. Barilla made a big advance in this sector last year when it took majority control of Pavesi, the biscuit manufacturer, from SME, the state-owned foods group. In January, it acquired 100 per cent.

Mr Ivardi Ganapini does not rule out further acquisitions to consolidate the domestic presence but these would only be in bakery products or in pasta. The threat from multinationals, Barilla believes, is best kept at bay by concentrating narrowly on these products. After Pavesi, then, Barilla would appear to have no more interest in privatisations.

As Mr Ivardi Ganapini says, however, "resources are not infinite". Barilla's current focus is on increasing its presence in the rest of Europe in the growing market for pasta and ready-made sauces - but with a different strategy for northern Europe and the Mediterranean countries respectively.

In Greece and Spain, Barilla's approach has been to make acquisitions and produce pasta - selling it under Greek and Spanish brand names. Barilla now has 9 per cent of the Spanish pasta market and is the leader in Greece with 35 per cent.

In northern Europe, the strategy is to use the selling point of "made in Italy" and thus to sell Barilla brand names, exporting pasta from Parma. The main assault so far has been in Germany and France - Barilla hopes to have converted 10 per cent of each country's pasta sales by 1997 - and in Sweden. Steffi Graf, Gerard Depardieu and Stefan Edberg have all been recruited to spearhead advertising in



Pasta dynasty: from left, Guido Maria Barilla and his brothers Paolo and Luca, pictured with their father Pietro. The chairmanship will rotate but the strategy of the group remains unchanged

their respective countries.

Mr Ivardi Ganapini says Barilla is confident that the Parma plant, midway between Milan and Bologna and the largest pasta factory in the world, can keep its export markets supplied. Parma produces 46 per cent of the total output from Barilla's eight pasta plants in Italy but the company is investing in a new plant at Foglia, in the south, which will be used to supply central Italy. Foglia is also near Puglia.

Mr Ivardi Ganapini concedes that a potential threat to Barilla's ambitions lies in financing investment because the family has always eschewed stock markets, preferring not to risk a clash with shareholders.

"But our strategy is in proportion to our resources," says Mr Ivardi Ganapini. "Pietro Barilla developed the company strongly with his own resources and we think we can do the same in the future."

John Simkins

■ MACHINE TOOLS INDUSTRY

Flexible and resilient

ITALY is the world's third-largest producer of machine tools, behind Japan and Germany, but significantly it has only four companies among the 40 leading European manufacturers.

The flexibility provided by the relatively small size of Italian producers has made them resilient, but by no means impervious, to the industry's downturn.

World consumption of machine tools and manufacturing systems fell 21.1 per cent to

\$31bn last year. Against that picture, Italian consumption dropped 14.1 per cent at current prices in 1992 to L3,161bn.

A further, although more moderate, decline is being repeated this year, says UCIMU, the association which represents 237 Italian machine tool makers accounting for 70 per cent of sales. Orders in the second quarter were 5.8 per cent down on the same period in 1992.

The problems afflicting this sector, which is the thermome-

ter of industrial health, have been highlighted by a debt crisis at Mandelli, the Placentino-based factory automation group which occupies seventeenth place among Europe's top 40, a list dominated by German manufacturers but led by Comau, the Fiat subsidiary.

The indebtedness of Mandelli - whose present aversion to publicity contrasts sharply with its attitude during the booming 1980s - springs from the acquisition by the publicly-quoted group of five companies which were quick to suffer from the downturn.

Now, Bankers Trust, heading 30 bank creditors, is considering a restructuring plan for debts of L537.8bn which are more than twice the group's turnover.

There would also be an injection of capital and the Mandelli family's majority share-stake would fall to 9 per cent.

The company believed it needed to reach a critical mass to compete on the international stage but observers are sceptical that synergy is necessarily achieved by Mandelli-style takeovers.

Italy has a very different ownership structure from that of Germany, its main European competitor. While German groups on average had 265 employees in 1991, Italian companies had 71.

The number of machine tool

employees in Italy fell from 31,500 in 1991 to 29,330 last year

(against Britain's 18,000). Nearly a third of Italian companies had recourse last year to the "tasse integrazione" system of state-assisted short-term lay-offs but UCIMU says that only a tiny proportion faces protection from creditors.

Mr Flavio Radice, UCIMU's chairman, says: "It's true the small size of companies has helped them face the crisis. But we must be prepared for the recovery, and to be small is not so good then."

Italy was the world's third-largest machine tool exporter last year

UCIMU is therefore pressing companies to collaborate in exports and, where appropriate within Italy, to make a joint bid for a single order.

The organisation cites, as an example, a recent exhibition in Bologna where forming machines of 14 companies combined to make a single saucen production line. This line was later sold.

The group, founded in 1945 by Antonio Rambaudi - whose marble bust greets the visitor in the foyer, along with an early milling machine - saw turnover slip from a peak of L70bn to L52bn in 1991.

Sales by the group's four companies improved to L60bn in 1992 and the company expects to break even this

year, perhaps with a small profit in 1994.

The measures taken by Rambaudi were:

• To widen the product range, while selling to the same markets.

• To increase exports, which were already worldwide, in specific countries.

• To collaborate with other producers to integrate products.

The medium-sized builder of milling and boring machines and machining centres is heavily dependent on mechanical industries at the forefront of recession. Set up to serve the Turin motor industry, it makes die and mould machines for the car market and also supplies the aircraft and energy industries.

The group, founded in 1945 by Antonio Rambaudi - whose marble bust greets the visitor in the foyer, along with an early milling machine - saw turnover slip from a peak of L70bn to L52bn in 1991.

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• To collaborate with other producers to integrate products.

In the internal market, to cut jobs where products were of low added value and to subcontract some minor processes such as turning. The result is that the group's 500-strong workforce will have been cut by about 20 per cent by mid-1994.

One collaboration, agreed earlier this year, is with FMT of Brighton, in the UK, which is one of the few surviving British-owned machine tool builders competing technologically with the Japanese in flexible manufacturing systems.

The companies will market each other's complementary products - Rambaudi's vertical spindle machines and FMT's

horizontal spindle machines - and work together on turn-key projects.

The real salvation of Rambaudi has come through exports. Devaluation of the lira, says Mr Plesenza, has been a big bonus but the groundwork was laid during the shift in strategy. A most important commercial decision

When the recession lifts

in machine tools Mr

Plesenza expects

exports to fall back to

about 60 per cent of

sales

abroad has been that overseas

sales have shot up from 45.56

per cent of turnover to 75.55

per cent. A walk round the

group's subsidiary

in Milan and Bologna and the

largest pasta factory in the world, can keep its

export markets supplied. Parma produces

46 per cent of the total output from

Barilla's eight pasta plants in Italy but the

company is investing in a new plant at

Foggia, in the south, which will be used to

supply central Italy. Foggia is also near

Puglia.

The group remains in the

control of Bruno, Antonio's

son, who is chairman, and

Francesco, a cousin. "We think a

small and flexible structure is

better," says Mr Plesenza. He

acknowledges, however, that a

small-scale operation can also

be weak, which is why Rambaudi

has a sister company to

tackle turnkey projects.

When the recession lifts

in machine tools Mr

Plesenza expects

exports to fall back to

about 60 per cent of

sales

was to expand in China where

Rambaudi, which has a repre-

sentative office in Beijing, is

co-operating with Chinese com-

panies on two manufacturing

projects.

Rambaudi also relaunched

its activities in the US and

Canada through an agency in

Rockford, Illinois. "Results

were terrific in 1992,"

says Mr Plesenza.

The result of this push

■ COMPANY PROFILE: RAMBAUDI

Salvation through exports

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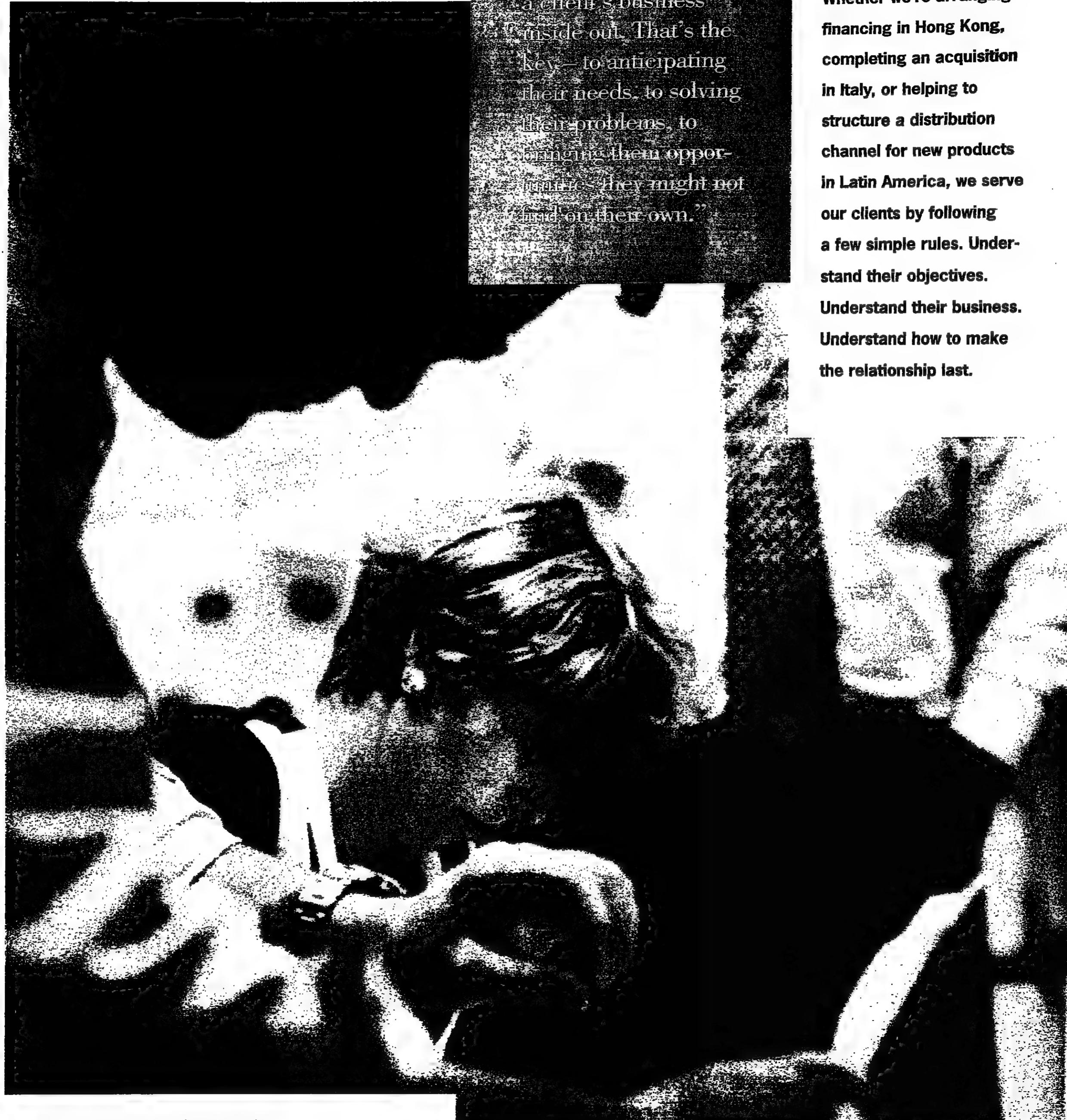
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FOREIGN EXCHANGE

Unity relief masks ERM fears

IT WAS, as they say, a game of two halves in the foreign exchange markets yesterday. The turning point between nervousness and relief was marked by the German ruling on the Maastricht Treaty, writes Peter John.

Dealers bought D-Marks first thing and sold rival currencies as a hedge against the possibility that the German constitutional court would decide that the Treaty on European Union was unconstitutional in its current form and might ask for changes.

A negative vote was expected to throw concern over the exchange rate mechanism into relief and sent European currencies except the D-Mark down sharply; any vote to reject Maastricht would have given the German authorities more freedom with economic policy.

The effect of the position taking was heightened by thin trading in the aftermath of public holidays in Japan and the US on Monday and the D-Mark rose against the Belgian Franc, the French Franc, the dollar and sterling and the Lira.

Then, at midday European time, the court announced that the Maastricht Treaty on Euro-

pean Monetary and Economic Union was constitutional and in accord with the country's democratic principles.

The few caveats were less exacting than feared but most of the hard hit currencies only experienced short-lived gains.

Economists said the early selling reflected wider concerns over the European exchange rate mechanism, which were beginning to resurface and the impending court judgment was the catalyst.

Also, the D-Mark was held up by overseas buying of bonds as a shift to a variable repo increased hope that interest rates might fall soon.

Sterling was down at DM2.4385 at one stage, within a whisker of a five-month low reached at the end of September. It closed at DM2.4500, still a penny down on balance.

The Belgian franc hit BEF21.81 at one stage and closed barely changed at BEF21.77.

EIMS EUROPEAN CURRENCY UNIT RATES

	Oct 12	Latest	Prev.	Close	High	Low	Prev.
US Spot	1.3209	1.3200	1.3200	1.3200	1.3200	1.3200	1.3200
1 month	0.37-0.38	0.36-0.37	0.36-0.37	0.36-0.37	0.36-0.37	0.36-0.37	0.36-0.37
3 months	0.95-0.96	0.95-0.96	0.95-0.96	0.95-0.96	0.95-0.96	0.95-0.96	0.95-0.96
12 months	3.12-3.17	3.10-3.15	3.10-3.15	3.10-3.15	3.10-3.15	3.10-3.15	3.10-3.15

Forward premiums and discounts apply to the US dollar.

\$ IN NEW YORK

	Oct 12	Latest	Prev.	Close	High	Low	Prev.
US Spot	1.3209	1.3200	1.3200	1.3200	1.3200	1.3200	1.3200
1 month	0.37-0.38	0.36-0.37	0.36-0.37	0.36-0.37	0.36-0.37	0.36-0.37	0.36-0.37
3 months	0.95-0.96	0.95-0.96	0.95-0.96	0.95-0.96	0.95-0.96	0.95-0.96	0.95-0.96
12 months	3.12-3.17	3.10-3.15	3.10-3.15	3.10-3.15	3.10-3.15	3.10-3.15	3.10-3.15

Forward premiums and discounts apply to the US dollar.

STERLING INDEX

	Oct 12	Latest	Prev.	Close	High	Low	Prev.
US Spot	90.6	91.0	90.9	91.0	91.0	90.6	90.9
1 month	90.6	91.0	90.9	91.0	91.0	90.6	90.9
3 months	90.5	91.0	90.9	91.0	91.0	90.5	90.9
12 months	90.6	91.0	90.9	91.0	91.0	90.6	90.9

Forward premiums and discounts apply to the US dollar.

CURRENCY RATES

	Oct 12	Bank of England rate	Special Dollars rate	London Bank rate	London Bank rate	London Bank rate	London Bank rate
US Dollar	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000	1.0000
Canadian Dollar	1.4165	1.4165	1.4165	1.4165	1.4165	1.4165	1.4165
Austrian Schilling	1.0485	1.0485	1.0485	1.0485	1.0485	1.0485	1.0485
Swiss Franc	1.1445	1.1445	1.1445	1.1445	1.1445	1.1445	1.1445
D-Mark	127.47	127.47	127.47	127.47	127.47	127.47	127.47
Belgian Franc	116.7	116.7	116.7	116.7	116.7	116.7	116.7
French Franc	107.7	107.7	107.7	107.7	107.7	107.7	107.7
Italian Lira	11.77	11.77	11.77	11.77	11.77	11.77	11.77
Swiss Franc	1.1445	1.1445	1.1445	1.1445	1.1445	1.1445	1.1445
UK Pound	1.4165	1.4165	1.4165	1.4165	1.4165	1.4165	1.4165
French Franc	107.7	107.7	107.7	107.7	107.7	107.7	107.7
Italian Lira	11.77	11.77	11.77	11.77	11.77	11.77	11.77
Swiss Franc	1.1445	1.1445	1.1445	1.1445	1.1445	1.1445	1.1445
UK Pound	1.4165	1.4165	1.4165	1.4165	1.4165	1.4165	1.4165

Forward premiums and discounts apply to the US dollar.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

	Oct 12	Days	Open	Close	One month	% p.m.	Three months	% p.m.
US Spot	1.0225	1.0238	1.0218	1.0230	0.98-1.0230	0.00	0.98-1.0230	0.23
1 month	1.0225	1.0238	1.0218	1.0230	0.98-1.0230	0.00	0.98-1.0230	0.23
3 months	1.0225	1.0238	1.0218	1.0230	0.98-1.0230	0.00	0.98-1.0230	0.23
12 months	1.0225	1.0238	1.0218	1.0230	0.98-1.0230	0.00	0.98-1.0230	0.23

Forward premiums and discounts apply to the US dollar.

EURO-CURRENCY INTEREST RATES

	Oct 12	Short term	7 days	One Month	Three Months	Six Months	One Year
Sterling	6.5	6.5	6.5	6.5	6.5	6.5	6.5
US Dollar	3.5	3.5	3.5	3.5	3.5	3.5	3.5
Canadian Dollar	4.49	4.49	4.49	4.49	4.49	4.49	4.49
Austrian Schilling	127.47	127.47	127.47	127.47	127.47	127.47	127.47
Swiss Franc	116.7	116.7	116.7	116.7	116.7	116.7	116.7
D-Mark	107.7	107.7	107.7	107.7	107.7	107.7	107.7
Belgian Franc	107.7	107.7	107.7	107.7	107.7	107.7	107.7
French Franc	107.7	107.7	107.7	107.7	107.7	107.7	107.7
Italian Lira	11.77	11.77	11.77	11.77	11.77	11.77	11.77
Swiss Franc	1.1445	1.1445	1.1445	1.1445	1.1445	1.1445	1.1445
UK Pound	1.4165	1.4165	1.4165	1.4165	1.4165	1.4165	1.4165
French Franc	107.7	107.7	107.7	107.7	107.7	107.7	107.7
Italian Lira	11.77	11.77	11.77	11.77	11.77	11.77	11.77
Swiss Franc	1.1445	1.1445	1.1445	1.1445	1.1445	1.1445	1.1445
UK Pound	1.4165	1.4165	1.4165	1.4165	1.4165	1.4165	1.4165

Forward premiums and discounts apply to the US dollar.

EXCHANGE CROSS RATES

	Oct 12	E	US	DM	Yen	F Fr.	5 Fr.	1 NL	Fr.	Pl.	Sw.	Pl.	Pl.	Pl.	Pl.	Pl.	Pl.	Pl.	Pl.

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

Continued on next page

AMERICA

Dow slightly better on Frankfurt slips gently below 2,000 level good earnings reports

Wall Street

US blue chip stocks traded only marginally higher yesterday morning in spite of lower bond yields and some strong third quarter earnings reports from corporations, writes *Patrick Harverson in New York*.

At 1pm, the Dow Jones Industrial Average was up 3.63 at 3,597.04. The more broadly based Standard & Poor's 500 was 0.94 higher at 461.82, while the Amex composite was 2.74 firmer at 470.33, and the Nasdaq composite up 4.76 at a robust 772.41. Trading volume on the NYSE was 155m shares by 1pm.

The stage was set for some early gains when trading in New York opened, but they never really materialised. Although overseas markets were weaker overnight, analysts still felt that conditions were right for a bullish market yesterday.

They believed that sentiment would strengthen after Monday's modest advances in stock prices, that the morning decline in long bond yields to an all-time low of under 5.9 per cent, and that a series of better-than-expected third quarter corporate earnings reports

would all boost demand for stocks.

However, after breaking through 3,600 in the early part of the session, the Dow fell back quickly as buying petered out; and by early afternoon, prices were virtually back where they started, although secondary stocks traded on the Nasdaq market remained strong, rising to new highs.

Among individual stocks, brokerage issues were in demand after three of Wall Street's biggest securities firms - Merrill Lynch, PaineWebber and Bear Stearns - all reported record or near-record quarterly earnings that exceeded analysts' expectations. The news lifted Merrill above \$100 for the first time, and it came as no surprise when it announced plans for a two-for-one stock split. By early afternoon, Merrill shares were trading up 23% at \$101.4, PaineWebber up 11% at \$34.4, and Bear Stearns up 5.1% at \$35.5. Also higher were Morgan Stanley, up 5% at \$88, Primerica (owner of brokerage), up 1.1% at \$47.4, and Salomon, up 5% at \$48.3.

Strong earnings from Motorola, which reported third quarter net income of 83 cents a share, well above analysts' estimates, lifted the technology sector. Motorola firms 4% to \$103.4, fellow semiconductor stock Texas Instruments added 2% at \$37.4, and Compaq put on 4% at \$51.

On the Nasdaq market, Wellfleet jumped 4% to \$51 in volume of 3.9m shares after reporting a more than doubling in first quarter net income to 36 cents a share.

Centocor climbed 2% to \$13.4 in busy trading after the company said tests showed that its Panorex antibody cut the cancer death rate by 30 per cent after five years.

Intel, which fell sharply last week on disappointing (if still strong) earnings, rebounded 3% to \$88.5, aided by the good news from Motorola.

Canada

TORONTO continued to advance at midday, led by previous metals and consumer products shares. The TSE-300 index was 17.09 higher at noon in turnover of C\$265.4m.

Placer Dome gained C\$1.4 to C\$24.4 and American Barrick was C\$1.1 higher at C\$33.4.

Franco-Nevada traded unchanged at C\$36.4 after posting second quarter earnings of 62 cents a share, well above analysts'

ASIA PACIFIC

Nikkei falls 1.2% in an otherwise strong region

Tokyo

SHARE prices tumbled in post-holiday trading as selling hit component stocks of the Nikkei 225 which had failed to be included into the new Nikkei 300 index, writes *Enrico Terzani in Tokyo*.

The Nikkei 225 fell 241.33, or 1.2 per cent, to 20,137.31, having opened at the day's high of 20,376.34 before tumbling to the day's low of 20,116.71. Details of the new index were announced last Friday, but investors had been unable to adjust positions on Monday because of a national holiday. Volume was 238m shares against 318m.

Traders said that the gap between the Nikkei and Topix index was widening as investors tried to shift from positions based on the Nikkei 225 to the Nikkei 300. In contrast to the drop in the Nikkei, the Topix index, which is a capitalisation-weighted index of 1,233 stocks, only lost 4.14 to 1,652.26. In London the ISE/Nikkei 50 index rose 1.24 to 1,283.66. Declines led advances by 663 to 347, with 171 issues remaining unchanged.

The Osaka securities exchange is expected to list a new futures contract based on the Nikkei 300 in January and traders said that index-related selling was likely to continue for the rest of the week.

However, traders said that it was too early to forecast if the Nikkei 300 would become a new benchmark for the market, replacing the Nikkei 225. Mr Chris Newton at James Capel said that the Topix index was becoming the widely accepted index among many market participants.

Of the components of the Nikkei 225, 70 issues were not adopted for the new capitalisation-weighted index.

Roundup

MANY Pacific Rim markets continued on their record setting ways.

SINGAPORE saw demand blue chips push equities to a record closing high in choppy trading. The Straits Times Industrial index added 4.90 to 2,062.47 after an intraday peak of 2,023.33.

Analysts noted that foreign institutions are currently increasing their weightings in a market whose capitalisation will be increased by at least 25 per cent, from the current \$354.4bn, by the listing of Singapore Telecom on November 1.

KUALA LUMPUR saw a surge in the shares of Telekom Malaysia and Tenaga Nasional which drove the composite index through the 900 mark. The index closed up 10.55 at a record 905.71, after an intraday peak of 912.74. Telekom and Tenaga Nasional firms M\$1.10 and 30 cents respectively to M\$1.60 and M\$12.10.

MANILA was propelled to another record close by the strong showing of PDIL, again building on its Wall Street per-

formance. The composite index rose 6.70 to 2,083.83.

Strong foreign demand took PLDT 145 pesos higher to 1,665 pesos.

NEW ZEALAND built on a strong overnight performance by Telecom in New York and the NZSE-40 capital share index closed 29.7, or 1.48 per cent higher at 2,028.78, its highest close since December of 1989. Telecom added 17 cents to a record close of NZ\$4.40.

TAIWAN closed higher in active trade after Monday's holiday. The composite index ended 56.58, or 1.5 per cent higher at its intra-day high of 3,942.25.

SEOUL edged higher in moderate trading and the composite index added 1.48 to 723.57 as turnover climbed to Won553.8m from Monday's Won396.7m. Brokers said that the market remained unaffected by the day's deadline for identifying false-name financial accounts.

AUSTRALIA ended its nine-day rally as profit-taking left the All Ordinaries index 11.8 lower.

BANGKOK succumbed to profit-taking triggered by heavy sales of Bangkok Bank and some other large capitalisation issues, reversing an eight-day bull run which saw the market rise 16.3 per cent.

The SET index fell 21.78 or 1.9 per cent to 1,101.96 in turnover of Baht6.2bn.

Bangkok Bank shed Baht to Baht4.18.

SOUTH AFRICA

GOLD shares came under pressure on profit-taking and the index shed 29 or 1.7 per cent to 1,695 while the industrial index added 15 to 4,528. The overall index lost 3 to 3,906. De Beers ended 25 cents higher at R33.

Mrs Janice Wallace, research director at Goldman Sachs

EUROPE

Dow slightly better on Frankfurt slips gently below 2,000 level good earnings reports

ACTIVITY was muted yesterday in many of the senior bourses, writes *Our Markets Staff*.

FRANKFURT slipped below 2,000 again, the DAX index closing 12.41 lower at 1,998.61 in what was described as a much needed consolidation after five consecutive record highs.

Turnover fell from DM8.5bn to DM5.6bn. Most blue chips fell by 1 per cent or more but there was resistance at the top of the market where Daimler rose 50 pf to DM71.50. Volkswagen by DM2.50 to DM76, Deutsche Bank by DM2.50 to DM76, and Siemens fell DM3.50 to DM70.50.

The pharmaceuticals company, Schering, saw more profit-taking as it fell DM22 to DM1.09; and the chemicals group, Hoechst, was down DM1.50 to DM1.40. The group's earnings were DM2.50 to DM2.50.50 as analysts continued to say that the bid for 51 per cent of the US generic drug maker, Copley Pharmaceuticals, looked expensive.

The biggest blue chip loser was the tyremaker, Continental, down DM4.40 to 2,625.00 per cent to DM22.50 after a MM Warburg investment research

report forecasting a savage drop in 1993 net profits.

PARIS remained a seller of Eurotunnel with the shares losing a further 7.4 per cent as the shares slipped FFY3.10 to FFY28.00. The market is expecting a rights issue from the group, probably at the start of next year.

The CAC-40 index lost 11.87 to 3,126.85 in turnover of FFY2.8m.

Further rumours swept around Euro Disney as the stock lost FFY1.55 to FFY30.35, while, among the gainers SocGen put on FFY1.40 to FFY28.8.

Trading in both Suez and UAP was suspended in preparation for an announcement, long heralded, on Groupe Victoire.

MILAN turned its attention to the savings shares of privatisation candidates after Credito Italiano and BCI announced share exchange schemes late on Monday. The broader market, however, was unable to make progress and the Comit index shed 4.81 to 579.94.

News that Mr Paolo Savona, the industry minister, had withdrawn his resignation, submitted after a row about the privatisation programme,

FT-SE Actuaries Share Indices									
THE EUROPEAN SERIES									
October 12	Open	11.28	12.00	13.00	14.00	15.00	16.00	Close	Turnover
FT-SE Eurotrack 100	125.41	131.79	131.76	131.52	131.63	131.51	131.51	131.51	FFY2.8m
FT-SE Eurotrack 200	126.01	134.28	134.28	134.27	134.27	134.27	134.27	134.27	FFY2.8m
Oct 11	Oct 8	Oct 7	Oct 6	Oct 5					
FT-SE Eurotrack 100	131.95	132.16	131.76	132.94	131.31				
FT-SE Eurotrack 200	140.02	140.48	140.17	140.23	140.23	140.23	140.23	140.23	FFY2.8m
Turnover	100	100	100	100	100	100	100	100	FFY2.8m

fall to impress investors.

One analyst commented: "The government's cohesion has been damaged by this episode and the questions that it raised about the privatisation programme have not gone away".

ECT's ordinary shares lost L1.25 to L1.45 while savings shares soared L2.25 to L4.07. Credito Italiano's ordinary shares fell L1.25 to L2.15 and BCI's to L2.15 to L2.15.

ZURICH turned back from

its best levels of the day as

banking and insurance issues

rose SKR15 to SKR20 ahead of

results today which analysts

expect to show a small fall in

turnover.

Swissair fell SKR15 to SKR20

as officials met executives

from the other three airlines

involved in the Alcazar alliance.

AMSTERDAM was supported

slightly by dollar strength and

the CBO Tendency index added

0.2 to 128.7. Among the internationals Unilever rose FI 2.10 to

FI 200.70.

STOCKHOLM remained firm

helped by foreign interest in

Astra and Ericsson. The

Affarsverket's general index

rose 11.0 to 13,838, in turnover of SKR1.4bn.

Ericsson's B added SKR2 to

SKR243 helped by news that it

had been awarded a SKR1.4bn

order to supply a mobile tele-

phone network in Malaysia.

Written and edited by William Cochrane, John Pitt and Michael Morgan.

Zurich Insurance ended SF1 lower at SF1.349 amid reports that one small Zurich share was swapping Zurich shares for CS Holding.

Clia-Geigy registered shares rose SF1.3 to SF1.720 ahead of results today which analysts expect to show a small fall in turnover.

Swissair fell SF1.15 to SF1.720

as officials met executives

from the other three airlines

involved in the Alcazar alliance.

AMSTERDAM was supported

slightly by dollar strength and

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0.2 to 128.7. Among the internationals Unilever rose FI 2.10 to

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